

ANNUAL REPORT

2020



WE'LL HELP YOU GET THERE

CABS 

A Member of the  **OLDMUTUAL** Group



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ABOUT THIS REPORT



This annual report was prepared for CABS.

This annual report can be viewed at www.cabs.co.zw

DIRECTORATE AND ADMINISTRATION

Board of Directors

W Matsaira	BA (UNISA), FIOBZ [Chairman]
S Matsekete ¹	BAcc. (UZ), MBL (UNISA), AIBZ, CA(Z)
M Mpofu ²	B Sc Eng., CFA, MBA (Managing Director)
CT Ndoro ³	MBA, BBS (Hons) (Deputy Managing Director)
VC Muyambo ⁴	CA(Z), BCompt (Hons) (Chief Finance Officer)
RCD Chitungu (Mrs)	BCom (Fin), GCMA
MJR Dube	BAcc (UZ), MBA (MSU) CA (Z)
W Gillwald ⁵	Dip. Mech Eng, Dip. Agric
J Idesoh ⁶	MBA, BSc (Eng.)
DEB Long	BL, MBA
T Mutaviri (Mrs)	BBS (UZ), MBA (USA)
AE Siyavora	B Acc, CA(Z), MBL
SJ Hammond ⁷	B Comm, CA(Z) [Managing Director]
A Keller ⁸	B Acc, B Compt, CA(SA)

Board Audit Committee

RCD Chitungu (Mrs)	Chairman
DEB Long	Member
MJR Dube	Member

Board Risk and Compliance Committee

DEB Long	Chairman
RCD Chitungu (Mrs)	Member
J Idesoh	Member (Appointed 11 February 2021)

Board Credit Committee

AE Siyavora	Chairman
DEB Long	Member
T Mutaviri	Member (Appointed 11 February 2021)

Board Loans Review Committee

MJR Dube	Chairman
RCD Chitungu (Mrs)	Member (Appointed 11 February 2021)
W Gillwald	Member (Appointed 11 February 2021)

Board ICT Committee (Established 11 February 2021)

T Mutaviri	Chairman
J Idesoh	Member
AE Siyavora	Member

Executive Committee Members

M Mpofu	Managing Director [Chairman]
CT Ndoro	Deputy Managing Director
VC Muyambo	Chief Finance Officer
E Chibvuri	Head of Retail Banking
J Chipunza	Human Capital Business Partner
E Dzonga	Head of Risk
JTR Jabangwe	General Manager - Operations
P Kudakwashe	Head of Credit
S Manyoni	Head of CABS Custodial
FE Machawira	Head of Compliance
J Mapiye	Head of Treasury
C Mtezo	Marketing Executive
I Nyarota	Managing Director, Old Mutual Finance
B Sithole	Head of Corporate Banking
Dr T Mutenga	Chief Internal Auditor
HR Nharingo	Company Secretary

Asset and Liability Committee

M Mpofu	Chairman
CT Ndoro	Member
VC Muyambo	Member
E Chibvuri	Member
E Dzonga	Member
JTR Jabangwe	Member
P Kudakwashe	Member
FE Machawira	Member
J Mapiye	Member
C Mtezo	Member
B Sithole	Member

Regional Councils

Manicaland	
FJ Meglic	Chairman
CK Holland	Member
Dr JW Pfumojena ⁹	Member

Matabeleland / Midlands

MT Jumo	Chairman
BA Friend	Member
RL Kriel	Member
SM Mapuvire	Member
NC Marsh	Member

Head Office and Registered Office

3 Northend Close, Northridge Park, Highlands
P O Box 2798, Harare, Zimbabwe
Telephone: +263 (242) 883823
Fax: +263 (242) 883804
Email: management@cabs.co.zw

Auditors

KPMG
100 The Chase
Emerald Hill, Harare
Tel: +263 (242) 302600 / 303600
Fax: +263 (242) 303699

Preparation of annual report

This annual report has been prepared under the supervision of the Chief Finance Officer, Valerie Muyambo, a member of the Institute of Chartered Accountants of Zimbabwe, membership number M3336.

¹ Samuel Matsekete was appointed to the Board with effect from 01 January 2020. He is also the Old Mutual Zimbabwe Limited Group Chief Executive Officer.
² Mehuli Mpofu was appointed the Society's Managing Director with effect from 01 April 2020, previously having been the Deputy Managing Director.
³ Cecil Ndoro was appointed the Society's Deputy Managing Director with effect from 04 May 2020.
⁴ Valerie Muyambo was appointed the Society's Chief Finance Officer with effect from 01 July 2020.
⁵ Warren Gillwald was appointed as an Independent Non-Executive

Director to the Society's Board with effect from 01 January 2021.
⁶ Idesoh Johnson was appointed as a Non-Executive Director to the Society's Board with effect from 01 January 2021.
⁷ Simon Hammond retired from the position of Managing Director with effect from 31 March 2020.
⁸ Andre Keller resigned from the Board with effect from 15 December 2020.
⁹ Dr John W Pfumojena resigned from the Manicaland Regional Board with effect from 07 July 2020.

All Board and Management Committees report to the Board of Directors.

NOTICE TO MEMBERS

For the year ended 31 December 2020

Notice is hereby given that the sixty sixth (66th) Annual General Meeting (AGM) of Members of CABS (the Society) will be held via Microsoft Teams on Tuesday, 29 June 2021 at 1200 hours.

ORDINARY BUSINESS

Minutes of last Annual General Meeting

1. To approve minutes of the Annual General Meeting held on 10 June 2020.

Separate financial statements and statutory reports

2. To receive, consider and adopt the separate financial statements, as well as Directors' and Auditors' Reports for the financial year ended 31 December 2020.

Directorate

3. Mrs T Mutaviri and Mr AE Siyavora retire by rotation in terms of Rule 71 of the CABS Rules being eligible, offer themselves for re-election.
4. Messrs W Gillwald and J Idesoh were appointed since the last AGM and accordingly retire from the Board in terms of Rule 63. Being eligible, they offer themselves for re-election.
5. To confirm the remuneration of Directors amounting to ZWL8.28m for the year ended 31 December 2020.

Dividends

6. To confirm the total dividend amounting to ZWL250.00m for the year ended 31 December 2020, comprising an interim dividend amounting to ZWL100.00m declared by the Board on 20 October 2020 and a final dividend amounting to ZWL150.00m declared by the Board on 09 February 2021.

External auditors

7. To approve the external auditors' remuneration amounting to US\$0.185m payable in ZWL for the year ended 31 December 2020.
8. To elect an independent auditor for the ensuing year.

Any other business

To transact all such other business as may be transacted at an Annual General Meeting.

Electronic Annual Report

The Society's 2020 Annual Report is now available on the Society's website www.cabs.co.zw.

By order of the Board

H R NHARINGO
GROUP COMPANY SECRETARY

Registered Office
3 Northend Close
Northridge Park
Highlands
HARARE

1 April 2021

ANNUAL FINANCIAL REVIEW

For the year ended 31 December 2020

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
ASSETS				
Cash and cash equivalents	5 490.56	6 305.10	5 490.56	1 405.55
Investment securities	3 447.76	1 733.79	3 447.76	386.50
Other assets	4 162.32	3 551.19	2 858.31	558.79
Loans and advances	7 054.91	6 670.61	7 054.91	1 487.03
Non-current assets held for sale	28.34	48.27	28.34	10.76
Property and equipment	3 354.40	3 251.44	2 703.98	573.49
Investment property	1 285.59	1 022.15	1 285.59	227.86
Intangible assets	534.69	263.10	92.80	8.08
Total assets	25 358.57	22 845.65	22 962.25	4 658.06
LIABILITIES AND EQUITY				
Deposits	13 270.73	12 294.76	13 270.73	2 740.78
Credit lines	3 153.91	4 026.51	3 153.91	897.60
Trade and other liabilities	1 860.55	1 201.54	1 304.68	172.72
Deferred taxation	191.62	168.81	191.62	37.63
Shareholder's equity	6 881.76	5 154.03	5 041.31	809.33
Total liabilities	25 358.57	22 845.65	22 962.25	4 658.06
INCOME AND EXPENSES				
Income from lending activities	775.29	1 268.82	318.11	94.29
Net interest income	1 353.04	1 296.23	895.38	107.71
Impairment loss	(577.75)	(27.41)	(577.27)	(13.42)
Income from non-lending activities	3 263.29	1 148.43	3 541.46	322.19
Net non-interest income	3 308.81	1 253.44	3 586.98	345.60
Impairment loss	(45.52)	(105.01)	(45.52)	(23.41)
Total income	4 038.58	2 417.25	3 859.57	416.48
Operating expenses	(2 160.54)	(2 049.50)	(1 307.85)	(193.98)
- Administration	(834.95)	(899.25)	(603.83)	(98.15)
- Depreciation and amortisation	(389.84)	(411.80)	(51.52)	(14.76)
- Staff costs	(935.75)	(738.45)	(652.50)	(81.07)
Impairment on non-financial assets	(144.26)	(44.90)	(124.97)	(3.52)
Monetary loss	(143.29)	(1 037.36)	-	-
Surplus/(loss) for the year	1 590.49	(714.51)	2 426.75	218.98

ANNUAL FINANCIAL REVIEW (continued)

For the year ended 31 December 2020

	Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm
Tier 1 Capital		
Ordinary class "A" share capital	35.00	35.00
Retained earnings	2 926.56	302.06
Exposures to insiders and connected parties	(10.39)	(4.10)
Less Tier 1 allocated to market risk	(181.13)	(8.29)
Less Tier 1 allocated for operational risk	(137.57)	(22.91)
Total Tier 1 Capital	2 632.47	301.76
Tier 2 Capital		
Revaluation reserve (limited by Tier 1)	2 358.35	290.40
General provisions (limited to 1.25% of TRWA)	199.26	32.17
Other	7.27	10.39
Total Tier 2 Capital	2 564.88	332.96
Tier 3 Capital		
Tier 1 allocated to market risk	181.13	8.29
Tier 1 allocated for operational risk	137.57	22.91
Total Tier 3 Capital	318.70	31.20
Deductions from Total Capital		
Shareholding in subsidiary company	(18.54)	-
Equity investments in non subsidiary company	(111.77)	-
Total deductions from Total Capital	(130.31)	-
Total regulatory capital	5 385.74	665.92
Total risk weighted assets	15 938.33	2 573.22
Capital adequacy ratio	34%	26%
Regulatory minimum capital adequacy ratio	12%	12%
Liquidity ratio	64%	49%
• Total liquid assets	8 938.32	1 792.05
• Total liabilities to the public	16 424.64	3 638.38
Return on average assets	18%	7%
• Surplus for the year	2 426.75	218.98
• Average assets	13 810.16	3 063.54
Return on equity	48%	27%
• Surplus for the year	2 426.75	218.98
• Shareholder's equity	5 041.31	809.33
Cost to income ratio	49%	74%

CHAIRMAN'S STATEMENT

For the year ended 31 December 2020

Dear Shareholder

Financial results

The Society displayed resilience during the year 2020. Despite disruptions to normal business operations brought about by the Covid-19 pandemic, income and surplus improved during the year.

Inflation adjusted

In the 2020 financial year, the Society achieved a surplus amounting to ZWL1.59bn, an improvement from a ZWL0.71bn loss in 2019. The improvement in the surplus was largely driven by growth in income that outpaced operating expenses as a result of cost containment initiatives.

Inflationary pressures have continued to weigh down on the Society's interest income. Consequently, there was a marginal 4% growth in net interest income to ZWL1.35bn in 2020 (2019: ZWL1.30bn). Net fee and commission income grew by 87% to ZWL1.93bn in 2020 (2019: ZWL1.03bn). Employee well-being initiatives drove operating expenses up by 5% to ZWL2.16bn in 2020 (2019: ZWL2.05bn).

The Society's financial position improved during the year, with total assets increasing by 11% from ZWL22.85bn in 2019 to ZWL25.36bn in 2020. The loan book grew from ZWL6.67bn to ZWL7.05bn. The growth in the loan book was also complemented by a decline in non-performing loans from 2% in 2019 to less than 1% in 2020.

Historical

In 2020, the Society achieved a surplus amounting to ZWL2.43bn (2019: ZWL0.22bn).

Net interest income grew by 718% to ZWL0.90bn in 2020 (2019: ZWL0.11bn), while net fee and commission income grew by 1 109% to ZWL1.33bn in 2020 (2019: ZWL0.11bn). Operating expenses increased from ZWL0.19bn in 2019 to ZWL1.31bn in 2020, an increase of 589%, with unbudgeted expenditure incurred towards measures to curb the spread of Covid-19 and to support new ways of work.

The Society was compliant with the Reserve Bank of Zimbabwe's minimum Tier 1 capital requirement of US\$30m, ahead of the 31 December 2021 deadline. Tier 1 capital increased from ZWL0.30bn (US\$18m) at 31 December 2019 to ZWL2.63bn (US\$32m) at 31 December 2020. Measures have been put in place to maintain adequate capital throughout 2021.

Human resources

The Society remains committed to preserving the well-being of its staff. In 2020, the following measures were taken to protect staff from the Covid-19 pandemic:

- The Society's remote access platform was enhanced and this allowed staff to continue offering service while at home or on the go;
- Branches and offices were decongested to facilitate social distancing for both staff and customers;
- Personal protective equipment was provided to staff.

Operations

The Covid-19 pandemic has led to business disruptions and the Society continues to adapt to the changing operating environment.

To ensure service delivery, while maintaining customer and staff safety, the Society has continued to promote the use of its digital channels which include point of sale (POS) machines, mobile and internet banking services.

The Society continues to focus on ways of enhancing service delivery and improving our customers' banking experience. Recent initiatives made towards this include:

- Introduction of WhatsApp banking, to complement the mobile banking app and the *227# USSD platform;
- Dispensing US\$ cash from selected ATMs; and
- Partnering WorldRemit and Senditoo to allow for convenient and safe remittance of foreign currency.

The Society received the following awards in 2020:

- Best Building Society [Banks and Banking Survey].
- First runner up in the banking sector 2020 [Superbrand].
- 2nd runner up, Best Banking Governance Practices [Institute of Chartered Secretaries and Administrators in Zimbabwe (ICSAZ)].
- 2nd runner up, Best Banking Risk Management Practices [ICSAZ].
- 2nd runner up, Overall Best Banking Corporate Governance Disclosure [ICSAZ].

Corporate social responsibility and responsible business

The Society recognises the need to invest in the communities in which it operates. The following initiatives were undertaken during the year:

- Through the Old Mutual Group, we were involved in Covid-19 relief efforts;
- The Society provided sponsorship towards the National Institute of Allied Arts Virtual Festival; and
- The Society extended funding to sectors that are critical for economic recovery such as agriculture, mining, and manufacturing.

Corporate governance

The Board of Directors and Management remain committed to best practice in corporate governance. The Audit, Risk and Compliance, Management and other Board Committees met regularly throughout the period under review to assess

CHAIRMAN'S STATEMENT (continued)

For the year ended 31 December 2020

operations, evaluate risk, as well as to monitor and develop systems and procedures that will further safeguard the Society's assets.

Compliance issues

The Loans Review Committee comprised two members during the year 2020, following the retirement of a Director from the Board with effect from 31 December 2019. The process to appoint new board members during the year was delayed by the COVID-19 lockdown restrictions imposed for a significant part of the year, which slowed down the turnaround time of key activities in the board nomination, appointment, and regulatory approval process. The Committee is now properly constituted with three independent non-executive Directors following the appointment of two additional Directors with effect from 01 January 2021.

The Society was largely compliant with regulatory requirements.

Outlook

The economy continues to suffer from the effects of the Covid-19 pandemic and this has negatively impacted the rate of economic recovery. The relative economic stability registered from the second half of 2020, coupled with the good rains received this season, give hope of a better

outturn as all fundamentals are addressed. The Society will continue to play its part in the country's economic recovery by providing full banking services to our customers. In addition, the Society will continue its digital transformation initiatives.

I thank the Board of Directors and staff for their dedication and hard work, and most importantly our customers for their unwavering support under these unprecedented conditions.



Washington Matsaira
Chairman

1 April 2021

MANAGING DIRECTOR'S REPORT

For the year ended 31 December 2020

The year 2020 was characterised by the Covid-19 pandemic and, with it, the need to continue to offer services to clients in a safe manner, along with protecting the quality of our loan book.

Operations

With banks designated by the Government as an essential service during the Covid-19 lockdown period, the Society was able to open its branches to serve clients. Non-branch staff were enabled to work from home, and the Society continues to review working arrangements to manage customer experience while optimising productivity. All branches were operating in line with Covid-19 safety protocols. Healthcare services were made available to any staff exposed to the virus. The Society continuously provides updates and alerts to staff on how to safeguard themselves and their loved ones from the virus.

Investing in innovation

During the year, the Society witnessed an increase in the adoption of various digital channels which include the USSD platform (*227#), mobile app, POS channels and internet banking.

The Society continued to invest in digital transformation, and the following achievements were attained during the year under review:

- The launch of a card-less Textacash account that allows customers to open a low-know your customer (KYC) account via the USSD mobile banking platform;
- The launch of an enhanced USSD platform that includes products offered by the Old Mutual Zimbabwe Group; and
- The rationalisation of the branch network through a reduction in the number of branches from 53 to 40.

The Society's investments have also allowed us to remain at the forefront in terms of POS channels and efforts are currently underway to improve on our strong foundation.

Cybercrime continues to be a major risk to the banking sector and our clients. To minimise the risk to our clients, the Society embarked on an exercise to issue bank cards with chip and pin functionality. Completion of the rollout was affected by Covid-19 in 2020, but we are confident this exercise will be concluded in 2021.

The Society will continue to focus on bringing innovation to our clients for a better banking experience.

Investing in the economy

The Society continues to seek opportunities to invest in sectors that will help grow the economy. This has led to an increase in lending to corporate clients in the agricultural sector as the Society complements the national effort to revive agriculture. The contribution of foreign currency loan facilities to the loan book rose to 40%, as the Society continues to pursue its strategy of investing in productive sectors of the economy, particularly focusing on entities seeking to grow their export generating capacity. In addition, we continue to implement prudent credit management practices. Despite the Covid-19 pandemic, the loan book displayed resilience with the quality of our loan book as measured by the non-performing loans ratio improving to 0.4%.

Investing in the communities we serve

The Society recognises the need to invest in the communities in which it operates. Initiatives undertaken during the year include involvement in Covid-19 relief efforts through the Old Mutual Group, promoting development of the arts in Zimbabwe and extending funding to sectors that are critical for economic recovery. We are also exploring ways of enhancing financial inclusion and attracting the youth to take up financial services. Our active participation during Global Money Week each year seeks to raise awareness among children and the youth on the importance of financial literacy.

MANAGING DIRECTOR'S REPORT

For the year ended 31 December 2020

Investing in our people

Our people remain our greatest asset. As the global working landscape evolves, we need to ensure we have a future fit workforce. To this end, the Society continues to invest in training and upskilling our people to better serve our clients and respond to their evolving needs. To acclimatise our people to remote working, the Society, along with the Old Mutual Group, conducted various online seminars for staff on issues ranging from wellness to cybersecurity.

Financial performance

The Society's profitability and cost efficiency model yielded solid performance in the 2020 financial year.

In inflation adjusted terms, the business turned around a loss in the comparable prior period to a surplus in 2020. This growth was driven by growth in net interest income attributable to both the growth in the loan book and inflation driven interest rate adjustments, non-funded income growth due to increases in the nominal values of transactions, foreign currency translation gains as well as property fair value gains.

We ended the year with a strong core capital position that will carry the business into 2021. Our capital position allowed us to return capital to our shareholder through dividend declarations.

Outlook and appreciation

The outlook period remains uncertain due to the pandemic and its likely continued negative impact on economic growth across the globe. The fiscal and monetary reforms being implemented in the country, coupled with the expected positive agricultural outturn, should bring some relief. The Society will continue to focus on delivering its digital transformation agenda as well as listening to and meeting our clients' needs.

On behalf of management, I would like to thank our clients for their support and our staff for their commitment in serving our clients despite the challenges brought about by Covid-19 related disruptions and the new ways of work. I would also like to thank our regulators for their continued support, as well as our Board for their steer and direction.



M Mpofu
Managing Director

1 April 2021

REPORT OF THE DIRECTORS

For the year ended 31 December 2020

Responsibility

The Directors are responsible for the preparation and fair presentation of the separate financial statements of the Society in accordance with the applicable Financial Reporting Framework for entities in Zimbabwe, including the requirements of Building Societies Act (Chapter 24:02), relevant sections of the Banking Act (Chapter 24:20) and the Securities and Exchange Act (Chapter 24:25). Separate financial statements comprise the Statement of Profit or Loss and Other Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity, the Statement of Cash Flows, and the Notes to the separate financial statements.

The Directors are also responsible for such internal controls as they determine are necessary for the separate financial statements to be free from material misstatement, whether due to fraud or error, and for maintaining adequate accounting records and an effective risk management system.

Based on their assessment, the Directors are satisfied that the Society will continue to operate as a going concern into the foreseeable future.

The Independent Auditor is responsible for reporting on whether the separate financial statements approved by the Board are fairly presented in accordance with the applicable Financial Reporting Framework.

Compliance with legislation

These inflation adjusted separate financial statements are based on the application of the consumer price index on underlying accounting records that were maintained on the historical cost convention (except for fair value measurement where applicable), have been properly prepared in accordance with the Society's accounting policies, and comply with the disclosure requirements of the Building Societies Act (Chapter 24:02), relevant sections of the Banking Act (Chapter 24:20) and the Securities and Exchange Act (Chapter 24:25).

Compliance with IFRSs

The separate financial statements are prepared with the aim of complying fully with International Financial Reporting Standards (IFRSs). IFRSs comprise interpretations adopted by the International Accounting Standards Board (IASB), which includes standards adopted by the International Accounting Standards Board (IASB) and interpretations developed by the International Financial Reporting Interpretations Committee (IFRIC) or by the former Standing Interpretations Committee (SIC).

Complying with IFRSs achieves consistency with the financial reporting framework adopted by the ultimate parent company, Old Mutual Limited, which is incorporated in South Africa. Using a globally recognised reporting framework also allows comparability with similar businesses and consistency in the interpretation of the financial statements.

The IFRS Conceptual Framework, provides that in applying fair presentation to the financial statements, entities should go beyond consideration of the legal form of transactions and other factors impacting on the financial statements to also consider the underlying economic substance therein. International Accounting Standard 21 *The Effects of Changes in Foreign Exchange Rates* (IAS 21) requires an entity to apply certain parameters in determining the functional currency of an entity, for use in preparing financial statements.

IAS 21 also requires an entity to make certain judgements around appropriate exchange rates to be applied between currencies where exchangeability through a legal exchange mechanism (such as a formal currency market) is not achievable. In February 2019, the Government of Zimbabwe issued Statutory Instrument 33 of 2019, which, based on our legal interpretation, for accounting and other purposes, prescribed parity between the US Dollar and local currency as at and up to the effective date of 22 February 2019, and also prescribed the manner in which certain balances in the financial statements may be treated as a consequence of the recognition of the RTGS Dollar as currency in Zimbabwe.

For the 2019 financial year, the Presidential Powers (Temporary Measures) (Amendment of Reserve Bank of Zimbabwe Act and Issue of Real Time Gross Settlement Electronic Dollars (RTGS Dollars)) Regulations, 2019 (Statutory Instrument (SI) 33 of 2019) also applied up to 22 February 2019. In our opinion, the requirement to comply with SI 33 of 2019 has created inconsistencies with IAS 21, as well as with the principles embedded in the IFRS Conceptual Framework as also enunciated in the guidance issued by the Public Accountants and Auditors Board on 21 March 2019. This resulted in an accounting treatment being adopted in the part of the 2019 financial year covered by SI 33, which is different from that which would have been adopted if the Society had been able to fully comply with IFRSs. In particular, the Society was compelled to use a functional currency and exchange rates during the relevant period via application of the law, that were different to what would have been obtained if the directors had been free to apply the results of their own assessment of economic and market reality on the ground as required by IFRS. As such in 2019, directors and management were unable to produce financial statements which in their view would be

REPORT OF THE DIRECTORS (continued)

For the year ended 31 December 2020

true and fair. The matter described above impacts on the profit and loss statement as well as the statements of cash flows and changes in equity for the year ended 31 December 2019; which are presented as comparative financial information in these financial statements. In the Directors report for 2019, the directors advised users of the financial statements to exercise due caution in interpreting the financial statements, and this advice still stands with regards to the 2019 comparative financial information presented in the 2020 financial statements.

For 2019, the emergence of hyperinflation resulted in the adoption of inflation adjusted accounts prepared in terms of IAS 29 *Financial Reporting in Hyperinflationary Economies*, as the primary basis of reporting. However, these inflation adjusted financial statements are to a great extent impacted by the inflation driven indexation of certain historical cost amounts in the prior period financial statements. In this regard, the factors carried over from 2018 as described above also impact on the comparative financial information for 2019 contained in the current year inflation-adjusted financial statements prepared under IAS 29.

In addition, it should be noted that in terms of IAS 29, inflation adjusted financial statements form the primary financial statements of an entity. However, the comparative inflation adjusted financial information included in the financial statements, is arrived at by applying an inflation index to historically recorded financial information. Resultantly, the comparative financial information presented in terms of IAS 29, has also been impacted by non-compliance with IAS 21 in the prior years.

There has also been non-compliance with IFRS due to the decision by the Directors to recognise a receivable under the 'legacy debt/blocked funds' arrangement announced by the RBZ in terms of Exchange Control Directive RU28 of 2019. In the past two year period, the RBZ approved the registration of various debts owing to parties outside Zimbabwe as legacy debts. While the arrangement does not represent a contractual obligation on the part of the RBZ, the directors believe that a constructive obligation exists, based on a legitimate expectation that the RBZ will perform in terms of the arrangement as communicated to the Society.

The directors are not aware of other areas of non-compliance with IFRS in the 2020 financial statements. However, the directors would like to draw the attention of users to the financial statements to the fact that prevailing market conditions in Zimbabwe have required the use of more judgement than would normally be the case around areas such as property valuations, valuation of unlisted investments as well as the carrying value of certain receivables. In addition, there are a wide range of views in the market concerning economic variables such as inflation and exchange rates. While management believe that these factors have been sufficiently taken into account in the 2020 financial statements and that the required accounting judgements are appropriate, additional disclosures and sensitivities have been provided and readers of the financial statements should pay close attention to these.

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
Results from operations				
Net interest income	1 353.04	1 296.23	895.38	107.71
Impairment loss	(577.75)	(27.41)	(577.27)	(13.42)
Income from lending activities	775.29	1 268.82	318.11	94.29
Net non-interest income	3 308.81	1 253.44	3 586.98	345.60
Impairment loss	(45.52)	(105.01)	(45.52)	(23.41)
Income from non-lending activities	3 263.29	1 148.43	3 541.46	322.19
Total income	4 038.58	2 417.25	3 859.57	416.48
Operating expenses	(2 160.54)	(2 049.50)	(1 307.85)	(193.98)
Impairment on non-financial assets	(144.26)	(44.90)	(124.97)	(3.52)
Monetary loss	(143.29)	(1 037.36)	-	-
Surplus/(loss) for the year	1 590.49	(714.51)	2 426.75	218.98

REPORT OF THE DIRECTORS (continued)

For the year ended 31 December 2020

Inflationary pressures over the past years have continued to weigh down on the Society's restated and historical net income margins. Restated net interest income increased marginally from ZWL1 296.23m in 2019 to ZWL1 353.04m in 2020 due to improved effective interest rates in the current year compared to 2019. Restated non-interest income improved from ZWL1 253.44m in 2019 to ZWL3 308.81m in 2020 as disposable incomes grew on the back of a stabilising macro-economic environment. Asset quality improved resulting in the non-performing loans ratio improving to 0.4% from 2% in 2019. The Society recorded a restated surplus of ZWL1 590.49m in 2020.

Share capital and reserves

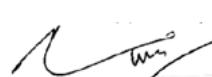
Details of share capital of the Society are set out in note 19 to the Society's separate financial statements. There were no movements during the year except for IAS 29 restatements.

Going concern

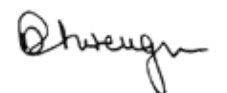
The Directors have assessed the ability of the Society to continue operating as a going concern and believe that the preparation of Separate financial statements using the going concern assumption is still appropriate. Additional detail on using this basis is provided in note 28. In addition, given the Covid-19 virus that was declared a global pandemic by the World Health Organisation, the Directors found it prudent to add additional disclosure in the Separate financial statements on the impact to the business. The significant doubt associated with current uncertainties

related to the Covid-19 virus at this time does not result in a material uncertainty related to events or conditions that may cast doubt on the Society's ability to continue operating as a going concern. However, considering the nature of the uncertainties, note 28 discloses the potential areas of short to medium term risk for the Society.

These separate financial statements were approved by the Board of Directors on 1 April 2021 and were signed on its behalf by:



W MATSAIRA
CHAIRMAN



RCD CHITENGU (MRS)
NON-EXECUTIVE DIRECTOR

Harare
1 April 2021

CORPORATE GOVERNANCE STATEMENT

For the year ended 31 December 2020

The Board adheres to the principles of corporate governance derived from the Reserve Bank Corporate Governance Guidelines, the Banking Act [Chapter 24:20], the Building Societies Act [Chapter 24:02], the Zimbabwean National Code on Corporate Governance and the Old Mutual Group Governance Framework as well as corporate governance best practice. The CABS Code of Conduct and CABS Board Charter are available to Directors for reference regarding their fiduciary duties and obligations. The Directors are aware that they may take independent professional advice at the Society's expense, if necessary, for the furtherance of their duties.

The Board and Director evaluation process is carried out

annually as prescribed in the Reserve Bank of Zimbabwe Board and Director Evaluation Framework.

Board composition

For the year ended 31 December 2020, the Board comprised three (3) Executive Directors, two (2) Non-Executive Directors and six (6) Independent Non-Executive Directors, as shown in the table below.

Board and Board Committee meeting attendance

During the year ended 31 December 2020, the Board and its four Committees met at least four times. This included a strategy day where Directors engaged with Management on the Society's strategy for the coming year.

		Main Board	Board Audit Committee	Board Risk and Compliance Committee	Board Credit Committee	Board Loans Review Committee
	Number of meetings held	5	5	4	4	4
1.	Mr W Matsaira***	5	-	-	-	-
2.	Mr M Mpfu ^{1*}	5	-	-	-	-
3.	Mr CT Ndoro ^{2*}	4	-	-	-	-
4.	Ms VC Muyambo ^{3*}	3	-	-	-	-
5.	Mrs RCD Chitungu***	5	5	4	-	-
6.	Mr MJR Dube***	5	5	-	-	4
7.	Mr DEB Long***	5	5	4	4	-
8.	Mr S Matsekete ^{4**}	5	-	-	-	-
9.	Mrs T Mutaviri***	4	-	-	-	4
10.	Mr AE Siyavora***	4	-	-	4	-
11.	Mr A Keller ^{5**}	5	-	4	4	-
12.	Mr S Hammond ^{6*}	1	-	-	-	-
13.	Mr W Gillwald ^{7***}	-	-	-	-	-
14.	Mr J Idesoh ^{8**}	-	-	-	-	-

¹ M Mpfu was appointed the Society's Managing Director with effect from 01 April 2020.

² CT Ndoro was appointed the Society's Deputy Managing Director with effect from 04 May 2020.

³ VC Muyambo was appointed the Society's Chief Finance Officer with effect from 01 July 2020.

⁴ S Matsekete was appointed to the Board with effect from 23 March 2020.

⁵ A Keller resigned from the Board with effect from 15 December 2020.

⁶ S Hammond retired from the position of Managing Director with effect from 31 March 2020.

⁷ W Gillwald was appointed as an Independent Non-Executive Director to the Society's Board with effect from 01 January 2021.

⁸ J Idesoh appointed as a Non-Executive Director to the Society's Board with effect from 01 January 2021.

* Executive Director

** Non-Executive Director

*** Independent Non-Executive Director

Board Committees

The Board has appointed the following Board and Management committees to assist it in discharging its responsibilities:

Board Audit Committee

The Board Audit Committee is responsible for the integrity of the Society's separate financial statements and the effectiveness of the systems of governance, risk management and internal control, and for monitoring the effectiveness and objectivity of the internal and independent auditors. Every year the Board Audit Committee reviews the authority, resources and scope of work of internal audit and approves the internal audit plan. It considers the appointment and fees of both audit and non-audit services for the independent auditors, who have unrestricted access to it. It also monitors internal and independent auditors' performance against expectations.

The members of this Committee currently comprise three independent non-executive Directors and it is chaired by an

CORPORATE GOVERNANCE STATEMENT (continued)

For the year ended 31 December 2020

independent non-executive Director. The Committee met five times during the year ended 31 December 2020.

Board Risk and Compliance Committee

The primary purpose of the Committee is to review, on behalf of the Board, management's recommendations on risk, particularly in relation to the structure and implementation of the Society's risk framework, including the quality and effectiveness of internal controls, risk appetite limits, risk profile and capital management processes. The Committee reports to the Board, identifying any matters in respect of significant risks to the Society, for which it considers that action or improvement is needed, and makes recommendations as to the adequacy of the risk mitigation plans. The Committee works closely with the Board Audit Committee with regard to the systems of risk management and internal controls.

The Board Risk and Compliance Committee comprises three independent non-executive Directors, two of whom are independent, and is chaired by an independent non-executive Director. The Committee met four times during the year ended 31 December 2020.

Board Credit Committee

The Board Credit Committee is responsible for the management of credit risk. It reviews and recommends for approval by the Board, reasonable and prudent lending policies, strategies, standards and procedures in respect of loans in order to avoid undue credit risks and potential losses and to obtain a reasonable return. It further reviews loans granted to ensure that the Society's lending policies are adhered to and that loans are granted within normal risk parameters.

The Board Credit Committee currently comprises three independent non-executive Directors and is chaired by an independent non-executive Director. The Board Credit Committee met four times during the year ended 31 December 2020.

Board Loans Review Committee

The primary role of the Committee is to review loans granted to ensure compliance with granting limits, strategy, processes and procedures and includes evaluation of the entire lending function in the Society.

The Committee currently comprises three independent non-executive Directors and is chaired by an independent non-executive Director. The Board Loans Review Committee met four times during the year ended 31 December 2020.

Management Executive Committee (EXCO)

The Committee comprises the Managing Director, the Deputy Managing Director, the Chief Finance Officer, Head of Corporate Banking, Head of Retail Banking, Marketing Executive, Head of Risk, Head of Treasury, General Manager - Operations, Head of Credit and Head of Compliance. The Committee meets monthly and provides a link between the Board and management and undertakes, among

other duties, risk policy reviews as well as the identification and management of key risks and opportunities. They give recommendations to the Board on appropriate properties for purchase and/or development and on capital expenditure. The Committee is also responsible for strategy implementation.

Asset and Liability Committee (ALCO)

The Committee comprises the Managing Director, the Deputy Managing Director, the Chief Finance Officer, Head of Corporate Banking, Head of Retail Banking, Head of Marketing, Head of Risk, Head of Treasury, Head of Operations, Head of Credit and Head of Compliance. The Committee meets monthly to discuss money market activities and counterparty exposures. The Committee drives the most appropriate strategy for the Society in terms of the mix of assets and liabilities, determines the appropriate level of liquidity, ensures that agreed funding limits are not exceeded, and ensures the appropriate structure of the statement of financial position in terms of funding mix, capital adequacy and risk management policy.

Management Credit Committee (MCC)

The MCC comprises six voting Members and four non-voting Members. The voting Members are the Managing Director, the Deputy Managing Director, Head of Credit, Head of Treasury, Head of Operations and the Chief Finance Officer. Non-voting Members are the Head of Corporate Banking, Head of Retail Banking, Head of Risk and Head of Compliance. The Committee is responsible for assessment and sanctioning of credit within its delegated lending discretion and recommending credit above its limit to the Board Credit Committee and to the main Board. The MCC also has the responsibility to set and review credit policy, monitor compliance with the policy, as well as oversee and approve changes to credit risk management systems.

The Classified Accounts and Early Alert Committees

The main function of the Classified Accounts and Early Alert Committees is to review, monitor non-performing loans including the recovery progress thereof and recommend recovery strategies with a view to ensuring speedy and complete recoveries.

Risk management system

The Board executes its mandate to oversee the Society's risk management as follows:

1. Credit risk

The MCC is responsible for implementing the Board approved risk management strategies and policies for the management of credit risk under the oversight of the Board Credit Committee. The applicable activities include:

- Formulating credit policies in consultation with business units covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures and compliance with regulatory and statutory requirements;

CORPORATE GOVERNANCE STATEMENT (continued)

For the year ended 31 December 2020

- Establishing the authorisation structure for the approval and renewal of credit facilities. Authorisation limits are allocated to Senior Managers, members of MCC, the Board Credit Committee and the Board of Directors according to the size of facility;
- Reviewing and assessing credit risk. The Society's Board Credit Committee assesses all credit exposures in excess of designated limits prior to facilities being committed to customers. Renewal and review of facilities are subject to the same review process;
- Limiting concentration of exposure to counterparties, geographies and industries (for loans and advances) and by issuer, credit rating band, market and liquidity (for investment securities);
- Reviewing compliance with agreed exposure limits including those for selected industries and product types. Regular reports are provided to the Society's Board Credit Committee on the credit quality of local portfolios and appropriate corrective action is taken;
- Providing advice, guidance and specialist skills to promote best practice throughout the Society in the management of credit risk; and
- Regular audits of the Society's credit processes are undertaken by the Old Mutual Group Internal Audit and the Society's Internal Audit.

Capital requirements for credit risk are subject to Basel II Modified Standardised approach.

2. Liquidity risk

This is the risk that the Society may fail to fund increases in assets and meet obligations as they fall due, without incurring unacceptable losses. By its role in the maturity transformation of short-term deposits into long-term loans, the Society is inherently vulnerable to liquidity risk. Therefore the Society will always ensure that at any given time, there is sufficient liquidity to meet its obligations and sets aside a sufficient buffer to cater for unforeseen stress events that can arise in the normal course of business. The Society performs extensive stress testing and scenario analysis to ensure regulatory compliance and the ability to meet future liquidity requirements. The Society's liquidity risk framework ensures that there is clarity and consistency within CABS on liquidity risk identification, measurement, control, monitoring and reporting.

ALCO is responsible for the management of liquidity risk under the oversight of the Board Risk and Compliance Committee and the Board. All liquidity policies and procedures are subject to review and approval by ALCO, the Board Risk and Compliance Committee and the Board.

The Society's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions without incurring unacceptable losses or risking damage to the Society's reputation. The daily liquidity position of the Society is managed by the treasury department in liaison with the relevant departments.

The Society monitors liquidity risk by compliance with liquidity regulations of the Building Societies Act (Chapter 24:02) as well as the submission of monthly liquidity returns to the Reserve Bank of Zimbabwe (RBZ). In addition the Society matches long term liabilities to long term investments and this is monitored through the Board Risk and Compliance Committee.

3. Compliance risk

The Society has an independent compliance function that ensures compliance with all regulatory requirements under the oversight of the Board Risk and Compliance and the Board Audit Committees and the Board.

4. Market risk (foreign exchange and interest rate)

Market risk is the risk of adverse changes to the CABS statement of financial position or future earnings resulting, directly and indirectly, from fluctuations in the market prices of financial instruments. The Society's transactions are mainly exposed to the following risk types:

- Foreign exchange risk -which is the risk to earnings or capital arising from the translation of the Society's assets and liabilities to local currency.
- Interest rate risk (IRRBB) arising from repricing and/or maturity mismatches of on- and off-balance-sheet components across the Society.

CABS uses the Standardized Approach to calculate regulatory capital requirements relating to general market risks.

Market risk is governed by board-approved policies that cover management, identification, measurement and monitoring. Market risk limits are approved at board level and are reviewed periodically, but at least annually.

These limits include the following:

- Dealer and trading limits
- Counterparty limits
- Limits by type of Instruments
- Limits on maturity profiles.

The Society employs both an earnings and economic-value perspective to measure interest rate sensitivity

CORPORATE GOVERNANCE STATEMENT (continued)

For the year ended 31 December 2020

on a monthly basis. This includes a repricing profile analysis, simulated modelling of the bank's NII and EVE for a standard interest rate shock, and stress-testing of NII and EVE for multiple stressed-interest-rate scenarios.

Overall authority for managing market risk is vested in ALCO under the oversight of the Board Risk and Compliance Committee and the Board. The Society separates its exposure to market risk between trading and non-trading portfolios. Trading portfolios are mainly held by the treasury department and include positions arising from market making and proprietary position taking (on the money market), together with financial assets and liabilities that are managed on a fair value basis.

5. Operational risk

The primary responsibility for the development and implementation of controls to address operational risk is assigned to EXCO under the oversight of the Board Risk and Compliance Committee. This responsibility is supported by the development of overall standards for the management of operational risk in the following areas:

- Reconciliation and monitoring of transactions;
- Appropriate segregation of duties, including the independent authorisation of transactions;
- Compliance with regulatory and other legal requirements;
- Documentation of controls and procedures;
- Training and professional development;
- Ethical and business standards;
- Risk mitigation including insurance where it is effective;
- Development of contingency plans; and
- Reporting of risks and operational losses to the risk department.

Compliance with the Society's operational policies and standards is supported by periodic reviews undertaken by Group Internal Audit. The results of these audits are discussed with management of the department to which they relate and summaries are submitted to EXCO and the Board Audit Committee. Capital requirements for operational risk are subject to Basel II Alternative Standardised approach.

6. Strategic risk

EXCO is responsible for the implementation of the Board approved strategic risk policy under the oversight of the Board Risk and Compliance Committee and the Board. In implementing the Society's strategy, the Board and EXCO determine and allocate financial and operating targets to departments. Monitoring of

progress against the action plans is done on a monthly basis and strategic risk mitigation is done through the formulation and implementation of operational (action) plans.

7. Reputational risk

The Board has delegated responsibility for effective management of reputational risk to the Board Risk and Compliance Committee and to EXCO. Board approved reputational risk management policies are in place. Line management has the primary responsibility for reputational risk identification and mitigation. Reputational risk management and monitoring is done in the following ways:

- Communication of information about the Society to the public or press releases is done in line with the provisions of the internal and external communications policies and with approval from EXCO. This facilitates building the Society's reputational capital (through positive information) and minimising the impact of adverse reputational risk events;
- All material events that have a potential to impact the Society's reputation are immediately escalated to the Head of Marketing, Managing Director, Head of Compliance and Head of Risk; and
- Any exposures to reputational risk are captured in the internal risk events log, with controls to mitigate the risk.

Risks and ratings

The RBZ conducts regular examinations of the banks and financial institutions it regulates. The latest Onsite Examination of the Society was in May 2018 and the overall assessment resulted in a rating of 2 (Satisfactory) on the CAMELS scale. The CAMELS rating evaluates financial institutions on capital adequacy, asset quality, management, earnings, liquidity and sensitivity to market risk.

The CAMELS and Risk Assessment ratings are summarised below:

CAMELS Component	May 2018 Ratings
Capital	1 - Strong
Asset quality	3 - Fair
Management	3 - Fair
Earnings	1 - Strong
Liquidity	2 - Satisfactory
Sensitivity to market risk	2 - Satisfactory
Overall composite rating	2 - Satisfactory

CORPORATE GOVERNANCE STATEMENT (continued)

For the year ended 31 December 2020

Key

1. Strong	2. Satisfactory	3. Fair	4. Weak	5. Critical
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Summary of risk matrix from RBZ Onsite Inspection of May 2018

Type of risk	Level of Inherent risk	Adequacy of risk management systems	Overall Composite risk	Direction of overall composite risk
Credit	Moderate	Acceptable	Moderate	Increasing
Liquidity	Moderate	Acceptable	Moderate	Stable
Foreign exchange	Low	Acceptable	Low	Stable
Interest rate	Moderate	Acceptable	Moderate	Increasing
Strategic risk	Moderate	Acceptable	Moderate	Stable
Operational risk	High	Acceptable	High	Stable
Legal and compliance	Moderate	Acceptable	Moderate	Stable
Reputation	Moderate	Acceptable	Moderate	Stable
Overall	Moderate	Acceptable	Moderate	Stable

Interpretation of the Risk Matrix

Levels of inherent risk

Low	Reflects lower than average probability of an adverse impact on a banking institution's capital and earnings. Losses in a functional area with low inherent risk would have little negative impact on the institution's overall functional condition.
Moderate	Could reasonably be expected to result in a loss, which could be absorbed by a banking institution in the normal course of business.
High	Reflects a higher than average probability of potential loss. High inherent risk could reasonably be expected to result in a significant and harmful loss to the banking institution.

Adequacy of risk management systems

Weak	Risk management systems are inadequate or inappropriate given the size, complexity and risk profile of the banking institution. Institution's risk management systems are lacking in important ways and therefore a cause of more than normal supervisory attention. The internal control systems will be lacking in important aspects, particularly as indicated by continued exceptions or by the failure to adhere to written policies and procedures.
Acceptable	Management of risk is largely effective but lacking to some modest degree. While the institution might be having some minor risk management weaknesses, those have to be recognised and are being addressed. Management information systems are generally adequate.
Strong	Management effectively identifies and controls all types of risk areas posed by the relevant functional areas or per inherent risk. The Board and senior management are active participants in managing risk and ensure appropriate policies and limits are in place. The policies comprehensively define the banking institution's risk tolerance. Responsibilities and accountabilities are effectively communicated.

CORPORATE GOVERNANCE STATEMENT (continued)

For the year ended 31 December 2020

Overall composite risk

Low	This would be assigned to low risk areas. Moderate risk areas may be assigned to a low composite risk where internal controls and risk management systems are strong and effectively mitigate much risk.
Moderate	Risk management systems appropriately mitigate inherent risk. For a given low risk area, significant weaknesses in the risk management systems may result in a moderate composite risk assessment. On the other hand, a strong risk management system may reduce the risk so that any potential financial loss from the activity would have only a moderate negative impact on the financial condition of the organisation.
High	Risk management systems do not significantly mitigate the high level of risk, thus, the activity could potentially result in a financial loss that would have a significant impact on the banking institution's overall condition.

Direction of overall composite risk

Increasing	Based on the current information, risk is expected to increase in the next twelve months.
Decreasing	Based on the current information, risk is expected to decrease in the next twelve months.
Stable	Based on the current information, risk is expected to be stable in the next twelve months.

Internal control environment

The Board is ultimately responsible for the Society's systems of internal control and for reviewing their effectiveness. The internal control systems are designed to meet the particular needs of the Society and its business operations and the risks to which they are exposed. However, these systems can only provide reasonable but not absolute assurance against material misstatement or loss, since they are designed to manage rather than eliminate the risks of pursuing chosen business objectives.

The Combined Code requires that Directors review the effectiveness of the Society's systems of internal control, which include financial, operational, compliance and risk management.

Monitoring of controls

The Society's internal audit function carries out regular reviews of operational and control procedures. The internal audit function operates independently of executive management, reporting to the Board Audit Committee, with unrestricted access to the Board Audit Committee Chair, and reporting on operational lines to the Managing Director. The Internal Audit Charter is reviewed by the Board Audit Committee and the Board of Directors regularly and governs audit activities within the Society. The audit work programme is integrated with the work of the independent auditors to enhance the combined effectiveness of their respective functions. A formal report is prepared for each audit assignment and corrective actions agreed with management in response to its recommendations. Key findings are provided to the Board Audit Committee.

Management structures

The Society has an appropriate organisational structure for planning, controlling and monitoring its business operations in order to achieve its objectives. Within the overall strategic and financial objectives of the Society, agreed by the Board,

the management of the Society is delegated to the Managing Director who also governs the conduct and performance of the executive managers of the Society's business operations within the agreed business strategy.

The Society's strategic direction is regularly reviewed by the Board, and the Managing Director considers the strategy for the individual business operations with executive management on a disciplined basis. Annual budgets are prepared with performance targets for each business operation set by the Managing Director in conjunction with the executive managers. The Society's plan is then reviewed by the Board in light of the Society's objectives. Performance against the plan is monitored actively at Board level.

The Managing Director receives monthly summaries of the financial results of the Society's business operations and supplies them to all members of the Board. Additionally, the Managing Director, in conjunction with executive management, formally reviews the progress of the business operations on a monthly basis including a review of key risk factors. The Society and its business operations have implemented control procedures designed to ensure complete and accurate accounting for financial transactions and to limit the potential exposure to loss of assets or fraud.

Client relations

The Society is committed to a process of continuing dialogue with its clients to enhance existing services and introduce new products as required.



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Independent Auditor's Report

To the shareholder of Central Africa Building Society

Qualified opinion

We have audited the separate inflation adjusted financial statements of Central Africa Building Society (the Society) set out on pages 28 to 97, which comprise the inflation adjusted statement of financial position as at 31 December 2020, and the inflation adjusted statement of profit or loss and other comprehensive income, the inflation adjusted statement of changes in equity and the inflation adjusted statement of cash flows for the year then ended, and notes to the inflation adjusted financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effect of the matters described in the *Basis for qualified opinion* section of our report, the separate inflation adjusted financial statements present fairly, in all material respects, the separate inflation adjusted financial position of Central Africa Building Society as at 31 December 2020, and its separate inflation adjusted financial performance and separate inflation adjusted cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs), and in the manner required by the Building Societies Act (Chapter 24:02), relevant sections of the Banking Act (Chapter 24:20) and Securities and Exchange Act (Chapter 24:25) of Zimbabwe.

Basis for qualified opinion

Non-compliance with International Financial Reporting Standard IAS 21 - The Effects of Changes in Foreign Exchange Rates (IAS 21) in the prior year and the impact of this non-compliance on the comparative financial information

As described in note 1.5 to the separate inflation adjusted financial statements for the 2019 financial year the Society applied Statutory Instrument (S.I. 33) up to 22 February 2019 and maintained the United States dollar (USD) as its functional currency applying an exchange rate of 1:1 between the USD and the Zimbabwe dollar (ZWL). This was not in compliance with IAS 21 where the functional currency was assessed to have been the ZWL with effect from 1 October 2018 and the market exchange rate was not 1:1. In order to comply with S.I. 33, issued on 22 February 2019, the Society changed its functional currency to the ZWL with effect from 23 February 2019.

These departures from IAS 21 resulted in an adverse opinion being issued in respect of the 31 December 2019 inflation adjusted financial statements. Had the Society applied the requirements of IAS 21 many elements of the prior year inflation adjusted financial statements, which are presented as comparative financial information, would have been materially impacted. The financial effects of this departure on the prior year inflation adjusted financial statements had not been determined.



Our opinion on the current year's separate inflation adjusted financial statements is qualified because of the possible effects of this matter on the comparability of the current year's separate inflation adjusted financial statements with that of the prior year.

Carrying value of equipment and intangible assets

As stated above, the Society changed functional currency from USD to ZWL on 23 February 2019 instead of 1 October 2018 which was not in compliance with IAS 21. The impact of this non-compliance was that the cost and accumulated depreciation and accumulated amortisation of the equipment (being office equipment and vehicles) and intangible assets were converted to ZWL applying an incorrect exchange rate. Consequently, depreciation and amortisation provided on the equipment and intangible assets were applied against the incorrect cost resulting in an incorrect carrying value of equipment and intangible assets. The effects of the non-compliance with IAS 21 in the separate inflation adjusted financial statements have not been determined but would be material to the separate inflation adjusted financial statements.

Reserve Bank of Zimbabwe's ("RBZ") legacy debt asset

As described in note 9.4 to the separate inflation adjusted financial statements, included in other assets, is the RBZ legacy debt asset of ZWL 1 457.1 million. In line with the Monetary Policy Statement issued on 20 February 2019, the Society registered with the RBZ a foreign currency liability of USD 26.3 million, being the legacy debt contracted prior to 20 February 2019. The directors believed that the RBZ would assist the Society with sourcing foreign currency and settling the liabilities at a rate of 1:1 between the USD and ZWL and accordingly recognised a foreign currency denominated asset. During 2020 the Society purchased foreign currency which was paid over to foreign creditors recognised as part of the legacy debt. The Society subsequently claimed the local currency equivalent amount from the RBZ and the RBZ reimbursed in local currency an amount equivalent to USD 7.4 million during 2020. As at the date of this report, there is no legally binding instrument that had been issued by the RBZ that defines how the balance of the legacy debt will be settled. Consequently, in the absence of determinable contractual terms, the RBZ legacy debt asset from the RBZ is not a foreign currency denominated asset in terms of IAS 21 and should not have been converted at the auction determined exchange rate as at 31 December 2020. The impact of converting the legacy debt at the auction determined exchange rate resulted in other assets being overstated by ZWL1 461 million inflation adjusted, other income being overstated by ZWL1 172 million inflation adjusted and retained earnings being overstated by ZWL1 461 million inflation adjusted.

The effect of the above departure from IFRS is material but not pervasive to the separate inflation adjusted financial statements.

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the separate inflation adjusted financial statements* section of our report. We are independent of the Society in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code) together with the ethical requirements that are relevant to our audit of the separate inflation adjusted financial statements in Zimbabwe, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the inflation adjusted financial statements of the current period. These matters were addressed in the context of our audit of the inflation adjusted financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matters described in the Basis for qualified opinion section, we have determined the matters below to be the key audit matters to be communicated in our report:

(a) Valuation of owner occupied property and investment property

Refer to the accounting policy 1.15 on property and equipment, the accounting policy 1.16 on investment property, property and equipment note 12, investment property note 13 and determination of fair value of financial and non-financial assets note 20.

Key Audit Matter	How the matter was addressed in our audit
The Society holds owner occupied properties and investment properties that are valued at fair value in accordance with IAS 16, <i>Property, Plant and Equipment</i> and IAS 40, <i>Investment Property</i>, respectively. As at reporting date the Society had owner occupied properties and investment properties amounting to ZWL 2 515.66 million and ZWL 1 285.59 million inflation adjusted respectively. Fair valuation of properties is difficult to ascertain as market comparable sales are not as readily available as a result of depressed economic activity which has resulted in a limited number of open market sales. Furthermore, the hyperinflationary environment has made it increasingly difficult to determine the fair value in local currency. Therefore, the qualified valuers determined property values in USD and converted to local currency at ruling interbank exchange rate as at 31 December 2020. Due to the significance of the loans and advances to the financial position of the Society and the level of judgement applied in determining the ECL, the expected credit loss allowance on loans and advances was considered a key audit matter.	Our audit procedures included the following: • Holding discussions with the Society's qualified valuers to understand the assumptions and methodologies used in valuing these properties and the market evidence supporting the valuation assumptions. • Evaluating the appropriateness of the inputs to the valuations by reviewing supporting market transactions used for the valuations. • Assessing the competency, capability and objectivity of the qualified valuers. Specifically, in respect of the external valuers we enquired about interests and relationships that may have created a threat to the external valuers objectivity. We also validated the valuers professional memberships; • Evaluating the appropriateness of the methodology applied for conversion of the USD valuations to ZWL in line with the requirements of the applicable financial reporting standards. • Assessing the adequacy of the disclosures in respect of owner occupied properties and investment property.

(b) Expected credit loss allowance on loans and advances

Refer to the accounting policy 1.21 on impairment of financial assets – Expected Credit Loss, impairment loss on interest earning financial assets note 3, loans and advances note 10, and risk management, credit risk, note 24.1

Key Audit Matter	How the matter was addressed in our audit
The Society provides retail, mortgage and corporate loans and advances. As at reporting date the Society had loans and advances worth ZWL 7,054.91 million inflation adjusted. The Society uses an Expected Credit Loss (ECL) model to determine the loss allowance in respect of loans and advances. The ECL methodology incorporates the expected future credit losses due to forward looking macro-economic variables. The Society's ECL model uses certain judgements and assumptions such as: - the credit risk grades allocated to the counterparties loans and advances and mortgages; - the probability of a loan becoming past due and subsequently defaulting (probability of default 'PD'); - the magnitude of the likely loss if there is default (loss given default 'LGD'); - the expected exposure in the event of a default (exposure at default 'EAD'); - the criteria for assessing significant increase in credit risk (SICR); - the rate of recovery on the loans that are past due and in default; - the identification of impaired assets and the estimation of impairment, including the estimation of future cash flows, market values and estimated time and cost to sell collateral; - the incorporation of forward-looking information used in determining the expected credit losses on the loans and advances.	Our audit procedures included the following: - Assessing and testing the design and operating effectiveness of the controls over credit origination and monitoring; - Assessing whether the Society's credit policies are aligned with IFRS 9, <i>Financial Instruments</i>; - Engaging our Financial Risk Management (FRM) specialists to evaluate the appropriateness of the IFRS 9 expected credit loss models by using our own independent models to evaluate the appropriateness of the ECL; - Assessing completeness, accuracy and validity of data and inputs used during the development and application of the ECL model; - Using available external and independent information to challenge management's assumptions and judgements in determining expected credit losses; - For a sample of loans and advances, we evaluated the appropriateness of the credit risk grades and; - Assessing the adequacy of the disclosures in respect of ECL as required in terms of IFRS 9.

Key Audit Matter	How the matter was addressed in our audit
Due to the significance of the loans and advances to the financial position of the Society and the level of judgement applied in determining the ECL, the expected credit loss allowance on loans and advances was considered a key audit matter.	

(c) IAS 29 – Financial Reporting in Hyperinflationary Economies

Refer to accounting policy 1.27 to the separate inflation adjusted financial statements

Key Audit Matter	How the matter was addressed in our audit
Zimbabwe was deemed hyperinflationary effective 1 July 2019 in terms of the requirements of IAS 29 <i>Financial Reporting in Hyperinflationary Economies</i> ("IAS 29"). For the year ended 31 December 2020, the country continued experiencing hyperinflationary pressures, with the inflation rate closing at 348.59% as at 31 December 2020. In accordance with guidance issued by the Public Accountants and Auditors Board, management utilised the ZWL consumer price indices to prepare inflation adjusted financial statements. For the year ended 31 December 2020, the Society recorded a monetary loss adjustment of ZWL 143.29 million. Given the significance of the quantitative impact of IAS 29, we have assessed hyperinflation accounting to be a key audit matter.	Our audit procedures included the following: • Enquiring with management responsible for financial reporting on the considerations taken into account with regards to the application of IAS 29 and tested the IAS 29 model designed and implemented by management to ensure the completeness and accuracy of the key inputs. • Re-computing management's IAS 29 calculations, independently verifying indices used and reviewing the proof of the net monetary adjustment.

Other information

The directors are responsible for the other information. The other information comprises the Directorate and Administration information, Notice to Members, Annual Financial Review, Chairman's Statement, Report of the Directors, Corporate Governance Statement and the unaudited financial information in the inflation adjusted financial statements titled "Historical Unaudited", but does not include the separate inflation adjusted financial statements and our auditors' report thereon.



Our opinion on the separate inflation adjusted financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the separate inflation adjusted financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the separate inflation adjusted financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

As described in the basis for qualified opinion section above, given the non-compliance with IAS 21 in the prior year the Society's current year's separate inflation adjusted financial statements may not be comparable with the prior year and the carrying value of equipment and intangible assets may be misstated. Furthermore, due to non-compliance with IFRS, the RBZ legacy debt asset may be misstated. We have therefore concluded that the other information is materially misstated for the same reasons with respect to the amounts or other items in the Annual Financial Review, the Chairman's Statement, the Report of the Directors and the unaudited financial information in the inflation adjusted financial statements titled "Historical Unaudited".

Responsibilities of the directors for the separate inflation adjusted financial statements

The directors are responsible for the preparation and fair presentation of the separate inflation adjusted financial statements in accordance with International Financial Reporting Standards and the manner required by the Building Societies Act (Chapter 24:02), relevant sections of the Banking Act (Chapter 24:20) and Securities and Exchange Act (Chapter 24:25) of Zimbabwe, and for such internal control as the directors determine is necessary to enable the preparation of separate inflation adjusted financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the separate inflation adjusted financial statements, the directors are responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Society or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the separate inflation adjusted financial statements

Our objectives are to obtain reasonable assurance about whether the separate inflation adjusted financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these separate inflation adjusted financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the separate inflation adjusted financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the separate inflation adjusted financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the separate inflation adjusted financial statements, including the disclosures, and whether the separate inflation adjusted financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the separate inflation adjusted financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

A handwritten signature of Themba Mudidi in dark ink, with the letters 'KPMG' clearly visible.

Themba Mudidi
Partner
Registered Auditor
PAAB Practicing Certificate Number 0437

1 April 2021

For and on behalf of, KPMG Chartered Accountants (Zimbabwe), Reporting Auditors
Mutual Gardens
100 The Chase (West)
Emerald Hill
P.O Box 6, Harare
Zimbabwe

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

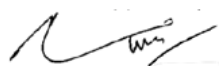
For the year ended 31 December 2020

	Notes	Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Interest income	2	1 839.91	2 189.28	1 181.99	188.92
Interest expense	2	(486.87)	(893.05)	(286.61)	(81.21)
Net interest income before impairment loss on financial assets		1 353.04	1 296.23	895.38	107.71
Impairment loss on interest earning financial assets	3	(577.75)	(27.41)	(577.27)	(13.42)
Income from lending activities		775.29	1 268.82	318.11	94.29
Fee and commission income	4.1	2 894.44	1 940.76	1,957.49	209.12
Fee and commission expense	4.1	(964.48)	(908.79)	(623.21)	(98.98)
Net fee and commission income		1 929.96	1 031.97	1 334.28	110.14
Other income	4.2	1 378.85	221.47	2,252.70	235.46
Net non-interest income before impairment loss on financial assets		3 308.81	1 253.44	3 586.98	345.60
Impairment loss on non-interest earning financial assets	3	(45.52)	(105.01)	(45.52)	(23.41)
Income from non-lending activities		3 263.29	1 148.43	3 541.46	322.19
Operating income for the year		4 038.58	2 417.25	3 859.57	416.48
Operating expenses	5	(2 160.54)	(2 049.50)	(1 307.85)	(193.98)
Impairment loss on non-financial assets	3	(144.26)	(44.90)	(124.97)	(3.52)
Monetary loss		(143.29)	(1 037.36)	-	-
Surplus/(loss) for the year		1 590.49	(714.51)	2 426.75	218.98
Other comprehensive income					
Items that will not be reclassified subsequently to profit or loss		267.46	1 133.45	1 910.93	432.87
Movement in revaluation reserve		241.89	1 014.66	1 905.23	433.39
Movement in regulatory reserve		25.57	118.79	5.70	(0.52)
Total comprehensive income for the year		1 857.95	418.94	4 337.68	651.85

STATEMENT OF FINANCIAL POSITION

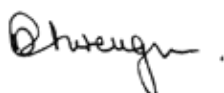
As at 31 December 2020

		Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020	31 December 2019	31 December 2020	31 December 2019
Notes		ZWLm	ZWLm	ZWLm	ZWLm
ASSETS					
Cash and cash equivalents	7	5 490.56	6 305.10	5 490.56	1 405.55
Investment securities	8	3 447.76	1 733.79	3 447.76	386.50
Other assets	9	4 162.32	3 551.19	2 858.31	558.79
Loans and advances	10	7 054.91	6 670.61	7 054.91	1 487.03
Non-current assets held for sale	11	28.34	48.27	28.34	10.76
Property and equipment	12	3 354.40	3 251.44	2 703.98	573.49
Investment property	13	1 285.59	1 022.15	1 285.59	227.86
Intangible assets	14	534.69	263.10	92.80	8.08
Total assets		25 358.57	22 845.65	22 962.25	4 658.06
LIABILITIES					
Deposits	15	13 270.73	12 294.76	13 270.73	2 740.78
Credit lines	16	3 153.91	4 026.51	3 153.91	897.60
Trade and other liabilities	17	1 860.55	1 201.54	1 304.68	172.72
Deferred taxation	18	191.62	168.81	191.62	37.63
Total liabilities		18 476.81	17 691.62	17 920.94	3 848.73
SHAREHOLDER’S EQUITY					
Ordinary class “A” share capital	19.1	1 386.18	1 386.18	35.00	35.00
Retained earnings	19.2	3 668.97	3 001.89	2 640.69	345.79
Regulatory provision reserve	19.3	-	25.57	-	5.70
Non distributable reserve	19.4	57.28	57.28	1.45	1.45
Revaluation reserve	19.5	1 539.43	1 297.54	2 358.35	453.12
Share-based payment reserve	19.6	229.90	229.90	5.82	5.82
Translation reserve	19.7	-	(844.33)	-	(37.55)
		6 881.76	5 154.03	5 041.31	809.33
Total equity and liabilities		25 358.57	22 845.65	22 962.25	4 658.06



W MATSAIRA
CHAIRMAN

Harare
1 April 2021



RCD CHITENGU (MRS)
NON-EXECUTIVE DIRECTOR

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2020

	Audited Inflation Adjusted							
	Share capital	Retained earnings	Regulatory provision reserve	Non distributable reserve	Revaluation reserve	Share-based payment reserve	Translation reserve	Total equity
	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
Balance as at 1 January 2020	1 386.18	3 001.89	25.57	57.28	1 297.54	229.90	(844.33)	5 154.03
Surplus for the year	-	1 590.49	-	-	-	-	-	1 590.49
Transfer between reserves	-	(818.76)	(25.57)	-	-	-	844.33	-
Dividend	-	(104.65)	-	-	-	-	-	(104.65)
Revaluation	-	-	-	-	241.89	-	-	241.89
Balance as at 31 December 2020	1 386.18	3 668.97	-	57.28	1 539.43	229.90	-	6 881.76

	Audited Inflation Adjusted							
	Share capital	Retained earnings	Regulatory provision reserve	Non distributable reserve	Revaluation reserve	Share-based payment reserve	Translation reserve	Total equity
	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
Balance as at 1 January 2019	1 386.18	3 597.61	144.36	57.28	282.88	229.14	-	5 697.45
Loss for the year	-	(714.51)	-	-	-	-	-	(714.51)
Transfer between reserves	-	118.79	(118.79)	-	-	-	-	-
Revaluation	-	-	-	-	1 014.66	-	-	1 014.66
Fair valuation of share-based payments	-	-	-	-	-	0.76	-	0.76
Change in functional currency	-	-	-	-	-	-	(844.33)	(844.33)
Balance as at 31 December 2019	1 386.18	3 001.89	25.57	57.28	1 297.54	229.90	(844.33)	5 154.03

	Unaudited Historical							
	Share capital	Retained earnings	Regulatory provision reserve	Non distributable reserve	Revaluation reserve	Share-based payment reserve	Translation reserve	Total equity
	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
Balance as at 1 January 2020	35.00	345.79	5.70	1.45	453.12	5.82	(37.55)	809.33
Surplus for the year	-	2 426.75	-	-	-	-	-	2 426.75
Transfer between reserves	-	(31.85)	(5.70)	-	-	-	37.55	-
Dividend	-	(100.00)	-	-	-	-	-	(100.00)
Revaluation	-	-	-	-	1 905.23	-	-	1 905.23
Balance as at 31 December 2020	35.00	2 640.69	-	1.45	2 358.35	5.82	-	5 041.31

	Unaudited Historical							
	Share capital	Retained earnings	Regulatory provision reserve	Non distributable reserve	Revaluation reserve	Share-based payment reserve	Translation reserve	Total equity
	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
Balance as at 1 January 2019	35.00	127.33	5.18	1.45	19.63	5.79	-	194.38
Surplus for the year	-	218.98	-	-	-	-	-	218.98
Transfer between reserves	-	(0.52)	0.52	-	-	-	-	-
Revaluation	-	-	-	-	433.49	-	-	433.49
Fair valuation of share-based payments	-	-	-	-	-	0.03	-	0.03
Change in functional currency	-	-	-	-	-	-	(37.55)	(37.55)
Balance as at 31 December 2019	35.00	345.79	5.70	1.45	453.12	5.82	(37.55)	809.33

STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

		Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Cash flows from operating activities	Notes				
Surplus/(loss) for the year		1 590.49	(714.51)	2 426.75	218.98
Adjustments for:					
Net interest income	2	(1 353.04)	(1 296.23)	(895.38)	(107.71)
Impairment loss on interest earning financial assets	3	577.75	27.41	577.27	13.42
Impairment loss on non-interest earning financial assets	3	45.52	105.01	45.52	23.41
Fair value gain on investment property	4.2	(222.04)	(367.35)	(1 052.94)	(204.37)
Fair value loss/(gain) on non-current assets held for sale	4.2	7.32	(37.28)	(24.95)	(10.17)
Fair value (gain)/loss on equity investments	4.2	(97.37)	19.42	(127.45)	(6.49)
Depreciation and amortisation	5	389.84	411.80	51.52	14.76
Transfer to investment property	9.3.1	(41.40)	-	(4.79)	-
Share-based payment provision		-	0.76	-	0.03
Unrealised foreign currency exchange gains		(1 490.14)	(1 106.89)	(1 490.14)	(246.75)
Operating cash flows before working capital changes		(593.07)	(2 957.86)	(494.59)	(304.89)
(Increase)/decrease in investment securities		(514.52)	7 599.27	(1 861.81)	(62.88)
Decrease/(increase) in other assets		782.06	1 795.29	(876.24)	45.00
Decrease/(increase) in loans and advances		1 655.59	18 102.16	(3 527.51)	(189.46)
Decrease in non-current assets held for sale		7.32	18.03	7.37	0.45
(Decrease)/increase in deposits		(4 167.93)	(23 349.94)	5 386.05	1 039.23
Increase/(decrease) in other liabilities		540.61	(690.06)	1 013.62	56.28
Operating cash flows after working capital changes		(2 289.94)	516.89	(353.11)	583.73
Interest income received	2	1 839.91	2 189.28	1 181.99	188.92
Interest expense paid	2	(486.87)	(893.05)	(286.61)	(81.21)
Net cash flows from operating activities		(936.90)	1 813.12	542.27	691.44
Cash flows from investing activities					
Additions to property and equipment	12	(182.22)	(573.78)	(121.52)	(64.61)
Additions to intangible assets	14	(317.38)	(32.03)	(86.17)	(2.01)
Net cash flows from investing activities		(499.60)	(605.81)	(207.69)	(66.62)
Cash flows from financing activities					
Dividends paid		(104.65)	-	(100.00)	-
Credit lines received		9 793.83	1 594.27	3 499.74	1 067.16
Credit lines paid		(13 191.16)	(4 637.65)	(3 768.15)	(1 146.98)
Net cash flows from financing activities		(3 501.98)	(3 043.38)	(368.41)	(79.82)
Net (decrease)/increase in cash and cash equivalents		(4 938.48)	(1 836.07)	(33.83)	545.00
Effects of exchange rate changes on cash and cash equivalents		4 123.94	3 472.91	4 118.84	693.07
Cash and cash equivalents at the beginning of the year		6 305.10	4 668.26	1 405.55	167.48
Cash and cash equivalents at the end of the year	7	5 490.56	6 305.10	5 490.56	1 405.55

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies

1.1 Reporting entity

CABS (the Society) is a registered Building Society in terms of the Building Societies Act (Chapter 24:02) in Zimbabwe.

The parent company is Old Mutual Zimbabwe Limited (OMZIL), which is a Company registered and incorporated in Zimbabwe.

The subsidiary company is Old Mutual Finance (Private) Limited, which is a registered Microfinance in terms of the Microfinance Act (Chapter 24:02).

Nature of business

The Society conducts principal businesses of mortgage lending, other lending, custodial services, deposit acceptance and investing. The Society provides loans and advances to individuals, corporates and investment institutions.

1.2 Accounting policies

The principal accounting policies adopted in the preparation of the separate financial statements are set out below and have been consistently followed in all material respects.

1.3 Basis of preparation

Statement of compliance

The Society's separate financial statements have been prepared with a view of complying with International Financial Reporting Standards (IFRSs). Full compliance has been achieved except for compliance with IAS 21 and measurement of the RBZ legacy debt. IFRSs comprise of International Accounting Standards and Interpretations developed by the International Financial Reporting Interpretations Committee (IFRIC). These separate financial statements have been prepared in accordance with the requirements of the Building Societies Act (Chapter 24:02), relevant sections of the Banking Act (Chapter 24:20) and the Securities and Exchange Act (Chapter 24:25).

Basis of measurement

The separate financial statements are prepared from statutory records that are maintained under the historical cost convention as modified by the revaluation of properties and fair value adjustment of financial instruments. The Public Accountants and Auditors Board (PAAB) in October 2019 confirmed the market consensus that the Zimbabwean economy had met the characteristics of a hyperinflationary economy and prescribing the application of inflation accounting for years ended on or after 1 July 2019. The Society adopted the guidance as issued by the PAAB. For the year ended 31 December 2020, the country continued experiencing hyperinflationary pressures, with the inflation rate closing at 348.59% as at 31 December 2020.

Accordingly, the inflation adjusted separate financial statements represent the principal separate financial statements of the Society. IAS 29 discourages the presentation of historical cost separate financial statements when inflation adjusted separate financial statements are presented, however, these have been presented as supplementary information to the IAS 29 restated separate financial statements.

IAS 29 requires that the separate financial statements prepared in the currency of a hyperinflationary economy be stated in terms of the measuring unit current at the reporting date and that corresponding figures for previous years be restated in the same terms.

The restatement of the historical cost numbers is based on the conversion factors derived from the consumer price index (CPI) issued by the Zimbabwe Central Statistical Office (CSO). Notwithstanding the fact that the change in prices of some commodities were directly linked to exchange rate movements, the Society does not support using exchange rate movements as a direct proxy for average price movements in the economy. The Society believes the CPI best represents average price movements in the economy during 2020 and have thus applied it in the preparation of these separate financial statements. The indices and conversion factors used to restate the accompanying separate financial statements as at 31 December 2020 are given below.

Dates	Indices	Conversion Factors
31 December 2020	2 474.51	1.00
31 December 2019	551.82	4.49

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.3 Basis of preparation (continued)

The main procedures applied for the above-mentioned IAS 29 restatement are as follows:

- a) All transactions and balances for the year ended 31 December 2020 have been restated as follows:
 - i. Monetary assets and liabilities that were carried at amounts current at reporting date were not restated because they were already expressed in terms of the monetary unit current at the reporting date.
 - ii. Non-monetary assets and liabilities that were not carried at amounts current at the reporting date and components of Shareholder's equity are restated by applying the change in the index from the date of the transaction or if applicable from the date of their most recent revaluation to 31 December 2020.
 - iii. Property and equipment were restated by applying the change in the index from the date of purchase to 31 December 2020. Depreciation amounts are based on restated costs. Owner-occupied buildings are revalued annually at the reporting date, and therefore are being carried at amounts current at the reporting date and are not restated. The depreciation charges are based on the opening revalued amounts.
 - iv. Deferred tax was calculated on restated carrying amounts,
 - v. Profit or loss items/transactions, except the depreciation and amortisation charges explained above, were restated by applying the change in the index from the date of the transaction to 31 December 2020.
 - vi. The effect of inflation on the net monetary position of the entity is included in the Statement of Profit or Loss and Other Comprehensive Income as a loss on monetary position.
 - vii. All items in the Statement of Cash Flows are expressed in terms of the measuring unit current at the reporting date.
- b) All transactions and balances for the year ended 31 December 2019 have been restated as follows:
 - i. Monetary assets and liabilities and items that are carried at fair value or at amounts that were current at 31 December 2019 were restated by applying the change in the index from 31 December 2019 to 31 December 2020;
 - ii. Non-monetary assets and liabilities that were not carried at amounts current at 31 December 2019 and components of shareholders equity were restated by applying the change in the index from the date of the transaction that gave rise to them or if applicable from the date of their most recent revaluation to 31 December 2020.
 - iii. Profit or loss items/transactions, except depreciation and amortisation, were restated by applying the change in the index from the date of the transaction to 31 December 2020. Depreciation and amortisation charges are based on restated costs.
 - iv. Deferred tax was calculated based on restated carrying amounts.

The Society's separate financial statements have been prepared on a going concern basis which the directors believe to be appropriate.

1.4 Approval of separate financial statements

The separate financial statements were approved by the Board on 1 April 2021.

1.5 Functional and presentation currency

The separate financial statements are prepared in compliance with International Financial Reporting Standards (IFRSs). IFRSs comprise interpretations adopted by the International Accounting Standards Board (IASB), which includes standards adopted by the International Accounting Standards Board (IASB) and interpretations developed by the International Financial Reporting Interpretations Committee (IFRIC) or by the former Standing Interpretations Committee (SIC).

Complying with IFRSs achieves consistency with the financial reporting framework adopted by the ultimate parent company, Old Mutual Limited, which is incorporated in South Africa. Using a globally recognised reporting framework also allows comparability with similar businesses and consistency in the interpretation of the separate financial statements.

The IFRS Conceptual Framework provides that, in applying fair presentation to the separate financial statements, entities should go beyond consideration of the legal form of transactions and other factors impacting on the separate financial statements to also consider the underlying economic substance therein. International Accounting Standard 21 *The Effects of Changes in Foreign Exchange Rates* (IAS 21), requires an entity to apply certain parameters in determining the functional currency of a company, for use in preparing separate financial statements. IAS 21 also requires an entity to make certain judgements around appropriate exchange rates to be applied between currencies where exchangeability through a legal exchange mechanism (such as a formal currency market) is not achievable. In February 2019, the Government of Zimbabwe issued Statutory Instrument 33 (SI 33) of 2019, which, based on our legal interpretation, for accounting and other purposes, prescribed parity between the US Dollar and local currency as at and up to the effective date of 22 February 2019, and prescribed the way certain balances in the separate financial statements may be treated because of the recognition of the Zimbabwe Dollar (ZWL) as currency in Zimbabwe. It is the Society's view that the prescribed parity in value between local currency and the US\$ did not accurately reflect underlying market economic conditions.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.5 Functional and presentation currency (continued)

For the 2019 financial year, SI 33 also applied up to 22 February 2019. The exchange differences that arose on translating foreign currency denominated assets and liabilities on the date of change in the Society's functional currency were accounted for through the currency conversion reserve. The reserve is not available for distribution as profits. In February 2019, the interbank market was introduced, for trading of currencies, for which the starting exchange rate was ZWL2.5 to US\$1. The exchange rate closed the year, at 31 December 2019, at ZWL16.774 to US\$1. On 26 March 2020, the RBZ suspended the managed floating exchange rate system and adopted a fixed exchange rate system at the rate of ZWL25 to US\$1 with effect from 27 March 2020. This rate was in use till 23 June 2020.

On 23 June 2020, the RBZ introduced a weekly foreign exchange auction. The trades are conducted weekly with the exchange rate from the last auction being the official rate for the week. The auction determined rate was the official exchange rate used in converting foreign denominated transactions and balances in these separate financial statements. The closing exchange rate as at 31 December 2020 was ZWL81.79 to US\$1.

On 24 July 2020, Statutory Instrument 185 of 2020 (SI 185) was gazetted. The regulation paved way for the use of a multi-currency system for domestic transactions. IAS 21 requires entities to assess what their functional currency is. The Society's assessment was based on weighting the value of local currency transactions against the foreign currency ones. Foreign currency transactions make up 22% of the total value of transactions for the year. It is management's view that this does not constitute a significant and the continued use of the official exchange rate does not materially impact on the accuracy of the separate financial statements.

The ZWL remains the Society's functional and presentation currency. Except as otherwise indicated, financial information is presented in millions of ZWL rounded to two decimal places.

1.6 Separate financial statements

On 01 January 2020, the Society acquired CABS Custodial ("CABSCUS") and Old Mutual Finance ("OMFIN") from OMZIL. CABSCUS became a division/department, while OMFIN became a subsidiary. OMFIN is 100% owned by CABS. The pooling of interest accounting approach was applied. The pooling of interests accounting approach required that assets and liabilities of CABSCUS and OMFIN be transferred from OMZIL to CABS at their carrying amounts.

	ZWLm
Old Mutual Finance	8.12
CABS Custodial	4.03
	12.15

The Society has elected to prepare separate financial statements, with OMZIL presenting consolidated separate financial statements for the Zimbabwe group. The investment in OMFIN has been accounted for using the cost method. The Society elected to use the consolidation exemption as per IFRS 10 paragraph 4a. The consolidated financial statements for the Zimbabwe group can be found on www.oldmutual.co.zw.

1.7 Use of judgements and estimates

The preparation of Separate financial statements in conformity with IFRS requires management to make judgements, estimates, and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future affected period.

A. Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the separate financial statements is included in the following notes:

- Note 1.5 - Determination of the Society's functional currency;
- Note 1.3 - Hyperinflationary considerations; and
- Note 1.21 - Classification of financial assets: assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial assets are solely payments of principal and interest on the principal amount outstanding.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.7 Use of judgements and estimates

B. Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment in the year ended 31 December 2020 is included in the following notes:

- Note 1.21 - Impairment of financial instruments: assessment of whether credit risk on the financial asset has increased significantly since initial recognition;
- Note 9.3.1 - Determination of write downs for inventory with significant unobservable inputs; and
- Note 20 - Determination of fair value on financial and non-financial assets with significant unobservable inputs i.e. Investment property and owner-occupied properties.

1.8 Cash and cash equivalents

Cash and cash equivalents comprise bank notes, balances at banks, money at call, unrestricted balances held with the central bank and highly liquid financial assets with original maturities of less than three months. Cash equivalents are held for the purpose of meeting short-term commitments rather than for investment or other purposes.

1.9 Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency at the ruling exchange rates at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rate at that date. Exchange gains or losses on foreign currency transactions are recognised in the statement of profit or loss and other comprehensive income.

1.10 Taxation

In terms of the third schedule paragraph 2(c) of the Income Tax Act (Chapter 23:06), the Society is exempt from income tax. However, the Society is subject to capital gains tax on the sale of specified assets as per the Capital Gains Act (Chapter 23:01). IAS 12 *Income Taxes* requires the provision of deferred tax on all temporary differences. Since the Society is exempt from income tax, only deferred capital gains tax is provided on certain qualifying temporary differences. Deferred capital gains tax is provided on those temporary differences which are expected to reverse as a result of the Society's intention to sell the specified assets.

1.11 Revenue

The Society's revenue is made up of interest and non-interest income.

Interest income and expense

Interest income and expense are recognised in the statement of profit or loss and other comprehensive income using the effective interest rate. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the asset or liability (or where appropriate a shorter year) to the carrying amount of the financial asset or liability. The effective interest rate is established on initial recognition of the financial asset or liability and is not revised subsequently. The calculation of the effective interest rate includes all fees paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or liability.

Interest income and expense presented in the statement of profit or loss and other comprehensive income include interest on financial assets and financial liabilities and all fees received and paid measured at amortised cost calculated on an effective interest rate basis. Fees are included if they are integral to the calculation of the effective interest rate.

Fee and commission income

Fee and commission income from contracts with customers is measured based on the consideration specified in a contract with a customer. The Society recognises revenue when it transfers control over a service to a customer. Fee and commission income is recognised as the related services are performed.

Fee and commission income is for banking services provided to retail and corporate customers, including account management, provision of overdraft facilities, local and foreign currency transactions, credit card and servicing fees. Fees for ongoing account management are charged to the customer's account monthly. Transaction-based fees for interchange, foreign currency transactions and overdrafts are charged to the customer's account when the transaction takes place. Servicing fees are charged monthly. The rates for fee and commission income are set and reviewed by the Society on a need basis.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.11 Revenue (continued)

Revenue from account maintenance services fees is recognised over time as the service is provided. Revenue related to transactions is recognised at the point in time when the transaction takes place.

Revenue from custodial services is recognised over time as the service is provided based on the size of the portfolio and agreed rates.

Other non-interest income

Other non-interest income comprises gains less losses related to trading assets and liabilities, and includes all fair value changes, interest, dividends, foreign exchange differences and sales from housing units.

Dividend income is recognised when the right to receive income is established. Usually, this is the ex-dividend date for quoted equity securities. Dividends are presented in net trading income, net income from other financial instruments at fair value through profit or loss or other revenue based on the underlying classification of the equity investment.

Revenue from sale of housing units is recognised at the point in time when the transaction takes place. There are no significant credit terms.

1.12 Employee benefits

Employee benefits consist of all forms of consideration given by the Society in exchange for services rendered by employees.

Short term benefits

Short term benefits are employee benefits (other than termination benefits) which fall due wholly within twelve months after the year in which the employees render the related services. Short term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A provision is recognised for the amount expected to be paid under short term cash bonus or profit sharing plan if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Termination benefits

Termination benefits are employee benefits payable as a result of the Society's decision to terminate employment before normal retirement date or contractual date or an employee's decision to accept voluntary redundancy in exchange for those benefits. Termination benefits are recognised as an expense when the Society is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to terminate employment before the normal retirement date. Termination benefits for voluntary redundancies are recognised if the Society has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

Post employment benefits

Post employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Defined contribution pension funds are post employment benefit plans under which the Society pays fixed contributions into a separate fund and will have no obligation to pay further contributions if the fund does not have sufficient assets to pay all employee benefits relating to employees' services in current and prior years.

The Society provides for retirement benefit obligations in respect of its employees as follows:

- Old Mutual Group Pension Fund - Defined Contribution Fund (note 22).
- National Social Security Authority Fund (NSSA) (note 22).

The defined contribution pension fund is funded at agreed fixed rates of contribution of 12.0% and 7.5% of pensionable salary by the Society and eligible employee respectively. The Society's contribution is charged to the Statement of Profit or Loss and Other Comprehensive Income in the year to which it relates.

The National Social Security Authority Fund has legislated contribution rates.

Contributions by the Society are charged to the Statement of Profit or Loss and Other Comprehensive Income in the year to which they relate.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.13 Share-based payments

Equity settled share-based payment transactions with employees

The Society receives services from employees as consideration for equity instruments of OMZIL. The fair value of the employee services is measured at the grant date, by reference to the fair value of the equity instruments. If the equity instruments granted vest immediately and an employee is not required to complete a specified year of service before becoming unconditionally entitled to the instruments, the services received are recognised in profit or loss for the year in full on the grant date, with a corresponding increase in equity. Where the equity instruments do not vest until the employee has completed a specified year of service, it is assumed that the services rendered by the employee, as consideration for the equity instruments, will be received in the future during the vesting year. The services are accounted for in profit or loss in the statement of comprehensive income as they are rendered during the vesting year, with a corresponding increase in equity. The amount recognised as an expense is adjusted to reflect the number of share awards for which the related service and non-market performance vesting conditions are expected to be met such that the amount ultimately recognised as an expense is based on the number of share awards that do meet the related service and non-market performance conditions at the vesting date. Where the equity instruments are no longer outstanding, the accumulated share-based payment reserve in respect of those equity instruments is transferred to retained earnings.

Cash settled share-based payment transactions with employees

The cost of cash-settled transactions is measured initially at fair value at the grant date. The fair value is expensed over the year until the vesting date with recognition of a corresponding liability. The liability is remeasured to fair value at each reporting date up to and including the settlement date, with changes in fair value recognised in the statements of comprehensive income as staff costs.

Measurement of fair value of equity instruments guaranteed

The equity instruments granted by the Society are measured at fair value at the measurement date using standard option pricing valuation models. The valuation technique is consistent with generally acceptable valuation methodologies for pricing financial instruments and incorporates all factors and assumptions that knowledgeable, willing market participants would consider in setting the price of the equity instruments. Vesting conditions, other than market conditions, are not taken into account in determining fair value. Vesting conditions are taken into account by adjusting the number of equity instruments included in the measurement of the transaction amount.

The parent company, OMZIL, issues equity settled share-based payments to certain employees of the Society. A liability equal to the portion for the services received is recognised at the current fair value determined at each financial year end date for the cash settled share-based payments. Until the liability is settled, the fair value of the liability is remeasured at each reporting date and at the date of settlement, with any changes in fair value recognised in the Statement of Profit or Loss and Other Comprehensive Income. Where appropriate, fair value is measured using the Black-Scholes pricing model. The liability is transferred to equity on the exercise date.

1.14 Non-current assets held for sale

The Society classifies a non-current asset as held for sale if its carrying amount will be recovered mainly through selling the asset rather than through use.

Classification

The conditions for a non-current asset to be classified as held for sale are as follows:

- The assets must be available for immediate sale in their present condition and its sale must be highly probable;
- The asset must be currently marketed actively at a price that is reasonable in relation to its current fair value;
- The sale should be completed, or expected to be so, within a year from the date of the classification;
- The actions required to complete the planned sale will have been made; and
- It is unlikely that the plan will be significantly changed or withdrawn.

Measurement

- Immediately prior to classification as held for sale, the carrying amount of the asset is measured in accordance with applicable IFRSs;
- After classification, it is measured at the lower of carrying amount and fair value less costs to sell;
- Impairment must be considered at the time of classification as held for sale and subsequently;
- Subsequent increases in fair value cannot be recognised in profit or loss in excess of the cumulative impairment losses that have been recognised with this IFRS or with IAS 36 *Impairment of Assets*; and
- Non-current assets (or disposal groups) classified as held for sale are not depreciated.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.15 Property and equipment

Recognition and measurement

Office equipment and vehicles are measured at cost less accumulated depreciation and accumulated impairment. Items of freehold land and buildings are carried at revalued amount.

Costs include expenditures that are directly attributable to the acquisition of the asset. Purchased software that is an integral part to the functionality of the related equipment is capitalised as part of the equipment.

Where items of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

The gain or loss on disposal of an item of property and equipment is determined by comparing the proceeds from disposal with the carrying amount. The gain or loss is recognised on a net basis in profit or loss.

Revaluation of freehold land and buildings

Revaluations of land and buildings are conducted on the basis of estimated open market values by the Society's and Old Mutual Group's own professionally qualified valuers at the end of each financial year. A selected number of valuations are verified by independent qualified valuers with knowledge and experience in the locations of the relevant properties. The effects of revaluation of freehold land and buildings are either credited or debited to other comprehensive income to reflect change of value. The revaluation reserve is utilised when the asset is sold.

Depreciation

Depreciation is recognised in the statement of profit or loss on straight line method over the estimated useful lives of each part of an item of property and equipment at such rates as are considered appropriate to write off the cost or valuation of such assets over the expected useful lives. Leased assets are depreciated over the shorter of the lease term or their useful life.

The rates of depreciation are applied as follows for current and comparative years:

Buildings	2% per annum
Vehicles	20% per annum
Office equipment	20% per annum

Depreciation method, useful lives and residual values are reassessed and adjusted at each financial year end and adjusted if appropriate.

Reclassification of owner-occupied property to investment property

When an item of property and equipment is transferred to investment property following a change in use, any differences arising at the date of transfer between the carrying amount of the item immediately prior to transfer and its fair value is recognised as follows: any gain is recognised in equity to the extent that it does not constitute an impairment reversal which is recognised in profit or loss while any loss is recognised in equity to the extent that the amount is not greater than previous revaluation gains with the excess loss being recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalised when it will result in probable future economic benefits and has a cost which can be measured reliably. Expenditure incurred to replace a separate component of an item of property or equipment is capitalised to the cost of the item and the component replaced is derecognised. All other expenditure is recognised in the Statement of Profit or Loss and Other Comprehensive Income when incurred.

Derecognition

On derecognition of property or equipment, any gain or loss on disposal, determined as the difference between the net disposal proceeds and the carrying amount of the asset, is included in the Statement of Profit or Loss and Other Comprehensive Income in the year of derecognition. In the case of owner-occupied property, any surplus in the revaluation reserve in respect of the individual property is transferred to retained earnings upon disposal.

1.16 Investment property

Investment properties are properties which are held either to earn rental income or for capital appreciation, or for both. Investment properties are measured initially at cost, including transaction costs. After initial recognition investment properties are measured at fair value by professionally qualified valuers. The valuations are prepared by considering the aggregate of the net annual rentals receivable from the properties and, where relevant, associated costs. A yield which reflects the specific risks inherent in the cash flows is then applied to the net annual rentals to arrive at the property valuation. Any gain or loss arising from a change in fair value is recognised in profit or loss in the statement of profit or loss.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.16 Investment property (continued)

Reclassification of investment property to owner-occupied property

If an investment property becomes owner-occupied, it is reclassified as property and equipment, and its fair value at the date of reclassification becomes its cost for accounting purposes. When the Society begins to redevelop an existing investment property for continued future use as investment property, the property remains an investment property, which is measured based on the fair value model, and is not reclassified as property and equipment during redevelopment.

Disposal of investment property

Gains or losses arising from the retirement or disposal of investment property shall be recognised in the Statement of Profit or Loss and Other Comprehensive Income in the year of retirement or disposal.

1.17 Impairment of assets

The carrying amounts for the Society's tangible and intangible assets are reviewed at each statement of financial position date to determine whether there is indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment is recognised whenever the carrying amount of an asset or its cash-generating ability exceeds the recoverable amount.

The recoverable amount of tangible assets is the greater of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset.

For an asset that does not independently generate cash inflows, the recoverable amount is determined from the cash generating unit to which the asset belongs.

An impairment is reversed if there has been a change in the estimates used to determine recoverable amounts and only reversed to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment had been recognised.

1.18 Provisions

Provisions are recognised when the Society has a present legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the obligation can be made.

1.19 Related party disclosures

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making operating decisions. The Society has related party relationships with fellow subsidiaries of OMZIL, the parent company, Nedbank and key management employees and their close family members. Transactions and balances with related parties are shown in note 21.

1.20 Leases

Leases are classified as finance leases when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

At inception of a contract, the Society assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a year in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Society uses the definition of a lease in IFRS 16. This policy is applied to contracts entered into on or after 1 January 2019.

i. As a lessee

At commencement or on modification of a contract that contains a lease component, the Society allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property, the Society has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.20 Leases (continued)

i. As a lessee (continued)

The Society recognises a right of use asset and a lease liability at the lease commencement date. The right of use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right of use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. In that case the right of use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right of use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Society's incremental borrowing rate. Generally, the Society uses its incremental borrowing rate as the discount rate. The Society determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Society is reasonably certain to exercise, lease payments in an optional renewal year if the Society is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Society is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Society's estimate of the amount expected to be payable under a residual value guarantee, if the Society changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Society presents right-of-use assets that do not meet the definition of investment property in property and equipment and lease liabilities in other liabilities in the statement of financial position.

Short-term leases and leases of low-value assets

The Society has elected not to recognise right of use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Society recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

ii. As a lessor

At inception or on modification of a contract that contains a lease component, the Society allocates the consideration in the contract to each lease component on the basis of their relative standalone prices. When the Society acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Society makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease if not, then it is an operating lease. As part of this assessment, the Society considers certain indicators such as whether the lease is for the major part of the economic life of the asset. When the Society is an intermediate lessor, it accounts for its interests in the head lease and the sub-lease separately. It assesses the lease classification of a sub-lease with reference to the right of use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Society applies the exemption described above, then it classifies the sub-lease as an operating lease. If an arrangement contains lease and non-lease components, then the Society applies IFRS 15 to allocate the consideration in the contract. The Society applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The Society further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease. The Society recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'other income'. Generally, the accounting policies applicable to the Society as a lessor in the comparative year were not different from IFRS 16 except for the classification of the sub-lease entered into during current reporting year that resulted in a finance lease classification.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1.21 Financial instruments

Financial instruments are accounted for in terms of IFRS 9 *Financial Instruments*, which became effective from 1 January 2018.

Recognition and initial measurement

The Society initially recognises loans and advances and debt securities issued on the date when they are originated. All other financial assets and liabilities are initially recognised on the trade date when the Society becomes party to the contractual provisions of the instrument. A financial asset or financial liability is measured initially at fair value, plus or less, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issue.

Financial assets

On initial recognition, a financial asset is classified as measured at either: amortised cost, fair value through other comprehensive income or fair value through profit or loss. A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at fair value through profit or loss:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows; and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A financial asset is measured at fair value through other comprehensive income if it meets the following conditions and is not designated as at fair value through profit or loss:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Society may irrevocably elect to present subsequent changes in fair value in Other Comprehensive Income (OCI). This election is made on an investment-by-investment basis.

All other financial assets are classified as measured at fair value through profit or loss.

In addition, on initial recognition, the Society may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at fair value through other comprehensive income as at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Society makes an assessment of the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.21 Financial instruments (continued)

Business model assessment (continued)

- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated – e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume and timing of sales in prior years, the reasons for such sales and its expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Society's stated objective for managing the financial assets is achieved and how cash flows are realised.

Financial assets that are held for trading or managed and whose performance is evaluated on a fair value basis are measured at fair value through profit or loss because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

Assessment of whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular year of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin. In assessing whether the contractual cash flows are solely payments of principal and interest, the Society considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Society considers:

- contingent events that would change the amount and timing of cash flows;
- leverage features;
- prepayment and extension terms;
- terms that limit the Society's claim to cash flows from specified assets (e.g. non-recourse asset arrangements); and
- features that modify consideration of the time value of money – e.g. periodical reset of interest rates.

The Society holds a portfolio of long-term fixed rate loans for which the Society has the option to propose to revise the interest rate at periodic reset dates. These reset rights are limited to the market rate at the time of revision. The borrowers have an option to either accept the revised rate or redeem the loan at par without penalty. The Society has determined that the contractual cash flows of these loans are solely payments of principal and interest because the option varies the interest rate in a way that is consideration for the time value of money, credit risk, other basic lending risks and costs associated with the principal amount outstanding.

Financial liabilities

The Society classifies its financial liabilities, other than financial guarantees and loan commitments, as measured at amortised cost or fair value through profit or loss.

Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the year after the Society changes its business model for managing financial assets.

Derecognition of financial instruments

Financial assets

The Society derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Society neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset. On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.21 Financial instruments (continued)

Financial assets (continued)

The Society enters into transactions whereby it transfers assets recognised on its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. In such cases, the transferred assets are not derecognised. Examples of such transactions are securities lending and sale-and-repurchase transactions.

When assets are sold to a third party with a concurrent total rate of return swap on the transferred assets, the transaction is accounted for as a secured financing transaction similar to sale-and repurchase transactions, because the Society retains all or substantially all of the risks and rewards of ownership of such assets.

In transactions in which the Society neither retains nor transfers substantially all of the risks and rewards of ownership of a financial asset and it retains control over the asset, the Society continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

In certain transactions, the Society retains the obligation to service the transferred financial asset for a fee. The transferred asset is derecognised if it meets the derecognition criteria. An asset or liability is recognised for the servicing contract if the servicing fee is more than adequate (asset) or is less than adequate (liability) for performing the servicing.

The Society securitises various loans and advances to customers and investment securities, which generally result in the sale of these assets to unconsolidated securitisation vehicles and in the Society transferring substantially all of the risks and rewards of ownership. The securitisation vehicles in turn issue securities to investors. Interests in the securitised financial assets are generally retained in the form of senior or subordinated tranches, interest-only strips or other residual interests (retained interests). Retained interests are recognised as investment securities and carried at FVOCI. Gains or losses on securitisation are recorded in other revenue.

Financial liabilities

The Society derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire.

Modifications of financial assets and financial liabilities

Financial assets

If the terms of a financial asset are modified, the Society evaluates whether the cash flows of the modified asset are substantially different. If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognised and a new financial asset is recognised at fair value.

Financial liabilities

The Society derecognises a financial liability when its contractual obligation is discharged or cancelled or expired.

The Society derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Society currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the Society's trading activity.

Impairment of financial assets - Expected Credit Loss (ECL)

The Society recognises loss allowances for ECL on the following financial instruments that are not measured at fair value through profit or loss:

- financial assets that are debt instruments;
- lease receivables;
- financial guarantee contracts issued; and
- loan commitments issued.

No impairment loss is recognised on equity investments.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.21 Financial instruments (continued)

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Society in accordance with the contract and the cash flows that the Society expects to receive);
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Society if the commitment is drawn down and the cash flows that the Society expects to receive; and
- financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Society expects to recover.

The Society measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) on which credit risk has not increased significantly since their initial recognition.

Loss allowances for lease receivables are always measured at an amount equal to lifetime ECL.

The Society considers a debt security to have low credit risk when their credit risk rating is equivalent to the globally understood definition of investment grade (a rating that indicates that a debt instrument has a relatively low risk of default).

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

The Society has adopted the General Approach in the measurement of ECL. Under the General Approach, the Society determines whether the financial asset is in one of three stages in order to determine both the amount of ECL to recognise as well as how interest income should be recognised.

Stage 1 is where credit risk has not increased significantly since initial recognition. For financial assets in stage 1, the Society recognises a 12 month ECL and recognises interest income on a gross basis – this means that interest will be calculated on the gross carrying amount of the financial asset before adjusting for ECL.

Stage 2 is where credit risk has increased significantly since initial recognition. When a financial asset transfers to stage 2 the Society recognises lifetime ECL but interest income will continue to be recognised on a gross basis.

Stage 3 is where the financial asset is credit-impaired. This is effectively the point at which there has been an incurred loss event. For financial assets in stage 3, the Society continues to recognise lifetime ECL but will now recognise interest income on a net basis. This means that interest income will be calculated based on the gross carrying amount of the financial asset less ECL.

Significant increase in credit risk

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Society considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis (internal and external), based on the Society's historical experience and expert credit assessment and including forward-looking information. The Society also takes into account the 30 day past due backstop indicator and credit risk grades. A loan is considered to be in default when the borrower is 30 days past due on any material credit obligation to the Society.

Credit risk grades

The Society allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower. Each exposure is allocated to a credit risk grade at initial recognition based on available information about the borrower. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.21 Financial instruments (continued)

Key inputs into the measurement of ECL

The key inputs into the measurement of ECL are the term structure of the following variables: probability of default (PD); loss given default (LGD), and exposure at default (EAD).

PD estimates are estimates at a certain date, which are calculated based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors. Where it is available, market data may also be used to derive the PD for large corporate counterparties. If a counterparty or exposure migrates between rating classes, then this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates.

LGD is the magnitude of the likely loss if there is a default. The Society estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. For loans secured by retail property, loan to value (LTV) ratios are a key parameter in determining LGD. LGD estimates are recalibrated for different economic scenarios and, for real estate lending, to reflect possible changes in property prices. They are calculated on a discounted cash flow basis using the effective interest rate as the discounting factor.

EAD represents the expected exposure in the event of a default. The Society derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of a financial asset is its gross carrying amount. For lending commitments and financial guarantees, the EAD includes the amount drawn, as well as potential future amounts that may be drawn under the contract, which are estimated based on historical observations and forward-looking forecasts. For some financial assets, EAD is determined by modelling the range of possible exposure outcomes at various points in time using scenario and statistical techniques.

Subject to using a maximum of a 12-month PD for financial assets for which credit risk has not significantly increased, the Society measures ECL considering the risk of default over the maximum contractual year (including any borrower's extension options) over which it is exposed to credit risk, even if, for risk management purposes, the Society considers a longer year. The maximum contractual year extends to the date at which the Society has the right to require repayment of an advance or terminate a loan commitment or guarantee.

Where modelling of a parameter is carried out on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics that include: instrument type; credit risk gradings; collateral type; date of initial recognition; remaining term to maturity; industry; and geographic location of the borrower.

For portfolios in respect of which the Society has limited historical data, external benchmark information is used to supplement the internally available data.

The groupings are subject to regular review to ensure that exposures within a particular group remain appropriately homogeneous.

Restructured financial assets

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset;
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

Credit-impaired financial assets

At each reporting date, the Society assesses whether financial assets carried at amortised cost and debt financial assets carried at fair value through other comprehensive income are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a loan or advance by the Society on terms that the Society would not consider otherwise;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.21 Financial instruments (continued)

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless if there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a retail loan that is overdue for 90 days or more is considered impaired.

In making an assessment of whether an investment in sovereign debt is credit-impaired, the Society considers the following factors:

- The market's assessment of creditworthiness as reflected in the bond yields;
- The rating agencies' assessments of creditworthiness;
- The country's ability to access the capital markets for new debt issuance;
- The probability of debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness; and
- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL are presented in the statement of financial position as follows:

- Financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets;
- Loan commitments and financial guarantee contracts: generally, as a provision; and
- Where a financial instrument includes both a drawn and an undrawn component, and the Society cannot identify the ECL on the loan commitment component separately from those on the drawn component:
 - The Society presents a combined loss allowance for both components. The combined amount is presented as a deduction from the gross carrying amount of the drawn component. Any excess of the loss allowance over the gross amount of the drawn component is presented as a provision; and
 - Debt instruments measured at FVOCI: no loss allowance is recognised in the statement of financial position because the carrying amount of these assets is their fair value. However, the loss allowance is disclosed and is recognised in the fair value reserve.

Write-off

Loans and debt securities are written off (either partially or in full) when there is no realistic prospect of recovery. This is generally the case when the Society determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Society's procedures for recovery of amounts due.

Portfolio impairment

The portfolio impairment relates to the inherent risks of losses which although not specifically identified, are known to be present in any loan portfolio.

1.22 Sale and repurchase agreements

The Society enters into purchases (sales) of the investments under agreements to resell (repurchase) identical investments at a certain date in the future at a fixed price. Investments sold under repurchase agreements continue to be recognised in the statement of financial position and are measured in accordance with the applicable accounting policy as appropriate. The proceeds from the sale of the investments are reported under deposits. The difference between the sale and repurchase agreement is treated as interest and accrued over the life of the agreement using the effective interest rate method. Securities lent to counterparties are also retained in the separate financial statements. Securities borrowed are not recognised in the separate financial statements, unless they are sold to third parties, in which case the purchase and sale are recorded with the gain or loss included in net interest income. The obligation to return them is recorded at fair value as a trading liability.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.23 Inventories

Inventories comprise largely costs for the construction of houses for sale under housing projects. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated selling expenses. The cost of inventories is based on the first in first out principle and includes borrowing costs capitalised in accordance with the Society's accounting policies and expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Additional disclosure in respect of inventory are included in note 9.3.

1.24 Paid up permanent shares

Paid up permanent share capital is classified as equity if it is non-redeemable and any dividends are discretionary at the option of the Directors. Paid up permanent share capital is classified as a liability if it is redeemable on a specific date or at the option of the shareholders and dividends thereon are recognised in the Statement of Profit or Loss and Other Comprehensive Income as interest expense.

Dividends

Dividends on paid up permanent shares are recognised as a liability in the year in which they are declared. Dividends are paid out of surplus (profit) generated by the Society during the year.

1.25 Intangible assets

Intangible assets are measured at cost on initial recognition. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and impairment.

Intangible assets are amortised over their useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation year and the amortisation method are reviewed at least each financial year-end. Changes in expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation year or method, as appropriate, and treated as changes in accounting estimates.

Research costs are expensed as incurred. An intangible asset arising from development expenditure on an individual project is recognized only when the Society can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete and the ability to measure reliably the expenditure during the development. The carrying value of capitalised development costs is reviewed for impairment annually when the asset is not yet in use or more frequently when an indication of impairment arises during the reporting year.

Subsequent expenditure on capitalised intangible assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

Amortisation of intangible assets

Amortisation expense is recognised in the statement of profit or loss on straight line method over the estimated useful life of the intangible assets at such rates as are considered appropriate to write off the cost or valuation of such assets over the expected useful lives.

The rate of amortisation is applied at 20% per annum.

Amortisation method, useful lives and residual values are reassessed and adjusted at each financial year end and adjusted if appropriate.

1.26 Fair value hierarchy

IFRS 13 *Fair Value Measurement* establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritises the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy under IFRS 13 are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Society has the ability to access.

Level 2 - Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.26 Fair value hierarchy (continued)

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The disclosure is included in note 20.

1.27 Hyperinflationary accounting

Initial application

In the reporting year in which the Society identifies the existence of hyperinflation in the economy of its functional currency, not having been hyperinflationary in the prior reporting year, the Society shall apply the requirements of this policy as if the economy had always been hyperinflationary.

Therefore, in relation to non-monetary items measured at unaudited historical cost, the Society's opening statement of financial position at the beginning of the earliest year presented in the separate financial statements shall be restated to reflect the effect of inflation from the date the assets were acquired and the liabilities were incurred or assumed until the end of the reporting year.

For non-monetary items carried in the opening statement of financial position at amounts current at dates other than those of acquisition or incurrence, that restatement shall reflect instead the effect of inflation from the dates those carrying amounts were determined until the end of the reporting year.

Profit or loss items/transactions, except the depreciation and amortisation charges, are to be restated by applying the change in the index from the date of the transaction to the current report year. Depreciation and amortisation amounts are based on restated costs.

At the end of the reporting year, deferred tax items are recognised and measured in accordance with IAS 12. However, the deferred tax figures in the opening statement of financial position for the reporting year shall be determined as follows:

- i. the Society remeasures the deferred tax items in accordance with IAS 12 after it has restated the nominal carrying amounts of its non-monetary items at the date of the opening statement of financial position of the reporting year by applying the measuring unit at that date.
- ii. the deferred tax items remeasured in accordance with (i) are restated for the change in the measuring unit from the date of the opening statement of financial position of the reporting year to the end of that reporting year.

The Society applies the approach in (i) and (ii) in restating the deferred tax items in the opening statement of financial position of any comparative years presented in the restated separate financial statements for the reporting year in which the Society applies this policy.

Subsequent application

After the Society has restated its separate financial statements, all corresponding figures in the separate financial statements for a subsequent reporting year, including deferred tax items, are restated by applying the change in the measuring unit for that subsequent reporting year only to the restated separate financial statements for the previous reporting year.

Monetary loss or gain

The effect of inflation on the net monetary position of the Society is included in the income statement as loss or gain on monetary position.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.28 Business combinations

Subsidiary

A Subsidiary is an entity controlled by the Society. The Society controls an entity when it is exposed to, or has rights to variable returns from its involvement with the entity and has ability to affect those returns through its power over the entity. Subsidiary company is included in the separate financial statements of the Society at cost.

Identifying the acquirer

For each business combination, one of the combining entities will be identified as the acquirer.

The acquirer is the combining entity that obtains control of the acquiree. In a business combination effected primarily by transferring cash or other assets or by incurring liabilities, the acquirer is usually the entity that transfers the cash or other assets or incurs the liabilities.

In a business combination involving more than two entities, determining the acquirer includes a consideration of which of the combining entities initiated the combination, as well as the relative size of the combining entities. The acquirer is usually the combining entity whose relative size (measured in, for example, assets, revenues, or surplus) is significantly greater than that of the other combining entity or entities.

In a business combination effected primarily by exchanging equity interests, the acquirer is usually the entity that issues its equity interests. However, in some business combinations, commonly called 'reverse acquisitions', the issuing entity is the acquiree. Other facts should be considered, including:

- The relative voting rights in the combined entity after the business combination - the acquirer is usually the combining entity whose owners as a Group retain or receive the largest portion of the voting rights in the combined entity. An entity should consider the existence of any unusual or special voting arrangements and options, warrants or convertible securities.
- The existence of a large minority voting interest in the combined entity if no other owner or organised Group of owners has a significant voting interest - the acquirer is usually the combining entity whose single owner or organised Group of owners holds the largest minority voting interest in the combined entity.
- The composition of the governing body of the combined entity - the acquirer is usually the combining entity whose owners have the ability to elect or appoint or to remove a majority of the members of the governing body of the combined entity.
- The composition of the senior management of the combined entity - the acquirer is usually the combining entity whose (former) management dominates the management of the combined entity.
- The terms of the exchange of equity interests - the acquirer is usually the combining entity that pays a premium over the pre-combination fair value of the equity interests of the other combining entity or entities.
- A new entity formed to effect a business combination is not necessarily the acquirer. If a new entity is formed to issue equity interests to effect a business combination, one of the combining entities that existed before the business combination will be identified as the acquirer. In contrast, a new entity that transfers cash or other assets or incurs liabilities as consideration may be the acquirer.

Recognising and measuring consideration transferred

Consideration transferred is generally measured at fair value. Consideration transferred includes the assets transferred, the liabilities incurred by the acquirer to the former owners of the acquiree, and the equity interests issued by the acquirer to the former owners of the acquiree. Examples of consideration transferred include cash, other assets, contingent consideration, a subsidiary, or a business of the acquirer transferred to the seller, common or preferred equity instruments and options.

Contingent consideration

Contingent consideration is usually, an obligation of the acquirer to transfer additional assets or equity interests to the former owners of an acquiree as part of the exchange for control of the acquiree if specified future events occur or conditions are met. Contingent consideration can also take the form of a right of the acquirer to the return of previously transferred assets or equity interests from the sellers of the acquired business.

Contingent consideration is recognised, whether it is probable that a payment will be made or not. An acquirer's right to receive contingent consideration (that is, contingently returnable consideration) is classified as an asset.

Deferred consideration

Part of the consideration for a business combination may be unconditional, becoming payable at a date after the business combination has been completed. Such deferred consideration could take the form of cash, shares or other consideration where the amounts are known with certainty. Fair value of all forms of consideration is reflected in the measure of consideration transferred for the business combination.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.28 Business combinations (continued)

Determine the acquisition date

The acquirer identifies the acquisition date, which is the date on which it obtains control of the acquiree. This is generally the date on which the acquirer legally transfers the consideration, acquires the assets and assumes the liabilities of the acquiree – typically the closing date. However, an acquirer might obtain control on a date that is either earlier or later than the closing date. All pertinent facts and circumstances should be considered in identifying the acquisition date.

Recognising and measuring the identifiable assets acquired, liabilities assumed and non-controlling interest in the acquiree at the acquisition date, the acquirer recognises separately from goodwill:

- Identifiable assets acquired.
- Certain intangible assets such as brands and customer relationships that did not necessarily appear on acquiree's balance sheet prior to the business combination.
- Liabilities assumed.
- Any non-controlling interests in the acquiree. At the acquisition date, the acquirer classifies or designates the identifiable assets acquired and liabilities assumed in the acquisition according to other applicable IFRSs, e.g., classifying financial assets and liabilities into the relevant categories under IFRS.
- Contingent liabilities. A contingent liability is recognised at acquisition date if there is a present obligation that arises from past events and its fair value can be measured reliably. Unlike recognition of contingent assets under IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*, the acquirer recognises a contingent liability assumed in a business combination at the acquisition date even if it is not probable that an outflow of resources will be required to settle the obligation.

The acquirer measures the identifiable assets acquired and liabilities assumed at their acquisition-date fair values in accordance with relevant IFRSs and the framework, with some exceptions as follows:

- Reacquired rights- The acquirer measures the value of a reacquired right as an intangible asset on the basis of the remaining contractual term of the related contract regardless of whether market participants would consider potential contractual renewals in determining its fair value. An acquirer and acquiree may have a relationship before the business combination occurs that is effectively settled by that combination. In some cases, as a result of that relationship, an acquirer may also re-acquire a right that it had granted to the acquiree to use one or more of the acquirer's recognised or unrecognised assets.
- Share-based payment transactions- the acquirer measures a liability, or an equity instrument related to share-based payment transactions of the acquiree or the replacement of an acquiree's share-based payment transactions with share-based payment transactions of the acquirer in accordance with IFRS 2 *Share-based Payment* at the acquisition date. An acquirer may exchange its share-based payment awards (replacement awards) for awards held by employees of the acquiree. Exchanges of share options or other share-based payment awards in conjunction with a business combination are accounted for as modifications of share-based payment awards in accordance with IFRS 2. If the acquirer is obliged to replace the acquiree awards, either all or a portion of the market-based measure of the acquirer's replacement awards shall be included in measuring the consideration transferred in the business combination. The acquirer is obliged to replace the acquiree awards if the acquiree or its employees have the ability to enforce replacement.

Vested awards

To the extent replacement awards are vested, the corresponding portion of the fair value of the awards is included in consideration transferred, as it relates to employees acting in their capacity as shareholders.

Unvested awards

The portion of the fair value of the replacement awards for the unvested element, however, represents future compensation expense as it relates to future service by the employees. Similarly, a modified pension plan relates to future service of employees. In some situations, acquiree awards may expire as a consequence of a business combination. If the acquirer replaces those awards even though it is not obliged to do so, all of the market-based measure of the replacement awards is recognised as remuneration cost in the post-combination financial statements in accordance with IFRS 2 and is not included in measuring the consideration transferred in the business combination.

Recognising and measuring goodwill or a gain from a bargain purchase.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.28 Business combinations (continued)

Goodwill

The acquirer recognises goodwill as of the acquisition date measured as the excess of consideration and non-controlling interest (a) over the value of net assets and liabilities acquired (b) below the aggregate of:

- The consideration transferred measured in accordance with IFRS 3, which generally requires acquisition-date fair value.
- The amount of any non-controlling interest in the acquired. In a business combination achieved in stages, the acquisition-date fair value of the acquirer's previously held equity interest in the acquiree.
- The net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed measured in accordance with IFRS 3 (or other IFRSs where required).

Goodwill is tested annually for impairment.

The acquirer measures any non-controlling interests either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

Bargain purchase

A gain on a bargain purchase occurs where the consideration, non-controlling interest and the previously held interest are less than the value of the identifiable net assets.

Measurement period

The measurement period ends on the earlier of the date when the acquirer receives the information that it needs (or determines that it cannot obtain the information) and one year after the acquisition date. Where the accounting for a business combination is not complete by the end of the reporting period in which the business combination occurred, provisional amounts should be reported, and disclosure given.

Transaction costs

Acquisition-related costs are costing the acquirer incurs to effect a business combination. Those costs include finder's fees; advisory, legal, accounting, valuation and other professional or consulting fees; general administrative costs, including the costs of maintaining an internal acquisitions department; and costs of registering and issuing debt and equity securities. The acquirer accounts for acquisition-related costs as expenses in the periods in which the costs are incurred and the services are received, with one exception - the costs to issue debt or equity securities are recognised in accordance with IFRS. Transaction costs related to issuing equity are not expensed, but rather treated as a deduction from equity.

Transaction costs are expensed and not included as part of the consideration transferred. Transaction costs are classified as an operating activity in the statement of cash flows.

Business combination achieved in stages

A business combination is accounted for from the acquisition date. This is the date on which the acquirer obtains control of the acquiree. Many investments that end up as subsidiaries begin as smaller interests in the entities concerned. They might be treated in the Group's financial statements in a variety of ways before they actually become subsidiaries and are accounted for under the acquisition method.

If the acquirer gains control of an interest that was previously accounted for as investments and associates, it has carried out a business combination achieved in stages. A business combination achieved in stages is accounted for using the acquisition method at the acquisition date.

Goodwill is calculated once, at the date when control is acquired. The previously held interest is remeasured to fair value at the acquisition date, and a gain or loss is recognised in the income statement.

Common control transactions

Common control is where entities or businesses are controlled by the same party or parties (that is, entities that are 'under common control'). Where the combining entities are controlled by the same parent company, clearly there is common control.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

1 Significant Accounting Policies (continued)

1.28 Business combinations (continued)

No assets or liabilities are restated to their fair values. Instead, the acquirer incorporates predecessor carrying values. These are the carrying values that are related to the acquired entity. They are the carrying amounts of assets and liabilities of the acquired entity from the consolidated financial statements of the highest entity that has common control for which consolidated financial statements are prepared. These amounts include any goodwill recorded at the consolidated level in respect of the acquired entity. This is because the transaction is under the control of that entity, and it is a portion of the controlling entity that is being moved around in the transaction.

1.28 Application of new and revised International Financial Reporting Standards (IFRSs)

A number of new standards or revised/amended standards are effective for annual years beginning after 01 January 2020 and earlier application is permitted.

The Society has not early adopted the new or amended standards in preparing these separate financial statements. The following standard(s) are expected to have no material impact on the Society's separate financial statements in the year of first application.

New and revised IFRSs adopted by the Society that became effective 01 January 2020:

Pronouncement	Effective date
Amendments to References to Conceptual Framework in IFRS	01 January 2020
Definition of a Business (Amendments to IFRS 3)	01 January 2020
Definition of Material (Amendments to IAS 1 and IAS 8)	01 January 2020
Interest Rate Benchmark Reform (Amendments to IFRS 9, IAS 39 and IFRS 7)	01 January 2020
Extension of the Temporary Exemption from Applying IFRS 9 (Amendments to IFRS 4)	01 January 2020
Covid-19 - Related Rent Concessions (Amendment to IFRS 16)	01 June 2020

New and revised IFRSs not yet effective:

Pronouncement	Effective date
Onerous Contracts Cost of Fulfilling a Contract (Amendments to IAS 37)	01 January 2022
Annual Improvements to IFRS 2018-2019	01 January 2022
Property, Plant and Equipment: Proceeds before Intended Use (Amendments to IAS 16)	01 January 2022
Reference to the Conceptual Framework (Amendments to IFRS 3)	01 January 2022
Classification of Liabilities as Current or Non-Current (Amendments to IAS 1)	01 January 2023
Amendments to IFRS 17	01 January 2023

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
2 Net interest income				
Interest income	1 839.91	2 189.28	1 181.99	188.92
<i>Loans and advances</i>	1 701.41	1 922.46	1 084.32	169.26
Mortgage loans	142.29	471.24	78.04	35.14
Term loans and overdrafts	1 559.12	1 451.22	1 006.28	134.12
<i>Investment securities</i>	138.50	266.82	97.67	19.66
Treasury bills	73.39	183.47	51.25	12.03
Money market investments	65.11	83.35	46.42	7.63
Interest expense	(486.87)	(893.05)	(286.61)	(81.21)
Credit lines	(348.38)	(385.69)	(222.39)	(42.46)
Money market deposits	(132.54)	(485.83)	(61.16)	(37.21)
Term deposits	(0.01)	(0.22)	(0.00)	(0.02)
Savings deposits	(5.94)	(21.31)	(3.06)	(1.52)
Net interest income	1 353.04	1 296.23	895.38	107.71
3 Impairment loss reconciliation				
Impairment loss on interest earning financial assets	577.75	27.41	577.27	13.42
Loans and advances	499.54	107.17	497.98	19.88
Recovery of loans written off	(1.67)	(72.81)	(0.59)	(4.91)
Investment securities	79.88	(6.95)	79.88	(1.55)
Impairment loss on non-interest earning financial assets	45.52	105.01	45.52	23.41
Other overdrafts and tenant debtors	45.52	32.79	45.52	7.31
Other financial assets	-	72.22	-	16.10
Impairment on non-financial assets	144.26	44.90	124.97	3.52
Write-offs and other losses	144.26	44.90	124.97	3.52
	767.53	177.32	747.76	40.53
4 Net non-interest income				
4.1 Net fee and commission income				
Fee and commission income	2 894.44	1 940.76	1,957.49	209.12
Commission fees	1 175.12	897.30	774.36	101.82
Service fees	798.48	418.98	582.17	43.50
Administration fees	920.84	624.48	600.96	63.80
Fee and commission expense	(964.48)	(908.79)	(623.21)	(98.98)
Transactional commission expense	(965.73)	(782.83)	(602.49)	(82.27)
Other commissions and fee expense	1.25	(125.96)	(20.72)	(16.71)
Net fee and commission expense	1 929.96	1 031.97	1 334.28	110.14

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

		Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020	31 December 2019	31 December 2020	31 December 2019
	Notes	ZWLm	ZWLm	ZWLm	ZWLm
4 Net non-interest income					
4.2 Other income					
Housing projects trading profit/(loss)	4.2.1	70.54	(293.51)	51.89	1.36
Rental income from investment property	4.2.2	8.30	13.91	1.66	1.00
Fair value gain/(loss) from equity investments	9.2	97.37	(19.42)	127.45	6.49
Fair value (loss)/gain on non-current assets held for sale	11	(7.32)	37.28	24.95	10.17
Fair value gain on investment property	13	222.04	367.35	1 052.94	204.37
Dividend and other income from equity investments		45.94	30.91	23.85	4.41
Loss on sale of non-current assets held for sale		(9.29)	-	(7.37)	-
Foreign exchange gain		951.27	84.95	977.33	7.66
Net other income		1 378.85	221.47	2 252.70	235.46
4.2.1 Trading income					
Housing projects sales		93.57	237.35	62.40	13.48
Cost of housing units sold		(19.72)	(212.81)	(7.70)	(11.68)
Gross profit		73.85	24.54	54.70	1.80
Project operating expenses		(3.31)	(8.57)	(2.81)	(0.44)
Write down on housing projects		-	(309.48)	-	-
Net trading profit		70.54	(293.51)	51.89	1.36
4.2.2 Investment property					
Rental income		122.39	80.30	24.54	5.78
Expenses		(114.09)	(66.39)	(22.88)	(4.78)
Net rental income		8.30	13.91	1.66	1.00
5 Operating expenses					
Advertising and marketing		46.17	60.25	27.10	6.28
Auditors' remuneration		43.46	37.91	30.02	5.87
Buildings security cost		49.57	63.21	33.08	6.13
Cash in transit cost		19.50	19.20	12.01	1.88
Deposit protection premium		7.87	13.23	7.87	2.95
Directors' remuneration		13.39	10.05	8.28	1.20
Other expenses		30.97	38.26	66.93	12.60
Information systems maintenance		169.75	136.01	110.60	14.69
Insurance premiums		84.07	64.60	59.79	6.04
Maintenance of vehicles		50.57	48.99	37.08	5.42
Occupancy cost		99.97	92.86	62.49	9.83
Old Mutual Foundation		28.30	-	14.33	-
Shared group services - Old Mutual Group		79.04	146.06	57.51	7.98
Stationery and printing		21.98	37.14	13.53	4.00
Telephones and postage		15.47	18.17	10.98	1.64
Travelling and subsistence		74.87	113.31	52.23	11.64
Administration		834.95	899.25	603.83	98.15
Property and equipment		344.05	347.92	50.07	12.97
Intangible assets		45.79	63.88	1.45	1.79
Depreciation and amortisation		389.84	411.80	51.52	14.76
Salaries, wages, and bonuses		827.92	615.14	582.19	67.20
Pension contributions		22.75	27.63	14.82	2.10
Equity-settled share-based payments		-	0.76	-	0.03
Cash-settled share-based payments		6.49	13.82	6.49	3.08
Other staff costs		78.59	81.10	49.00	8.66
Staff costs		935.75	738.45	652.50	81.07
Total operating expenses		2 160.54	2 049.50	1 307.85	193.98

The number of persons employed by the Society as at 31 December 2020 was 656 (2019: 720) constituting 360 men and 296 women. Women constitute 38% of the Society's management.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

6 Financial instruments analysis

6.1 Classification of financial assets and liabilities

As at 31 December 2020

Assets

Cash and cash equivalents
Investment securities
Other financial assets
Loans and advances

Liabilities

Deposits
Credit lines
Other liabilities

As at 31 December 2019

Assets

Cash and cash equivalents
Investment securities
Other financial assets
Loans and advances

Liabilities

Deposits
Credit lines
Other liabilities

As at 31 December 2020

Assets

Cash and cash equivalents
Investment securities
Other financial assets
Loans and advances

Liabilities

Deposits
Credit lines
Other liabilities

As at 31 December 2019

Assets

Cash and cash equivalents
Investment securities
Other financial assets
Loans and advances

Liabilities

Deposits
Credit lines
Other liabilities

Notes	Audited Inflation Adjusted		
	Fair value through profit or loss ZWLm	Amortised cost ZWLm	Total carrying amount ZWLm
7	-	5 490.56	5 490.56
8	-	3 447.76	3 447.76
9	136.08	-	136.08
10	-	7 054.91	7 054.91
	136.08	15 993.23	16 129.31
15	-	13 270.73	13 270.73
16	-	3 153.91	3 153.91
17	-	228.36	228.36
	-	16 653.00	16 653.00
7	-	6 305.10	6 305.10
8	-	1 733.79	1 733.79
9	38.71	5.02	43.73
10	-	6 670.61	6 670.61
	38.71	14 714.52	14 753.23
15	-	12 294.76	12 294.76
16	-	4 026.51	4 026.51
17	-	211.69	211.69
	-	16 532.96	16 532.96
Notes	Unaudited Historical		
	Fair value through profit or loss ZWLm	Amortised cost ZWLm	Total carrying amount ZWLm
7	-	5 490.56	5 490.56
8	-	3 447.76	3 447.76
9	136.08	-	136.08
10	-	7 054.91	7 054.91
	136.08	15 993.23	16 129.31
15	-	13 270.73	13 270.73
16	-	3 153.91	3 153.91
17	-	228.36	228.36
	-	16 653.00	16 653.00
7	-	1 405.55	1 405.55
8	-	386.50	386.50
9	8.63	1.12	9.75
10	-	1 487.03	1 487.03
	8.63	3 280.20	3 288.83
15	-	2 740.78	2 740.78
16	-	897.60	897.60
17	-	16.22	16.22
	-	3 654.60	3 654.60

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

6 Financial Instruments analysis (continued)

6.2 Composition of gains and losses on financial instruments

		Audited Inflation Adjusted			
		Fair value through profit or loss ZWLm	Amortised cost financial assets ZWLm	Amortised cost financial liabilities ZWLm	Total ZWLm
December 2020					
Interest income	2	-	1 839.91	-	1 839.91
Dividends received	4.2	45.94	-	-	45.94
Fair value gain	4.2	97.37	-	-	97.37
Total income		143.31	1 839.91	-	1 983.22
Interest expense	2	-	-	(486.87)	(486.87)
Impairment loss	3	-	(577.75)	-	(577.75)
Total expenses		-	(577.75)	(486.87)	(1 064.62)
December 2019					
Interest income	2	-	2 189.28	-	2 189.28
Dividends received	4.2	30.91	-	-	30.91
Fair value loss	4.2	(19.42)	-	-	(19.42)
Total income		11.49	2 189.28	-	2 200.77
Interest expense	2	-	-	(893.05)	(893.05)
Impairment loss	3	-	(27.41)	-	(27.41)
Total expenses		-	(27.41)	(893.05)	(920.46)
		Unaudited Historical			
		Fair value through profit or loss ZWLm	Amortised cost financial assets ZWLm	Amortised cost financial liabilities ZWLm	Total ZWLm
December 2020					
Interest income	2	-	1 181.99	-	1 181.99
Dividends received	4.2	23.85	-	-	23.85
Fair value gain	4.2	127.45	-	-	127.45
Total income		151.30	1 181.99	-	1 333.29
Interest expense	2	-	-	(286.61)	(286.61)
Impairment loss	3	-	(577.27)	-	(577.27)
Total expenses		-	(577.27)	(286.61)	(863.88)
December 2019					
Interest income	2	-	188.92	-	188.92
Dividends received	4.2	4.41	-	-	4.41
Fair value gain	4.2	6.49	-	-	6.49
Total income		10.90	188.92	-	199.82
Interest expense	2	-	-	(81.21)	(81.21)
Impairment loss	3	-	(13.42)	-	(13.42)
Total expenses		-	(13.42)	(81.21)	(94.63)

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
7 Cash and cash equivalents				
Cash balances	2 905.84	987.16	2 905.84	220.06
Bank balances	2 371.78	4 938.08	2 371.78	1 100.81
Statutory reserves	212.94	379.86	212.94	84.68
	5 490.56	6 305.10	5 490.56	1 405.55
8 Investment securities				
Money market investments	1 301.59	686.88	1 301.59	153.12
Bankers' acceptances	-	477.34	-	106.41
Treasury bills	2 249.16	601.02	2 249.16	133.98
	3 550.75	1 765.24	3 550.75	393.51
Loss allowance	8.2 (102.99)	(31.45)	(102.99)	(7.01)
	3 447.76	1 733.79	3 447.76	386.50
8.1 Maturity analysis				
On demand to 3 months	1 240.70	626.90	1 240.70	137.26
1 to 3 months	2.41	494.75	2.41	108.33
3 months to 6 months	1 740.37	225.77	1 740.37	49.43
6 months to 1 year	558.67	168.18	558.67	36.82
1 year to five years	8.60	223.40	8.60	48.91
Over 5 years	-	26.24	-	5.75
	3 550.75	1 765.24	3 550.75	386.50

On 01 January 2020, the Society reclassified bankers' acceptances from investment securities to loans and advances. The Society does not, at present, trade in derivatives of any form.

8.2 Impairment analysis	Audited Inflation Adjusted		Audited Inflation Adjusted	
	31 December 2020 Stage 1		31 December 2019 Stage 1	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
At the beginning of the year	1 765.24	(31.45)	9 364.83	(81.15)
	1 785.51	(71.54)	(7 599.59)	49.70
Purchases and interest accruals	3 069.30	(122.97)	4 122.51	(83.48)
Repayments	(1 662.14)	66.58	(3 275.40)	23.10
Monetary adjustment	378.35	(15.15)	(8 446.70)	110.08
At the end of the year	3 550.75	(102.99)	1 765.24	(31.45)
	Unaudited Historical		Unaudited Historical	
	31 December 2020 Stage 1		31 December 2019 Stage 1	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
At the beginning of the year	393.51	(7.01)	335.98	(2.91)
	3 157.24	(95.98)	57.53	(4.10)
Purchases and interest accruals	3 527.77	(102.32)	279.98	(5.67)
Repayments	(370.53)	6.34	(222.45)	1.57
At the end of the year	3 550.75	(102.99)	393.51	(7.01)

The Society does not have any investment securities that were subject to stage 2 and 3 ECL.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

9 Other assets

		Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020	31 December 2019	31 December 2020	31 December 2019
		ZWLm	ZWLm	ZWLm	ZWLm
Other overdrafts and tenant debtors	9.1	-	5.02	-	1.12
Investment in equity	9.2	136.08	38.71	136.08	8.63
Housing projects	9.3	652.82	720.07	21.57	36.26
RBZ legacy debt	9.4	1 426.77	1 164.80	1 426.77	259.66
Investment in subsidiary		36.49	-	18.54	-
Other non-financial assets		1 910.16	1 622.59	1 255.35	253.12
		4 162.32	3 551.19	2 858.31	558.79

On 01 January 2020, OMZIL carried out a Group reorganisation which resulted in the Society acquiring 100% of the ordinary share capital in OMFIL. The investment has been accounted for using the cost method.

9.1 Other overdrafts and tenant debtors

Other overdrafts	50.97	33.20	50.97	7.40
Tenant debtors	1.34	14.44	1.34	3.22
	52.31	47.64	52.31	10.62
Loss allowance	(52.31)	(42.62)	(52.31)	(9.50)
	-	5.02	-	1.12

The Society adopted the simplified IFRS 9 *Financial Instruments* provisioning method for other overdrafts and accrued rental income.

9.2 Investments in equity

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
Opening balance	38.71	51.86	8.63	1.86
Change in functional currency	-	6.27	-	0.28
Fair value gain	97.37	(19.42)	127.45	6.49
Closing balance	136.08	38.71	136.08	8.63

CABS' investments in equity are neither listed nor are they tracked on an active market. All investments in equity are valued at fair value.

9.3 Inventory work in progress

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
- Chegutu housing project	-	41.40	-	4.79
- Hatcliffe housing project	7.94	44.81	7.94	5.87
- Budiro housing project	482.42	474.51	8.47	21.56
- Pumula housing project	162.46	159.35	5.16	4.04
	652.82	720.07	21.57	36.26

9.3.1 Housing projects

- inventory work in progress

Opening balance	720.07	1,014.57	36.26	34.72
Additions	8.14	227.79	3.18	13.22
Cost of sales	(19.72)	(212.81)	(7.70)	(11.68)
Write down	-	(309.48)	-	-
Reclassifications	(14.27)	-	(5.38)	-
Transfer to investment property	(41.40)	-	(4.79)	-
	652.82	720.07	21.57	36.26

On 01 January 2020, the Society transferred the land acquired in Chegutu from inventory to investment property as its future use had become indeterminate.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
9 Other assets (continued)				
9.4 RBZ legacy debt asset				
Principal amount	17.82	131.12	17.82	29.23
Exchange gain	1,439.26	2,067.31	1,439.26	460.85
Gross amount due	1,457.08	2,198.43	1,457.08	490.08
Loss allowance	(30.31)	(1,033.63)	(30.31)	(230.42)
Net amount due	1,426.77	1,164.80	1,426.77	259.66

On 24 June 2019, the Government issued Statutory Instrument 142 (SI 142) which was followed by the Reserve Bank of Zimbabwe's (RBZ) Exchange Control Directive RU/102 of 2019 directing authorised dealers to transfer to the RBZ, Zimbabwe dollar balances at an exchange rate of ZWL1:US\$1 in relation to foreign currency legacy debts to be registered with the RBZ. The Society made applications relating to all its foreign currency obligations in relation to loan repayments for offshore lines of credit, and foreign suppliers of goods and services. The Society recognised a foreign currency denominated asset in respect of the funds transferred to the RBZ as a legitimate expectation to receive foreign currency had been created. However, details as to the exact structure and design of the instrument are yet to be availed by the RBZ. For the financial year ended 31 December 2020, the Society has received an equivalent of US\$7.5m from the RBZ. The principal amount has declined from 2019 due to repayments by the RBZ (US\$7.5m) and disqualification of specific registered debt (US\$3.9m). The carrying value of the financial instrument at 31 December, reflects management's assessment of the present value of expected net cash flows to be received under this arrangement. In the absence of determinable contractual terms, the auditors have determined that the legacy debt asset from the RBZ is not a foreign currency denominated asset in terms of IAS 21 and should not have been converted at the auction determined exchange rate as at 31 December 2020.

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
10 Loans and advances				
Gross amount owing	7 602.33	6 910.11	7 602.33	1 540.42
Allowance for ECL	(547.42)	(239.50)	(547.42)	(53.39)
	7 054.91	6 670.61	7 054.91	1 487.03
10.1 Maturity analysis				
Less than one month	624.88	575.35	624.88	128.26
1 to 3 months	660.89	281.94	660.89	62.85
3 to 6 months	824.64	713.43	824.64	159.04
6 months to 1 year	1 296.05	1 118.46	1 296.05	249.33
1 year to five years	4 109.45	4 023.46	4 109.45	896.92
Over 5 years	86.42	197.47	86.42	44.02
	7 602.33	6 910.11	7 602.33	1 540.42
10.2 Concentration				
Housing	428.72	1 045.39	428.72	233.04
Individuals	585.82	981.55	585.82	218.81
Commercial and industrial	6 587.79	4 883.17	6 587.79	1 088.57
	7 602.33	6 910.11	7 602.33	1 540.42

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

10 Loans and advances (continued)

10.3 Sectorial analysis of loans and advances

The Society monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk from loans and advances at the reporting date is shown below:

Sector	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Agriculture	3 787.28	2 141.80	3 787.28	477.46
Construction, Transport & Communication	144.78	5.76	144.78	1.28
Distribution	810.15	693.22	810.15	154.53
Financial Services	9.02	16.81	9.02	3.75
Manufacturing	1 614.62	1 821.83	1 614.62	406.13
Mortgages	452.00	1 042.38	452.00	232.37
Private/Individuals	710.36	1 015.41	710.36	226.36
Services	74.12	172.90	74.12	38.54
	7 602.33	6 910.11	7 602.33	1 540.42
Allowance for ECL	(547.42)	(239.50)	(547.42)	(53.39)
	7 054.91	6 670.61	7 054.91	1 487.03

10.4 Age analysis of loans and advances

The table below gives an aged analysis of loans and advances representing primarily the exposures of the Society's operations:

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Neither past due nor impaired	6 680.34	6 542.36	6 680.34	1 458.44
Past due but not impaired	891.90	226.49	891.90	50.49
Past due but less than 1 month	115.88	19.69	115.88	4.39
Past due, greater than 1 month but less than 3 months	776.02	206.80	776.02	46.10
Impaired loans and advances (non-performing loans)	30.09	141.26	30.09	31.49
Gross loans and advances	7 602.33	6 910.11	7 602.33	1 540.42
Allowance for ECL	(547.42)	(239.50)	(547.42)	(53.39)
Total net loans and advances	7 054.91	6 670.61	7 054.91	1 487.03

During the year, the Society deferred payment dates on some facilities as a direct result of liquidity constraints from the impact of Covid-19. All deferrals were granted after consideration of the impact of Covid-19 on credit risk of the facility and each facility that was granted a deferral is being monitored for credit deterioration. Where a facility's payment dates were deferred, the past due status is based on the revised payment date.

Repayments of facilities that are past due but not impaired have been in the 60 to 75 days window, however management has set a 6 month cure window for IFRS 9 ECL purposes.

10.5 Commitment for loans and advances

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
	2 706.48	226.56	2 706.48	50.51

In response to the Covid-19 pandemic, the Society is monitoring the environment and limiting its exposure to clients that have been severely impacted.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

10 Loans and advances (continued)

10.6 Impairment analysis

	Audited Inflation Adjusted - Unsecured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2020	1 850.86	(36.19)	94.88	(5.70)	42.17	(27.95)	1 987.91	(69.84)
	(549.81)	(170.94)	(49.44)	(1.82)	(20.55)	10.91	(619.80)	(161.85)
Originations and interest accruals	2 156.06	(437.63)	-	-	-	-	2 156.06	(437.63)
Repayments and derecognitions	(274.90)	11.98	12.92	0.90	(2.76)	1.20	(264.74)	14.08
Transfer to:								
Stage 1	13.89	(0.27)	(11.23)	0.62	(2.66)	0.64	-	0.99
Stage 2	(55.28)	14.65	55.46	(16.84)	(0.18)	0.09	0.00	(2.10)
Stage 3	(23.09)	9.51	(7.48)	4.52	30.57	(18.35)	-	(4.32)
Changes in risk parameters	-	(5.27)	-	(1.98)	-	(6.03)	-	(13.28)
Monetary adjustment	(2 366.49)	236.09	(99.11)	10.96	(45.52)	33.36	(2 511.12)	280.41
As at 31 December 2020	1 301.05	(207.13)	45.44	(7.52)	21.62	(17.04)	1 368.11	(231.69)

	Audited Inflation Adjusted - Secured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2020	4 546.96	(130.22)	261.35	(1.61)	113.89	(37.83)	4 922.20	(169.66)
	412.86	(81.90)	873.11	(100.47)	26.05	36.30	1 312.02	(146.07)
Originations and interest accruals	9 974.17	(405.14)	-	-	-	-	9 974.17	(405.14)
Repayments and derecognitions	(242.24)	13.47	800.34	(0.33)	(28.53)	13.84	529.57	26.98
Transfer to:								
Stage 1	22.15	(0.31)	(19.31)	0.07	(2.84)	0.54	-	0.30
Stage 2	(1 420.06)	207.72	1 420.12	(207.72)	(0.06)	0.02	-	(44.98)
Stage 3	(265.02)	0.06	(0.60)	-	265.62	(5.06)	-	(5.00)
Changes in risk parameters	-	(189.88)	-	-	-	-	-	(190.18)
Monetary adjustment	(7 656.14)	292.18	(1 327.44)	107.51	(208.14)	26.96	(9 191.72)	471.95
As at 31 December 2020	4 959.82	(212.12)	1 134.46	(102.08)	139.94	(1.53)	6 234.22	(315.73)

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

10 Loans and advances (continued)

10.6 Impairment analysis (continued)

	Audited Inflation Adjusted - Unsecured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2019	5 998.76	(87.25)	283.78	(22.61)	229.72	(183.65)	6 512.26	(293.51)
	(4 147.90)	51.06	(188.90)	16.91	(187.55)	155.70	(4 524.35)	223.67
Originations and interest accruals	3 635.57	(127.40)	-	-	-	-	3 635.57	(127.40)
Repayments and derecognitions	(408.30)	11.98	(75.18)	9.29	-	-	(483.48)	21.27
Transfer to:								
Stage 1	42.97	(0.90)	(36.20)	1.17	(6.77)	3.36	-	3.63
Stage 2	(285.16)	12.83	287.54	(18.39)	(2.38)	1.17	-	(4.39)
Stage 3	(78.64)	14.00	(14.58)	1.17	93.22	(60.83)	-	(45.66)
Changes in risk parameters	-	16.78	-	-	-	3.81	-	20.59
Write-offs	-	-	-	-	(67.02)	57.82	(67.02)	57.82
Monetary adjustment	(7 054.34)	123.77	(350.48)	23.67	(204.60)	150.37	(7 609.42)	297.81
As at 31 December 2019	1 850.86	(36.19)	94.88	(5.70)	42.17	(27.95)	1 987.91	(69.84)

	Audited Inflation Adjusted - Secured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2019	12 912.15	(177.55)	2 151.33	(173.33)	1 204.95	(382.11)	16 268.43	(732.99)
	(8 365.19)	47.33	(1 889.98)	171.72	(1 091.06)	344.28	(11 346.23)	563.33
Originations and interest accruals	11 240.85	(416.24)	-	-	-	-	11 240.85	(416.24)
Repayments and derecognitions	(3 276.88)	87.74	(175.35)	19.60	(203.21)	63.30	(3 655.44)	170.64
Transfer to:								
Stage 1	704.41	(4.58)	(646.68)	78.50	(57.55)	8.39	0.18	82.31
Stage 2	(537.58)	3.81	558.04	(9.55)	(20.46)	5.29	-	(0.45)
Stage 3	(14.85)	0.02	(14.58)	0.31	29.43	(1.17)	-	(0.84)
Changes in risk parameters	-	(4.40)	-	(2.65)	-	(7.49)	-	(14.54)
Write-offs	-	-	-	-	(10.90)	9.42	(10.90)	9.42
Monetary adjustment	(16 481.14)	380.98	(1 611.41)	85.51	(828.37)	266.54	(18 920.92)	733.03
As at 31 December 2019	4 546.96	(130.22)	261.35	(1.61)	113.89	(37.83)	4 922.20	(169.66)

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

10 Loans and advances (continued)

10.6 Impairment analysis (continued)

	Unaudited Historical - Unsecured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2020	412.61	(8.07)	21.15	(1.27)	9.40	(6.23)	443.16	(15.57)
	888.44	(199.06)	24.29	(6.25)	12.22	(10.81)	924.95	(216.12)
Originations and interest accruals	1 054.42	(214.02)	-	-	-	-	1 054.42	(214.02)
Repayments and derecognitions	(134.44)	5.86	6.32	0.44	(1.34)	0.55	(129.46)	6.85
Transfer to:								
Stage 1	6.79	(0.63)	(5.49)	0.31	(1.30)	0.51	-	0.19
Stage 2	(27.04)	7.17	27.12	(7.21)	(0.09)	0.04	(0.01)	-
Stage 3	(11.29)	4.65	(3.66)	2.21	14.95	(6.86)	-	-
Changes in risk parameters		(2.09)		(2.00)		(5.05)	-	(9.14)
As at 31 December 2020	1 301.05	(207.13)	45.44	(7.52)	21.62	(17.04)	1 368.11	(231.69)

	Unaudited Historical - Secured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2020	1 013.62	(29.03)	58.26	(0.36)	25.38	(8.43)	1 097.26	(37.82)
	3 946.20	(183.09)	1 076.20	(101.72)	114.56	6.90	5 136.96	(277.91)
Originations and interest accruals	4 877.94	(198.14)	-	-	-	-	4 877.94	(198.14)
Repayments and derecognitions	(118.47)	6.59	391.41	(0.16)	(13.94)	6.78	259.00	13.21
Transfer to:								
Stage 1	10.83	(0.30)	(9.44)	0.03	(1.39)	0.41	-	0.14
Stage 2	(694.49)	101.59	694.52	(101.59)	(0.01)	-	0.02	-
Stage 3	(129.61)	0.03	(0.29)	-	129.90	(0.29)	-	(0.26)
Changes in risk parameters		(92.86)					-	(92.86)
As at 31 December 2020	4 959.82	(212.12)	1 134.46	(102.08)	139.94	(1.53)	6 234.22	(315.73)

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

10 Loans and advances (continued)

10.6 Impairment analysis (continued)

	Unaudited Historical - Unsecured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2019	215.21	(3.13)	10.18	(0.81)	8.24	(6.59)	233.63	(10.53)
	197.40	(4.94)	10.97	(0.46)	1.16	0.36	209.53	(5.04)
Originations and interest accruals	246.91	(8.65)	-	-	-	-	246.91	(8.65)
Repayments and derecognitions	(27.72)	0.81	(5.11)	0.63	-	-	(32.83)	1.44
Transfer to:								
Stage 1	2.92	(0.06)	(2.46)	0.08	(0.46)	0.23	-	0.25
Stage 2	(19.37)	0.87	19.53	(1.25)	(0.16)	0.08	-	(0.30)
Stage 3	(5.34)	0.95	(0.99)	0.08	6.33	(4.13)	-	(3.10)
Changes in risk parameters	-	1.14	-	-	-	0.26	-	1.40
Write-offs	-	-	-	-	(4.55)	3.92	(4.55)	3.92
As at 31 December 2019	412.61	(8.07)	21.15	(1.27)	9.40	(6.23)	443.16	(15.57)

	Unaudited Historical - Secured loans							
	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL	Gross carrying amount	Allowance for ECL
As at 1 January 2019	462.44	(6.37)	77.18	(6.22)	43.23	(13.71)	582.85	(26.30)
	551.18	(22.66)	(18.92)	5.86	(17.85)	5.28	514.41	(11.52)
Originations and interest accruals	763.41	(28.27)	-	-	-	-	763.41	(28.27)
Repayments and derecognitions	(222.55)	5.96	(11.90)	1.33	(13.80)	4.30	(248.25)	11.59
Transfer to:								
Stage 1	47.84	(0.31)	(43.93)	5.33	(3.91)	0.57	0.00	5.59
Stage 2	(36.51)	0.26	37.90	(0.64)	(1.39)	0.36	-	(0.02)
Stage 3	(1.01)	-	(0.99)	0.02	2.00	(0.08)	-	(0.06)
Changes in risk parameters	-	(0.30)	-	(0.18)	-	(0.51)	-	(0.99)
Write-offs	-	-	-	-	(0.75)	0.64	(0.75)	0.64
As at 31 December 2019	1 013.62	(29.03)	58.26	(0.36)	25.38	(8.43)	1 097.26	(37.82)

The following Covid-19 related factors contributed to the increase in the 2020 allowance for ECL:

- Restructuring of facilities facing liquidity constraints led to a significant increase in credit risk; and
- The application of stringent IFRS 9 model parameters on clients in sectors severely impacted by the pandemic.

The current Zimbabwean market does not have reasonable and supportable information to allow for forward looking. The Society has had to rely on the 30 day backstop to determine whether there have been significant increases in credit risk since initial recognition. The inability to collect reasonable and supportable information for forward looking was considered significant in the current environment, management concluded that a 30% additional provision overlay was required. The following were considered:

- Economic sectors with a greater risk of default;
- Counterparties in financial distress; and
- Projected economic outlook based on the performance achieved in 2020.

11 Non-current assets held for sale

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Opening valuation	48.27	29.02	10.76	1.04
Disposals	(12.61)	(18.03)	(7.37)	(0.45)
Fair value (loss)/gain	(7.32)	37.28	24.95	10.17
Closing valuation	28.34	48.27	28.34	10.76

Non-current assets held for sale comprise repossessed properties that were held as collateral on defaulted loan facilities. The Society intends to dispose of the properties in the foreseeable future.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

12 Property and equipment

31 December 2020

	Land at fair value ZWLm	Buildings at fair value ZWLm	Leased buildings at cost ZWLm	Office Equipment ZWLm	Vehicles ZWLm	Total ZWLm
Opening net book value	253.23	2 048.78	26.20	820.64	102.59	3 251.44
Additions	-	37.72	-	104.11	40.39	182.22
Change in IFRS 16 parameters	-	-	47.88	-	-	47.88
Revaluation gain	23.49	193.42	-	-	-	216.91
Depreciation charge	-	(40.98)	(8.57)	(260.16)	(34.34)	(344.05)
Closing net book value	276.72	2 238.94	65.51	664.59	108.64	3 354.40

Cost or valuation	276.72	2 238.94	84.23	1 865.52	285.80	4 751.21
Accumulated depreciation	-	-	(18.72)	(1 200.93)	(177.16)	(1 396.81)
Net book value	276.72	2 238.94	65.51	664.59	108.64	3 354.40

31 December 2019

Opening net book value	129.37	1 046.78	-	702.62	57.24	1 936.01
Additions	-	125.02	-	356.49	92.27	573.78
IFRS 16 restatement	-	-	36.43	-	-	36.43
Revaluation gain	123.86	929.29	-	-	-	1 053.15
Depreciation charge	-	(52.31)	(10.23)	(238.47)	(46.92)	(347.93)
Closing net book value	253.23	2 048.78	26.20	820.64	102.59	3 251.44

Cost or valuation	253.23	2 048.78	36.43	1 761.42	245.42	4 345.28
Accumulated depreciation	-	-	(10.23)	(940.78)	(142.83)	(1 093.84)
Net book value	253.23	2 048.78	26.20	820.64	102.59	3 251.44

31 December 2020

	Land at fair value ZWLm	Buildings at fair value ZWLm	Leased buildings at cost ZWLm	Office Equipment ZWLm	Vehicles ZWLm	Total ZWLm
Opening net book value	56.45	456.72	1.95	53.31	5.06	573.49
Additions	-	2.69	-	78.98	39.85	121.52
Change in IFRS 16 parameters	-	-	35.44	-	-	35.44
Revaluation gain	220.27	1 803.33	-	-	-	2 023.60
Depreciation charge	-	(23.80)	(5.81)	(18.28)	(2.18)	(50.07)
Closing net book value	276.72	2 238.94	31.58	114.01	42.73	2 703.98

Cost or valuation	276.72	2 238.94	38.66	157.83	47.71	2 759.86
Accumulated depreciation	-	-	(7.08)	(43.82)	(4.98)	(55.88)
Net book value	276.72	2 238.94	31.58	114.01	42.73	2 703.98

31 December 2019

Opening net book value	4.64	37.55	-	19.78	1.45	63.42
Additions	-	17.85	-	41.71	5.05	64.61
IFRS 16 restatement	-	-	3.22	-	-	3.22
Revaluation (loss)/gain	51.81	403.40	-	-	-	455.21
Depreciation charge	-	(2.08)	(1.27)	(8.18)	(1.44)	(12.97)
Closing net book value	56.45	456.72	1.95	53.31	5.06	573.49

Cost or valuation	56.45	456.72	3.22	79.16	8.40	603.95
Accumulated depreciation	-	-	(1.27)	(25.85)	(3.34)	(30.46)
Net book value	56.45	456.72	1.95	53.31	5.06	573.49

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

12 Property and equipment (continued)

The properties were valued by Old Mutual Property Zimbabwe (Private) Limited's qualified valuers and the effective date of the valuation is 31 December 2020. The values of a selected number of properties constituting at least 65% of the portfolio were independently verified by EPG Global, Homelux Real Estate, and Integrated Properties.

For the year ended 31 December 2020, valuations were carried out based on US\$ parameters and not ZWL. The US\$ valuation was converted to ZWL at the interbank rate at the reporting date of ZWL81.79: US\$1. The use of US\$ parameters is supported by:

- Thin market capitalisation; and
- Rentals failing to keep pace with inflation or the exchange rate deteriorations.

In accordance with International Valuation Standards (IVS), the valuation methodologies used were the Income Approach for income-generating properties and the Market Approach for landholdings and properties. For the Income Approach, a Two Stage Discounted Cash Flow Approach was used instead of the Direct Capitalisation Approach as the latter assumes stable cash flows into perpetuity, which is not applicable in the current economic environment of high levels of inflation and currency depreciation. The Two Stage Discounted Cash Flow Approach assumed that the current economic environment of depressed rental yields in real terms will last for at most 8 years with more stable real cash flows prevailing beyond the 8 year into perpetuity.

Assets pledged as security are disclosed in note 16.

12.1 Leased assets

Property and equipment include leased buildings.

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
12.1.1 Right of use assets				
Property				
Balance at the beginning of the year	26.20	-	1.95	-
Change in parameters	47.88	36.43	35.44	3.22
Depreciation charge for the year	(8.57)	(10.23)	(5.81)	(1.27)
Balance at the end of the year	65.51	26.20	31.58	1.95
12.1.2 Lease liabilities				
Maturity analysis				
- contractual undiscounted cash flows				
Less than one year	45.59	12.83	45.59	2.86
One to five years	43.51	12.25	43.51	2.73
Total undiscounted lease liabilities at the end of the year	89.10	25.08	89.10	5.59
Lease liabilities included in the statement of financial position				
Current	16.58	4.67	16.58	1.04
Non-current	14.19	3.99	14.19	0.89
Total	30.77	8.66	30.77	1.93
Lease liabilities are included under Trade and other liabilities (note 17).				
12.2 Amounts recognised in profit or loss				
Interest on lease liabilities	3.90	1.48	2.96	0.15
Depreciation charge for the year	8.57	10.23	5.81	1.27
	12.47	11.71	8.77	1.42

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For the year ended 31 December 2020

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
13 Investment property				
Opening fair value	1 022.15	654.80	227.86	23.49
Transfer from housing projects	41.40	-	4.79	-
Fair value adjustment	222.04	367.35	1 052.94	204.37
Closing fair value	1 285.59	1 022.15	1 285.59	227.86

Investment property comprises office buildings that are leased to third parties under operating leases.

For all investment property leases, the rental income is fixed under the contracts. The income and direct expenditure are shown under note 4.

Details of the valuation methodology have been disclosed in notes 12 and 20.

A full list of locations where land and buildings are situated can be viewed at the Society's head office at Northridge Park, Harare. The properties are leased out under operating leases to various tenants. The initial contracts are for a minimum period of twelve months after which they may be extended as negotiated.

Assets pledged as security are disclosed in note 16.

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
14 Intangible assets				
Opening carrying amount				
Cost	1 002.28	970.25	26.62	24.61
Accumulated amortisation	(739.18)	(675.30)	(18.54)	(16.75)
	263.10	294.95	8.08	7.86
Movement in intangible assets				
Additions	317.38	32.03	86.17	2.01
Amortisation charge	(45.79)	(63.88)	(1.45)	(1.79)
	271.59	(31.85)	84.72	0.22
Closing carrying amount				
Cost	1 319.66	1 002.28	112.79	26.62
Accumulated amortisation	(784.97)	(739.18)	(19.99)	(18.54)
	534.69	263.10	92.80	8.08

Intangible assets comprise right of use licences.

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	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
15 Deposits				
Money market deposits	449.69	2 794.11	449.69	622.87
Term deposits	0.10	0.94	0.10	0.21
Savings deposits	12 820.94	9 499.71	12 820.94	2,117.70
	13 270.73	12 294.76	13 270.73	2,740.78
Maturity analysis				
Less than 1 month	13 057.39	10,465.39	13 057.39	2 332.97
1 to 3 months	94.58	314.77	94.58	70.17
3 to 6 months	2.58	7.72	2.58	1.72
6 months to 1 year	5.13	1,026.45	5.13	228.82
1 to 5 years	42.16	171.49	42.16	38.23
Over 5 years	68.89	308.94	68.89	68.87
	13 270.73	12,294.76	13 270.73	2 740.78
	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Concentration				
Financial institutions	1 140.12	3 139.56	1 140.12	699.88
Companies	10 033.68	6 977.62	10 033.68	1 555.47
Individuals	2 096.93	2 177.58	2 096.93	485.43
	13 270.73	12 294.76	13 270.73	2 740.78
	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 %	31 December 2019 %	31 December 2020 %	31 December 2019 %
Concentration				
Financial institutions	8.59%	25.54%	8.59%	25.54%
Companies	75.61%	56.75%	75.61%	56.75%
Individuals	15.80%	17.71%	15.80%	17.71%
	100.00%	100.0%	100.00%	100.0%

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

16 Credit lines

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
Trade and Development Bank (TDB)	510.44	1 606.39	510.44	358.11
Shelter Afrique	369.60	470.36	369.60	104.85
African Development Bank (AfDB)	2 107.78	1 949.76	2 107.78	434.64
African Export-Import Bank (Afreximbank)	166.09	-	166.09	-
	3 153.91	4 026.51	3 153.91	897.60

Maturity analysis

Less than 1 month	93.03	85.82	93.03	19.13
1 to 3 months	544.51	541.53	544.51	120.72
3 to 6 months	44.27	136.28	44.27	30.38
6 months to 1 year	2 222.20	824.99	2 222.20	183.91
1 year to 5 years	249.90	2 437.89	249.90	543.46
	3 153.91	4 026.51	3 153.91	897.60

	Currency	Nominal amount (m)	Tier of debt	First Call Date	Type of loan
TDB II loan 3 months LIBOR + 8.57%	US\$	25.00	Senior	15 March 2021	Term Loans
TDB Bank loan 3 months LIBOR + 6.75%	US\$	5.00	Senior	15 September 2021	Term Loans
Shelter Afrique I base rate 8.19% + margin rate of 13.19%	US\$	4.80	Senior	30 September 2022	Term Loans
Shelter Afrique II base rate 8.19% + margin rate of 12.37%	US\$	9.60	Senior	31 December 2023	Term Loans
AfDB USD25 Million Loan 6 months libor + 8.31%	US\$	25.00	Senior	14 September 2021	Term Loans
Afreximbank I +5.7%	US\$	40.00	Senior	15 June 2023	Term Loans
Total		109.40			

As security for the Trade and Development Bank loan, the Society registered bonds of US\$7 million and issued powers of attorney to register bonds (in the event of default) over properties with a total value of US\$30 million as at 31 December 2020 (both investment properties and owner-occupied properties). The Shelter Afrique loan is secured by a guarantee from OMZIL as well as a cession of the performing loan book covering two times the exposure at any given time.

17 Trade and other liabilities

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
Trade creditors	933.58	478.77	899.58	127.28
Cash-settled share-based liability	-	14.00	-	3.12
Other financial liabilities	228.36	211.69	228.36	16.22
Deferred revenue	698.61	497.08	176.74	26.10
	1 860.55	1 201.54	1 304.68	172.72

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

18 Deferred taxation

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020	31 December 2019	31 December 2020	31 December 2019
	ZWLm	ZWLm	ZWLm	ZWLm
As at the beginning of the year	168.80	93.75	37.63	3.29
Other timing differences	22.82	75.06	153.99	34.34
As at the end of the year	191.62	168.81	191.62	37.63

Deferred tax comprises potential capital gains tax on properties.

19 Share capital and reserves

19.1 Ordinary class "A" share capital

Comprising 35 000 000 authorised, issued and fully paid shares of \$1 each.

Audited Inflation Adjusted		Unaudited Historical	
31 December 2020	31 December 2019	31 December 2020	31 December 2019
ZWLm	ZWLm	ZWLm	ZWLm

The Board may, at its discretion, from time to time issue Ordinary class "A" shares in denominations of \$1 each or multiples thereof and all such shares shall carry dividends payable out of the available surplus of the Society.

19.2 Retained earnings

As at the beginning of the year	3 001.89	3 597.61	345.79	127.33
Surplus/(loss) for the year	1 590.49	(714.51)	2 426.75	218.98
Dividend	(104.65)	-	(100.00)	-
Transfer between reserves	(818.76)	118.79	(31.85)	(0.52)
As at the end of the year	3 668.97	3 001.89	2 640.69	345.79

19.3 Regulatory provision reserve

As at the beginning of the year	25.57	144.36	5.70	5.18
Regulatory impairment allowance	(25.57)	(118.79)	(5.70)	0.52
As at the end of the year	-	25.57	-	5.70

Regulatory reserve relates to the excess of RBZ Basel loan provisions over IFRS 9 provisions.

19.4 Non distributable reserve

57.28	57.28	1.45	1.45
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19.5 Revaluation reserve

As at the beginning of the year	1 297.54	282.88	453.12	19.63
Revaluation of property	241.89	1 014.66	1 905.23	433.49
As at the end of the year	1 539.43	1 297.54	2 358.35	453.12

19.6 Share-based payment reserve

As at the beginning of the year	229.90	229.14	5.82	5.79
Fair value gain	-	0.76	-	0.03
As at the end of the year	229.90	229.90	5.82	5.82

19.7 Translation reserve

As at the beginning of the year	(844.33)	-	(37.55)	-
Movement for the year	-	(844.33)	-	(37.55)
Transfer between reserves	844.33	-	37.55	-
As at the end of the year	-	(844.33)	-	(37.55)

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

20 Determination of fair value of financial and non-financial assets

20.1 Fair value hierarchy

Description of hierarchy	Types of instruments classified in the respective levels
Level 1 – quoted market prices - financial assets and liabilities with quoted prices for identical instruments in active markets.	Listed equity securities, listed government securities, and other listed debt securities and similar instruments that are actively traded.
Level 2 – valuation techniques using observable inputs - financial assets and liabilities with quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets and financial assets and liabilities valued using models where all significant inputs are observable.	Unlisted equity and debt securities where the valuation is based on models involving no significant unobservable data, with a majority being determined with reference to observable prices.
Level 3 – valuation techniques using significant unobservable inputs - financial assets and liabilities valued using valuation techniques where one or more significant unobservable inputs exist.	Unlisted equity and securities with significant unobservable inputs, securities where the market is not considered sufficiently active, including certain inactive pooled investments.

The judgement as to whether a market is active may include, for example, consideration of factors such as the magnitude and frequency of trading activity, the availability of prices, and the size of bid/offer spreads. In inactive markets, obtaining assurance that the transaction price provides evidence of fair value or determining the adjustments to transaction prices that are necessary to measure the fair value of the asset or liability requires additional work during the valuation process.

Most valuation techniques employ only observable data and so the reliability of the fair value measurement is high. However, certain financial assets and liabilities are valued on the basis of valuation techniques that feature one or more significant inputs that are unobservable and, for those, the derivation of fair value is more judgemental. A financial asset or liability in its entirety is classified as valued using significant unobservable inputs if a significant proportion of that asset or liability's carrying amount is driven by unobservable inputs.

In this context, 'unobservable' means that there is little or no current market data available with which to determine the price at which an arm's length transaction would be likely to occur. It generally does not mean that there is no market data available at all upon which to base a determination of fair value. Furthermore, in some cases most of the fair value derived from a valuation technique with significant unobservable data may be attributable to observable inputs. Consequently, the effect of uncertainty in determining unobservable inputs will generally be restricted to uncertainty about the overall fair value of the asset or liability being measured.

The Society deems a transfer to have occurred from Level 1 to Level 2 when an active, traded primary market ceases to exist for that financial instrument. A transfer from Level 2 to Level 3 occurs when most of the significant inputs used to determine fair value of the instrument become unobservable.

The table on the next page analyses assets measured at fair value at the end of the reporting year, by the level in the fair value hierarchy into which the fair value measurement is categorised. Financial instruments whose carrying amounts approximate fair value have been excluded from the analysis on the next page.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

20 Determination of fair value of financial and non-financial assets (continued)

20.1 Fair value hierarchy

The table below analyses assets measured at fair value at the end of the reporting year, by the level in the fair value hierarchy into which the fair value measurement is categorised. Financial instruments whose carrying amounts approximate fair value have been excluded from the analysis below.

Audited Inflation Adjusted					
Notes	Level 1 ZWLm	Level 2 ZWLm	Level 3 ZWLm	Total ZWLm	
As at 31 December 2020					
Assets at fair value through profit or loss					
Investment in equity	9	-	-	136.08	136.08
Investment property	13	-	-	1 285.59	1 285.59
Non-current assets held for sale	11	-	-	28.34	28.34
Assets at fair value through other comprehensive income					
Owner-occupied property (land and buildings)	12	-	-	2 515.66	2 515.66
		-	-	3 965.67	3 965.67

As at 31 December 2019

Assets at fair value through profit or loss

Investment securities	9	-	-	38.71	38.71
Investment property	13	-	-	1 022.15	1 022.15
Non-current assets held for sale	11	-	-	48.27	48.27

Assets at fair value through other comprehensive income

Owner-occupied property (land and buildings)	12	-	-	2 302.01	2 302.01
		-	-	3 411.14	3 411.14

Unaudited Historical					
Notes	Level 1 ZWLm	Level 2 ZWLm	Level 3 ZWLm	Total ZWLm	
As at 31 December 2020					
Assets at fair value through profit or loss					
Investment in equity	9	-	-	136.08	136.08
Investment property	13	-	-	1 285.59	1 285.59
Non-current assets held for sale	11	-	-	28.34	28.34
Assets at fair value through other comprehensive income					
Owner-occupied property (land and buildings)	12	-	-	2 515.66	2 515.66
		-	-	3 965.67	3 965.67

As at 31 December 2019

Assets at fair value through profit or loss

Investment securities	9	-	-	8.63	8.63
Investment property	13	-	-	227.86	227.86
Non-current assets held for sale	11	-	-	10.76	10.76

Assets at fair value through other comprehensive income

Owner-occupied property (land and buildings)	12	-	-	513.17	513.17
		-	-	760.42	760.42

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

20 Determination of fair value of financial and non-financial assets (continued)

20.2 Reconciliation of level 3 items

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Opening balance	3 411.14	1 911.93	760.42	68.58
Change in functional currency	-	6.29	-	0.28
Transfer in	41.40	-	4.79	-
Additions	37.72	125.02	2.69	17.85
Disposals	(12.61)	(18.03)	(7.37)	(0.45)
Depreciation recognised	(40.98)	(52.40)	(23.80)	(2.08)
Gains or losses for the year:				
Fair value gain through profit or loss	312.09	385.18	1 209.34	221.03
Fair value gain through other comprehensive income	216.91	1 053.15	2 023.60	455.21
Closing balance	3 965.67	3 411.14	3 965.67	760.42

The fair values of the Society's properties are categorised into Level 3 of the fair value hierarchy through their use of unobservable inputs.

20.3 Fair value estimation

The table below analyses assets carried at fair value, by the valuation method. The different levels have been defined as follows:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- inputs other than quoted prices included within level 1 that are observable for the asset or liability either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2); and
- inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

When the fair value of a financial asset or liability is affected by more than one unobservable assumption, the figures shown reflect the most favourable or most unfavourable change from varying the assumptions individually.

The valuations of the private equity investments are performed on an asset by asset basis using a valuation methodology appropriate to the specific investment and in line with industry guidelines. In determining the valuation of the investment the principal assumption used is the valuation multiples applied to the main financial indicators (such as adjusted earnings). The source of these multiples may include multiples for comparable listed companies which have been adjusted for discounts for non-tradability and valuation multiples earned on transactions in comparable sectors.

Effect of changes in significant unobservable assumptions to reasonable possible alternatives

Favourable and unfavourable changes are determined based on changes in the value of the financial asset or liability as a result of varying the levels of the unobservable parameters using statistical techniques. When parameters are not amenable to statistical analysis, quantification of uncertainty is judgemental.

Assets	Valuation technique and inputs
Owner-occupied property (land and buildings)	Sales comparison method, market rentals and yields
Investment property	Sales comparison method, market rentals and yields
Non-current assets held for sale	Sales comparison method, market rentals and yields
Investment in equity	Income approach - discount rates, cash flows and growth

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

20 Determination of fair value of financial and non-financial assets (continued)

20.3 Fair value estimation (continued)

Type of property	Valuation approach	Key unobservable inputs	Inter-relationship between unobservable inputs and the fair value measurement
Office, retail and industrial properties	Income Capitalisation	Rental income per square metre and capitalisation rates and vacancies	The estimated fair value would increase if: • net rental income increased; • capitalisation rates decreased; and /or • vacancies decreased. The estimated fair value would decrease if the unobservable inputs changed the other way.
Residential property	Sales Comparison approach	Price for comparable properties	The estimated fair value would increase if prices for comparable properties increased. The estimated fair value would decrease if the unobservable inputs changed the other way.
Land	Sales Comparison approach	Price for comparable properties	The estimated fair value would increase if prices for comparable properties increased. The estimated fair value would decrease if the unobservable inputs changed the other way.
Investment securities	Discounted cash flows (DCF), EBITDA multiples, price earnings ratios, adjusted net asset values, and discounted dividend growth model approach	Valuation multiples, volatilities, credit spreads, dividend growth rates, internal rates of return, cost of capital and risk premiums	The estimated fair value would increase if the discount rates were decreased. The estimated fair value would decrease if the unobservable inputs changed the other way.

20.4 Fair value hierarchy for assets and liabilities not measured at fair value

Certain financial instruments of the Society are not carried at fair value, principally investment securities, loans and advances, credit lines, and other financial assets and financial liabilities carried at amortised cost. The calculation of the fair value of these financial instruments represents the Society's best estimate of the value at which these financial assets could be exchanged, or financial liabilities transferred, between market participants at the measurement date. The Society's estimate of fair value does not necessarily represent the amount it would be able to realise on the sale of the asset or transfer of the financial liability in an involuntary liquidation or distressed sale.

The table below shows the fair value hierarchy only for those assets and liabilities for which the fair value is different to the carrying value and which is being estimated for the purpose of IFRS disclosure. Additional information regarding these and other financial instruments not carried at fair value is provided in the narrative following the table:

	Carrying value	Fair value			
	ZWLm	Level 1 ZWLm	Level 2 ZWLm	Level 3 ZWLm	Total ZWLm
Audited Inflation Adjusted					
31 December 2020					
Treasury bills	2 249.16	-	-	1 860.03	1 860.03
31 December 2019					
Treasury bills	601.02	-	-	497.03	497.03
Unaudited Historical					
31 December 2020					
Treasury bills	2 249.16	-	-	1 860.03	1 860.03
31 December 2019					
Treasury bills	133.98	-	-	110.80	220.10

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

20 Determination of fair value of financial and non-financial assets (continued)

20.4 Fair value hierarchy for assets and liabilities not measured at fair value (continued)

Investment securities

For investment securities other than Treasury bills presented within note 8 at amortised cost in terms of IFRS 9 and therefore not carried at fair value, the fair value has been determined based on discounted cash flow analysis where an instrument is not quoted or the market is considered to be inactive (Level 3).

Loans and advances

Loans and advances presented within note 10 at amortised cost in terms of IFRS 9 and therefore not carried at fair value, principally comprise fixed rate financial assets and are classified as Level 3.

Loans and advances are not actively traded and it is therefore not possible to determine the fair value of these loans and advances using observable market prices and market inputs. Due to the unique characteristics of the loans and advances portfolio and the fact that there have been no recent transactions involving the disposals of such loans and advances, there is no basis to determine a price that could be negotiated between market participants in an orderly transaction. The Society is not currently in the position of a forced sale of such underlying loans and advances, and it would therefore be inappropriate to value the loans and advances on a forced-sale basis.

For specifically impaired loans and advances, the carrying value as determined after consideration of the Society's IFRS 9 credit impairments is considered the best estimate of fair value.

Credit lines

Credit lines presented within note 16 as financial liabilities at amortised cost in terms of IFRS 9 are not carried at fair value. The fair value is determined using discounted cash flow analysis where an instrument is not quoted or the market is considered to be inactive (Level 3).

21 Related party disclosures

Group companies

The Society is a wholly owned subsidiary of Old Mutual Zimbabwe Limited, a company with interests in insurance, asset management, unit trusts and property management. The ultimate holding company is Old Mutual Limited which is a Company incorporated and registered in South Africa.

Several banking transactions are entered into with related parties in the normal course of business. These include loans, deposits and money market investments. The Society's assets are insured through a related party (Old Mutual Insurance Company (Private) Limited), a subsidiary of the holding company. Other fellow group companies are as follows:

Subsidiaries of the parent company

- Old Mutual Investment Group Zimbabwe (Private) Limited;
- Old Mutual Life Assurance Company Zimbabwe Limited;
- Old Mutual Property Zimbabwe (Private) Limited;
- Old Mutual Securities (Private) Limited;
- Old Mutual Shared Services (Private) Limited; and
- RM Insurance Holdings (100% shareholder of Old Mutual Insurance Company (Private) Limited).

Subsidiary of CABS

Old Mutual Finance (Private) Limited

Key management personnel

Key management personnel include members of the Executive Committee who are the Managing Director, Deputy Managing Director, Chief Finance Officer, Head of Corporate Banking, Head of Retail Banking, Head of Risk, Head of Operations, Head of Treasury, Head of Compliance, Head of Credit, Head of Custodial Services, Head of ICT and the Head of Marketing.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

21	Related party disclosures (continued)	Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020	31 December 2019	31 December 2020	31 December 2019
		ZWLm	ZWLm	ZWLm	ZWLm
21.1	Loans to Directors				
	Opening balance	18.39	443.02	4.10	15.90
	Issued during the year	12.70	46.52	6.21	3.16
	Interest and insurance charges	4.60	14.13	2.25	0.96
	Repayments during the year	(4.46)	(234.43)	(2.18)	(15.92)
	Monetary adjustment	(20.85)	(250.85)	-	-
	Closing balance	10.38	18.39	10.38	4.10
Loans and advances to Directors are made on the same terms and conditions as in the normal course of business at arm's length, except for those of Executive Directors which are in accordance with staff loan schemes.					
21.2	Balances with group companies	Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020	31 December 2019	31 December 2020	31 December 2019
		ZWLm	ZWLm	ZWLm	ZWLm
	During the year, the Society had transactions with Group companies and the outstanding balances at year end were:				
	Amounts due to fellow subsidiaries	68.34	1 073.02	68.34	239.20
	Amounts due from fellow subsidiaries	26.60	7.58	26.60	1.69
	Amounts due to the holding company	44.82	-	44.82	-
	Amounts due from OMFN	8.76	-	8.76	-
21.3	Transactions with group companies				
	The Society entered into normal business transactions with Group companies. Income earned and interest paid in respect to these transactions as listed below:				
	Interest payable to fellow subsidiaries	10.64	141.93	4.77	9.64
	Outsourced services to Group companies	79.04	146.06	57.51	7.98
21.4	Loans to key management personnel	16.70	19.06	16.70	4.25
	These loans were granted at arm's length.				
21.5	Compensation of key management personnel				
	The remuneration of Directors and other members of key management during the year was as follows:				
	Short term benefits	308.66	39.02	218.52	16.69
	Post employment benefits	2.82	0.65	1.84	0.22
	Share-based payments	-	3.25	-	3.11
		311.48	42.92	220.36	20.02
21.6	Directors fees	13.39	2.24	8.28	1.20

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

22	Post employment employee benefits	Audited Inflation Adjusted		Unaudited Historical	
		31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
	Old Mutual Group Pension Fund	18.96	4.30	12.29	1.47
	NSSA	3.79	1.70	2.53	0.53
		22.75	6.00	14.82	2.00

Old Mutual Group Pension Fund - Defined contribution fund

The pension fund is a defined contribution pension fund and the amount of benefits is determined by contributions made into the fund plus profits that are declared from time to time by the fund's trustees. The contributions to the pension fund by the employer are charged to the Statement of Profit or Loss and Other Comprehensive Income.

National Social Security Authority (NSSA)

All employees are members of the NSSA, which includes the Worker's Compensation Insurance Fund, to which both the employer and the employees contribute.

23 Share-based payments

23.1.1 Equity settled share option program

Indigenisation transaction

In 2012, the Society, through its holding company OMZIL, entered into an indigenisation transaction under the Indigenisation and Economic Empowerment (General) Regulations (Chapter 14:33). Eligible participants received share allocations under various trusts. The allocations represent a share-based payment transaction as defined in IFRS 2 *Share-based Payment*. The shares allocated are issued and fully paid shares in the capital of OMZIL.

OMZIL Management Incentive Share Scheme

This scheme operates for the benefit of management and its primary purpose is to attract, reward, and retain senior and middle management. Share allocations vest three years after the allocation date, subject to the condition that the participant remains in the OMZIL Group's employment for the three years. Prior to vesting, participants are to be paid dividends in respect of the shares allocated.

23.1.2 Composition of share-based payment liabilities

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Total liability	229.90	229.90	5.82	5.82

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

23 Share-based payments (continued)

23.1.2 Composition of share-based payment liabilities

Movements relating to share entitlements and awards during the year are as follows:

	31 December 2020	31 December 2019
Share options	Number of shares (m)	Number of shares (m)
Outstanding, at beginning of year	0.47	0.47
Exercised during year	-	-
Total	0.47	0.47

23.2.1 Cash settled share program

Broad Based Employee Share Plan (BBESP)

In the financial year ending 31 December 2018, OMZIL granted share awards to all eligible employees as part of the primary listing of Old Mutual Limited on the Johannesburg Stock Exchange (JSE). All permanent employees of the Group on the date of listing of Old Mutual Limited were eligible to participate, if they were still permanently employed by OMZIL on the grant date of 18 September 2018.

All participants received a fixed Rand value offer of ZAR10 000 converted into the local currency, after reducing the award by the amount needed to cover the tax liability on the award for each employee in compliance with tax legislation which states that share awards are taxable on grant. The actual number of shares granted to each employee was calculated on the grant date using the price of the Old Mutual Limited share on the Johannesburg Stock Exchange

The BBESP award was restricted for a period of two years from the grant date. Participants received dividends in respect of the share awards for the restricted year. At the end of the restricted year, the value of the vested share awards was paid in cash to the participants. The BBESP awards were not subject to the performance conditions; however, the award was subject to the condition that participants remained employed by the Old Mutual Group during the restricted period.

The fair value of services received in return for the BBESP is measured by reference to the fair value of share entitlements granted over the service year. The fair value was measured using the closing price of the Old Mutual Limited share on the Johannesburg Stock Exchange at each reporting date. The cash-settled share-based payment liability was maintained in the Society and remeasured at each reporting date during the year up to exercise of the share options, with changes in fair value recorded in profit or loss.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

23 Share-based payments (continued)

23.2.1 Cash settled share program (continued)

23.2.2 Composition of share-based payment liability

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Composition of share-based payment liability	-	3.12	-	3.12

Movement relating to share entitlements and awards during the year are as follows:

Outstanding at beginning of year	0.20	0.16
Granted during year	-	0.06
Forfeited during the year	-	(0.02)
Transferred in	-	0.01
Vested	(0.20)	(0.01)
Outstanding at end of year	-	0.20

24 Risk management

The CABS risk management framework is enshrined in the three lines of defence principle of enterprise risk management, where all officers in the institution are responsible for risk management, albeit with differing levels of responsibility.

The principles of CABS' enterprise risk management policy are: risk management skills, competencies, and resources; risk governance; risk culture; risk strategy and appetite; risk identification, assessment, management, monitoring, and reporting; risk acceptance; risk transfer; and combined assurance.

CABS' risk universe is clearly defined, monitored, and managed through the Society's risk management framework.

The Society's major risks are:

- Credit risk;
- Liquidity risk;
- Market risk;
- Compliance risk;
- Operational risk;
- Strategic risk; and
- Reputational risk.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.1 Credit risk

Credit risk is the risk of financial loss to the Society if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Society's loans and advances to customers and other banks, as well as from investment securities. For risk management reporting purposes, the Society considers and consolidates all elements of risk exposure (such as individual obligor default risk, country, and sector risk).

Impaired loans and securities

Impaired loans and securities are loans and securities for which the Society determines that it is probable that it will be unable to collect all principal and interest due according to the contractual terms of the loan/securities agreements.

Past due but not impaired loans

These are loans and securities where contractual interest or principal payments are past due but the Society believes that impairment is not appropriate, on the basis of the level of security/collateral available and/or the stage of collection of amounts owed to the Society.

Exposure to counterparties

The Society is also exposed to counterparties arising from money market trading.

Loans and advances renegotiated

Restructuring of loans includes extended repayment arrangements, modifications and deferral of repayments. Restructuring policies and practices are based on indicators and criteria that, in the judgement of management, indicate that repayments will most likely continue. These policies are kept under continuous review.

The Classified Accounts and Early Alert Committees

The main function of the Classified Accounts and Early Alert Committees is to review and monitor non-performing loans including the recovery progress thereof and recommend recovery strategies with a view to ensuring speedy and complete recoveries.

The Management Credit Committee

The Management Credit Committee (MCC) is responsible for implementing the Board-approved risk management strategies and policies for the management of credit risk under the oversight of the Board Credit Committee. The applicable activities include:

- Formulating credit policies in consultation with business units covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures and compliance with regulatory and statutory requirements;
- Establishing the authorisation structure for the approval and renewal of credit facilities. Authorisation limits are allocated to senior managers, members of MCC, the Board Credit Committee and the Board of Directors according to the size of facility;
- Reviewing and assessing credit risk. The Society's Board Credit Committee assesses all credit exposures in excess of designated limits prior to facilities being committed to customers. Renewal and review of facilities are subject to the same review process;
- Limiting concentration of exposure to counterparties, geographies and industries (for loans and advances) and by issuer, credit rating band, market and liquidity (for investment securities);
- Reviewing compliance with agreed exposure limits including those for selected industries and product types. Regular reports are provided to the Society's Board Credit Committee on the credit quality of local portfolios and appropriate corrective action is taken;
- Providing advice, guidance and specialist skills to promote best practice throughout the Society in the management of credit risk;
- Regular audits of the Society's credit processes are undertaken by the Old Mutual Group Internal Audit and the Society's Internal Audit; and
- Capital requirements for credit risk are subject to the Basel II Modified Standardised approach.

Write-off policy

The Society writes off a loan when the Management Credit Committee determines that the loans/securities are uncollectible. The determination is reached after considering information such as the occurrence of significant changes in the borrower/issuer's financial position such that the borrower/issuer can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.1 Credit risk (continued)

Credit risk mitigation

Credit risk mitigation refers to the actions that can be taken by the Society to manage its exposure to credit risk so as to align such exposure with its risk appetite. This is influenced by external forces such as the economic cycle or internal factors such as a change in risk appetite. Credit risk mitigation normally focuses on taking on collateral, as well as the management of such collateral.

In granting a credit facility, the Society considers both the counterparty's collateral and financial position. Should a counterparty be unable to settle its obligations, the Society takes possession of collateral as full or part settlement of such amounts. In general, the Society seeks to dispose the collateral which is not readily convertible into cash as soon as the market for the relevant asset permits. Non-current assets held for sale (note 11) represent repossessed collateral property which the Society intends to convert into cash within the coming year. The Society generally segregates collateral received into the following two classes:

Financial collateral

The Society takes financial collateral to support credit exposures in the trading book. This includes cash and debt securities in respect of derivative transactions.

These transactions are entered into under terms and conditions that are standard industry practice in securities borrowing and lending activities.

Non-financial collateral

In secured financial transactions, the Society takes other physical collateral to recover outstanding exposures in the event of the borrower being unable or unwilling to fulfil their obligations. This includes mortgages over property (both residential and commercial), liens over business assets (including, but not limited to, plant, vehicles, inventories, trade debtors, and financial securities that have a tradable market, such as shares and other securities) and guarantees from parties other than the borrower.

The valuation and management of collateral is governed by the Credit Policy. The total registered collateral value for advances was ZWL5,282.07m.

The Society holds collateral and other credit enhancements against certain of its credit exposures. The following table sets out the principal types of collateral held against different types of financial assets.

Collateral held and other credit enhancements

Percentage of exposure subject to collateral requirements

Type of credit exposure	31 December 2020	31 December 2019	Principal type of collateral held
	ZWLm	ZWLm	
Treasury bills	0%	0%	None
Fixed deposits	100%	100%	Treasury bills
Mortgage loans	100%	100%	Property
Corporate loans	60%	60%	Property and guarantees
Consumer loans	85%	85%	Insurance

The following tables stratify credit exposures from mortgage loans and advances by ranges of loan-to-value (LTV) ratio. LTV is calculated as the ratio of the gross amount of the loan – or the amount committed for loan commitments – to the value of the collateral. The valuation of the collateral excludes any adjustments for obtaining and selling the collateral. The value of the collateral for loans and advances is based on the collateral value at origination updated based on changes in house price indices.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.1 Credit risk (continued)

The general creditworthiness of a corporate customer tends to be the most relevant indicator of credit quality of a loan extended to them. However, collateral provides additional security and the Society generally requests that corporate borrowers provide it. The Society may take collateral in the form of a first charge over real estate, floating charges over all corporate assets and other liens and guarantees. Because of the Society's focus on corporate customers' creditworthiness, the Society does not routinely update the valuation of collateral held against all loans to corporate customers. Valuation of collateral is updated when the loan is put on a watch list and the loan is monitored more closely.

For credit-impaired loans, the Society obtains appraisals of collateral because it provides input into determining the management credit risk actions.

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
LTV ratio				
Non credit-impaired loans				
Less than 50%	136.75	48.06	136.75	10.68
51% to 75%	9.61	58.59	9.61	13.02
76% to 100%	112.57	125.95	112.57	27.99
More than 100%	108.02	727.56	108.02	161.68
Total	366.95	960.16	366.95	213.37
Credit-impaired loans				
Less than 50%	3.45	1.80	3.45	0.40
51% to 75%	1.92	2.30	1.92	0.51
76% to 100%	1.39	3.24	1.39	0.72
More than 100%	-	-	-	17.22
Total	6.76	7.34	6.76	18.85

Assets obtained by taking possession of collateral

Details of financial and non-financial assets obtained by the Society during the year by taking possession of collateral held as security against loans and advances and held at year end, are shown below.

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Property	-	-	-	-

The Society's policy is to pursue timely realisation of the collateral in an orderly manner. The Society does not generally use the non-cash collateral for its own operations.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.1 Credit risk (continued)

Regulatory loan loss provisioning

Provisioning is determined on the basis of account classification whereby provisions are uniformly determined for specific grades. The Society establishes an allowance for impairment based on the class of each loan and in line with the RBZ guidelines on provisions. The provisioning methodology is summarised below:

31 December 2020 - Audited Inflation Adjusted						
Credit Risk grade	Type	Provisioning criteria	IFRS 9 Stage	Gross loans ZWLm	Allowance for impairment ZWLm	Net loans ZWLm
Grade A,B,C	Pass	1-2% general provision	Stage 1	6 019.64	133.01	5 886.63
Grade D,E,F,G	Special mention	3-10% general provision	Stage 2	1 552.61	103.68	1 448.93
Grade H	Sub standard	20% specific provision on balance less security value	Stage 3	3.48	2.86	0.62
Grade I	Doubtful	50% of total outstanding balance less security value	Stage 3	7.25	6.34	0.91
Default	Loss	100% of total outstanding balance less security held	Stage 3	19.35	15.59	3.76
Portfolio total				7 602.33	261.48	7 340.85

31 December 2019 - Audited Inflation Adjusted						
Credit Risk grade	Type	Provisioning criteria	IFRS 9 Stage	Gross loans ZWLm	Allowance for impairment ZWLm	Net loans ZWLm
Grade A,B,C	Pass	1-2% general provision	Stage 1	5 660.34	132.78	5 527.56
Grade D,E,F,G	Special mention	3-10% general provision	Stage 2	1 108.55	51.36	1 057.19
Grade H	Sub standard	20% specific provision on balance less security value	Stage 3	12.92	7.36	5.56
Grade I	Doubtful	50% of total outstanding balance less security value	Stage 3	20.28	12.92	7.36
Default	Loss	100% of total outstanding balance less security held	Stage 3	108.02	60.65	47.37
Portfolio total				6 910.11	265.07	6 645.04

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.1 Credit risk (continued)

31 December 2020 - Unaudited Historical						
Credit Risk grade	Type	Provisioning criteria	IFRS 9 Stage	Gross loans ZWLm	Allowance for impairment ZWLm	Net loans ZWLm
Grade A,B,C	Pass	1-2% general provision	Stage 1	6 019.64	133.01	5 886.63
Grade D,E,F,G	Special mention	3-10% general provision	Stage 2	1 552.61	103.68	1 448.93
Grade H	Sub standard	20% specific provision on balance less security value	Stage 3	3.48	2.86	0.62
Grade I	Doubtful	50% of total outstanding balance less security value	Stage 3	7.25	6.34	0.91
Default	Loss	100% of total outstanding balance less security held	Stage 3	19.35	15.59	3.76
Portfolio total				7 602.33	261.48	7 340.85

31 December 2019 - Unaudited Historical						
Credit Risk grade	Type	Provisioning criteria	IFRS 9 Stage	Gross loans ZWLm	Allowance for impairment ZWLm	Net loans ZWLm
Grade A,B,C	Pass	1-2% general provision	Stage 1	1 261.82	29.60	1 232.22
Grade D,E,F,G	Special mention	3-10% general provision	Stage 2	247.12	11.45	235.67
Grade H	Sub standard	20% specific provision on balance less security value	Stage 3	2.88	1.64	1.24
Grade I	Doubtful	50% of total outstanding balance less security value	Stage 3	4.52	2.88	1.64
Default	Loss	100% of total outstanding balance less security held	Stage 3	24.08	13.52	10.56
Portfolio total				1 540.42	59.09	1 481.33

The Society also takes into account provisions requirements of IFRS 9 and makes the most prudent provisions for its loans and advances based on the two methods. Where the regulatory provisions are higher than the IFRS 9 impairment, the excess is treated as an appropriation from retained earnings.

Covid-19 mitigants

The ongoing Covid-19 pandemic has continued to increase the Society's credit risk. The following mitigants were put in place to manage the credit risk from Covid-19:

- Selective lending to prioritise clients that provide essential goods and services;
- Identification and monitoring of clients with signs of financial distress as a result of Covid-19;
- Providing instalment holidays and facility restructures for clients negatively affected by the Covid-19 pandemic when necessary; and
- Review of the sustainability of each client's business and their ability to meet facility terms and conditions before lending.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.2 Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting obligations for its financial liabilities. The key measures used by the Society for managing liquidity risk are the liquidity ratio and the liquidity gap.

Liquidity ratio

The liquidity ratio is the ratio of net liquid assets to deposits from customers. For this purpose, net liquid assets are considered as including cash and cash equivalents and short term dealing and investment securities for which there is an active and liquid market less any deposits from banks, other borrowings and liabilities maturing within the same short term period.

Liquidity gap

The liquidity gap is the difference between assets and liabilities in a given maturity period.

The Society manages its contractual liquidity gap through treasury operations to acquire deposits of suitable tenor and price from the market. As a contingency, the Society has also entered into liquidity support arrangements with suitable counterparties to which it has ready access, in need.

Assets and Liabilities Committee

The Assets and Liabilities Committee (ALCO) is responsible for the management of liquidity risk under the oversight of the Board Risk and Compliance Committee and the Board. All liquidity policies and procedures are subject to review and approval by ALCO, the Board Risk and Compliance Committee and the Board.

The Society's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions without incurring unacceptable losses or risking damage to the Society's reputation. The daily liquidity position of the Society is managed by the treasury department in liaison with the relevant departments.

The Society monitors liquidity risk by compliance with liquidity regulations of the Building Societies Act (Chapter 24:02) as well as the submission of monthly liquidity returns to the RBZ. In addition, the Society matches long term liabilities to long term investments and this is monitored through the Board Risk and Compliance Committee.

Covid-19 mitigants

The ongoing Covid-19 pandemic has continued to put pressure on the Society's liquidity. The following mitigants were put in place to manage the liquidity and capital positions during the period of the Covid-19 pandemic:

- Matching deposits maturity with loan facilities;
- Investing in highly liquid assets such as the RBZ Savings Bond; and
- Investing in short term assets.

Details of the liquidity ratio as at 31 December are given below:

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Total liquid assets	8 938.33	10 278.41	8 938.33	2 291.29
Total liabilities to the public	16 424.64	16 321.27	16 424.64	3 638.38
Liquidity ratio	64%	63%	64%	63%
Maximum for the year	70%	63%	70%	63%
Minimum for the year	45%	34%	45%	34%
Average for the year	61%	50%	61%	50%

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.2.1 Liquidity gap analysis

Liquidity gap analysis as at 31 December 2020	Audited Inflation Adjusted					Non- determinant maturity ZWLm	Total ZWLm
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm			
Assets							
Cash and cash equivalents	5 489.31	0.12	0.68	0.45	-	-	5 490.56
Investment securities	1 207.07	2 232.36	8.33	-	-	-	3 447.76
Loans and advances	1 193.19	1 967.98	3 813.54	80.20	-	-	7 054.91
Other assets	-	-	-	-	4 162.32	-	4 162.32
Intangible assets	-	-	-	-	28.34	-	28.34
Property and equipment	-	-	-	-	3 354.40	-	3 354.40
Investment property	-	-	-	-	1 285.59	-	1 285.59
Non-current assets held for sale	-	-	-	-	534.69	-	534.69
Total assets	7 889.57	4 200.46	3 822.55	80.65	9 365.34		25 358.57
Liabilities							
Deposits	13 193.21	7.70	42.16	27.66	-	-	13 270.73
Credit lines	637.55	2 266.47	249.89	-	-	-	3 153.91
Other liabilities	-	-	-	-	1 860.55	-	1 860.55
Deferred taxation	-	-	-	-	191.62	-	191.62
Shareholder's equity	-	-	-	-	6 881.76	-	6 881.76
Total liabilities	13 830.76	2 274.17	292.05	27.66	8 933.93		25 358.57
Net liquidity gap	(5 941.19)	1 926.29	3 530.50	52.99	431.41		-
Cumulative liquidity gap	(5 941.19)	(4 014.90)	(484.40)	(431.41)	-		-

Liquidity gap analysis as at 31 December 2019	Audited Inflation Adjusted					Non- determinant maturity ZWLm	Total ZWLm
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm			
Assets							
Cash and cash equivalents	6 305.10	-	-	-	-	-	6 305.10
Investment securities	1 101.68	386.91	219.40	25.80	-	-	1 733.79
Loans and advances	827.60	1 768.42	3 883.99	190.60	-	-	6 670.61
Other assets	-	-	-	-	3 551.19	-	3 551.19
Intangible assets	-	-	-	-	48.27	-	48.27
Property and equipment	-	-	-	-	3 251.44	-	3 251.44
Investment property	-	-	-	-	1 022.15	-	1 022.15
Non-current assets held for sale	-	-	-	-	263.10	-	263.10
Total assets	8 234.38	2 155.33	4 103.39	216.40	8 136.15		22 845.65
Liabilities							
Deposits	10 780.15	1 034.17	171.49	308.95	-	-	12 294.76
Credit lines	627.39	961.23	2 437.89	-	-	-	4 026.51
Other liabilities	-	-	-	-	1 201.54	-	1 201.54
Deferred taxation	-	-	-	-	168.81	-	168.81
Shareholder's equity	-	-	-	-	5 154.03	-	5 154.03
Total liabilities	11 407.54	1 995.40	2 609.38	308.95	6 524.38		22 845.65
Net liquidity gap	(3 173.16)	159.93	1 494.01	(92.55)	1 611.77		-
Cumulative liquidity gap	(3 173.16)	(3 013.23)	(1 519.22)	(1 611.77)	-		-

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.2.1 Liquidity gap analysis (continued)

Liquidity gap analysis as at 31 December 2020	Unaudited Historical					Total ZWLm
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm	Non- determinant maturity ZWLm	
Assets						
Cash and cash equivalents	5 489.31	0.12	0.68	0.45	-	5 490.56
Investment securities	1 207.07	2 232.36	8.33	-	-	3 447.76
Loans and advances	1 193.19	1 967.98	3 813.54	80.20	-	7 054.91
Other assets	-	-	-	-	2 858.31	2 858.31
Intangible assets	-	-	-	-	28.34	28.34
Property and equipment	-	-	-	-	2 703.98	2 703.98
Investment property	-	-	-	-	1 285.59	1 285.59
Non-current assets held for sale	-	-	-	-	92.80	92.80
Total assets	7 889.57	4 200.46	3 822.55	80.65	6 969.02	22 962.25
Liabilities						
Deposits	13 193.21	7.70	42.16	27.66	-	13 270.73
Credit lines	637.55	2 266.47	249.89	-	-	3 153.91
Other liabilities	-	-	-	-	1 304.68	1 304.68
Deferred taxation	-	-	-	-	191.62	191.62
Shareholder's equity	-	-	-	-	5 041.31	5 041.31
Total liabilities	13 830.76	2 274.17	292.05	27.66	6 537.61	22 962.25
Net liquidity gap	(5 941.19)	1 926.29	3 530.50	52.99	431.41	-
Cumulative liquidity gap	(5 941.19)	(4 014.90)	(484.40)	(431.41)	-	-

Liquidity gap analysis as at 31 December 2019	Unaudited Historical					Total ZWLm
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm	Non- determinant maturity ZWLm	
Assets						
Cash and cash equivalents	1 405.55	-	-	-	-	1 405.55
Investment securities	245.59	86.25	48.91	5.75	-	386.50
Loans and advances	184.49	394.22	865.83	42.49	-	1 487.03
Other assets	-	-	-	-	558.79	558.79
Intangible assets	-	-	-	-	8.08	8.08
Property and equipment	-	-	-	-	573.49	573.49
Investment property	-	-	-	-	227.86	227.86
Non-current assets held for sale	-	-	-	-	10.76	10.76
Total assets	1 835.63	480.47	914.74	48.24	1 378.98	4 658.06
Liabilities						
Deposits	2 403.14	230.54	38.23	68.87	-	2 740.78
Credit lines	139.86	214.28	543.46	-	-	897.60
Other liabilities	-	-	-	-	172.72	172.72
Deferred taxation	-	-	-	-	37.63	37.63
Shareholder's equity	-	-	-	-	809.33	809.33
Total liabilities	2 543.00	444.82	581.69	68.87	1 019.68	4 658.06
Net liquidity gap	(707.37)	35.65	333.05	(20.63)	359.30	-
Cumulative liquidity gap	(707.37)	(671.72)	(338.67)	(359.30)	-	-

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.3 Market risk

Market risk is the risk of adverse changes to the CABS statement of financial position or future earnings resulting, directly and indirectly, from fluctuations in the market prices of financial instruments. The Society's transactions are mainly exposed to the following risk types:

Foreign exchange risk, which is the risk to earnings or capital arising from the translation of the Society's assets and liabilities to local currency.

Interest rate risk (IRRBB) arising from repricing and/or maturity mismatches of on- and off- balance sheet components across the Society.

CABS uses the Standardized Approach to calculate the regulatory capital requirements relating to general market risks. Market risk is governed by Board-approved policies that cover management, identification, measurement and monitoring. Market risk limits are approved at board level and are reviewed periodically, but at least annually. These limits include the following:

- Dealer and trading limits;
- Counterparty limits;
- Limits by type of instruments; and
- Limits on maturity profiles.

The Society employs both an earnings and economic-value perspective to measure interest rate sensitivity on a monthly basis. This includes a repricing profile analysis, simulated modelling of the bank's NII and EVE for a standard interest rate shock, and stress-testing of NII and EVE for multiple stressed-interest-rate scenarios.

The objective of market risk management is to manage and control market risk exposures within acceptable parameters while optimising the return on risk.

24.3.1 Exposure to interest rate risk

The management of interest rate risk against interest rate gap limits is supplemented by monitoring the sensitivity of the Society's financial assets and liabilities to various standard and non-standard interest rate scenarios. Capital requirements for market risk are subject to Basel II standardised approach.

Sensitivity analysis

At the reporting date, the net interest income sensitivity of the banking book for a $\pm 2\%$ parallel movement in interest rates measured over 12 months is highlighted below:

	Audited Inflation Adjusted		Unaudited Historical	
	31 December 2020 ZWLm	31 December 2019 ZWLm	31 December 2020 ZWLm	31 December 2019 ZWLm
Increase/(decrease) in interest rates on interest income				
0.50%	62.76	1.61	40.32	0.11
1%	126.08	3.36	80.99	0.23
2%	254.38	6.64	163.42	(0.93)
(2)%	(245.64)	(6.64)	(157.80)	(0.45)
(1)%	(123.89)	(3.36)	(79.59)	(0.23)
(0.50)%	(62.22)	(1.61)	(39.68)	(0.11)

Interest rate repricing gap

The interest rate repricing gap is the difference between interest-bearing assets and interest-bearing liabilities in a given maturity interval.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.3 Market risks (continued)

24.3.1 Exposure to interest rate risk

Interest rate repricing and gap analysis December 2020	Audited Inflation Adjusted				
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm	Total
Assets					
Investment securities	1 207.07	2 232.36	8.33	-	3 447.76
Loans and advances	1 193.19	1 967.98	3 813.54	80.20	7 054.91
Total assets	2 400.26	4 200.34	3 821.87	80.20	10 502.67
Liabilities					
Deposits	13 193.21	7.70	42.16	27.66	13 270.73
Credit lines	637.55	2 266.47	249.89	-	3 153.91
Total liabilities	13 830.76	2 274.17	292.05	27.66	16 424.64
Net liquidity gap	(11 430.50)	1 926.17	3 529.82	52.54	(5 921.97)
Cumulative interest rate repricing liquidity gap	(11 430.50)	(9 504.33)	(5 974.51)	(5 921.97)	-

Interest rate repricing and gap analysis December 2019	Audited Inflation Adjusted				
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm	Total
Assets					
Investment securities	1 101.68	386.91	219.40	25.80	1 733.79
Loans and advances	827.60	1 768.42	3 883.99	190.60	6 670.61
Total assets	1 929.28	2 155.33	4 103.39	216.40	8 404.40
Liabilities					
Deposits	10 780.15	1 034.17	171.49	308.95	12 294.76
Credit lines	627.39	961.23	2 437.89	-	4 026.51
Total liabilities	11 407.54	1 995.40	2 609.38	308.95	16 321.27
Net liquidity gap	(9 478.26)	159.93	1 494.01	(92.55)	(7 916.87)
Cumulative interest rate repricing liquidity gap	(9 478.26)	(9 318.33)	(7 824.32)	(7 916.87)	-

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.3 Market risks (continued)

24.3.1 Exposure to interest rate risk

Interest rate repricing and gap analysis December 2020	Unaudited Historical				
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm	Total
Assets					
Investment securities	1 207.07	2 232.36	8.33	-	3 447.76
Loans and advances	1 193.19	1 967.98	3 813.54	80.20	7 054.91
Total assets	2 400.26	4 200.34	3 821.87	80.20	10 502.67
Liabilities					
Deposits	13 193.21	7.70	42.16	27.66	13 270.73
Credit lines	637.55	2 266.47	249.89	-	3 153.91
Total liabilities	13 830.76	2 274.17	292.05	27.66	16 424.64
Net liquidity gap	(11 430.50)	1 926.17	3 529.82	52.54	(5 921.97)
Cumulative interest rate repricing liquidity gap	(11 430.50)	(9 504.33)	(5 974.51)	(5 921.97)	-

Interest rate repricing and gap analysis December 2019	Unaudited Historical				
	On demand to 3 months ZWLm	3 months to 1 year ZWLm	1 year to 5 years ZWLm	Over 5 years ZWLm	Total
Assets					
Investment securities	245.59	86.25	48.91	5.75	386.5
Loans and advances	184.49	394.22	865.83	42.49	1 487.03
Total assets	430.08	480.47	914.74	48.24	1 873.53
Liabilities					
Deposits	285.44	230.54	38.23	68.87	623.08
Credit lines	139.86	214.28	543.46	-	897.6
Total liabilities	425.30	444.82	581.69	68.87	1 520.68
Net liquidity gap	4.78	35.65	333.05	(20.63)	352.85
Cumulative interest rate repricing liquidity gap	4.78	40.43	373.48	352.85	-

24.3.2 Exposure to foreign exchange risk

The Society is exposed to exchange rate movements of various currencies against the Zimbabwe dollar. Below are the foreign currency exposures for the Society as at 31 December:

Currency name	Exchange rate	
	31 December 2020	31 December 2019
United States Dollar (US\$)	81.79	16.77
South African Rand (ZAR)	0.18	1.19
Great British Pound (GBP)	111.80	22.00
Euro (EUR)	100.41	18.81
Botswana Pula (BWP)	7.57	1.58

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.3 Market risk (continued)

	Assets Cash and cash equivalents 2020	Assets Cash and cash equivalents 2019	Net ZWL equivalent as at 31 December 2020	Net ZWL equivalent as at 31 December 2019	Effect on profit of 10% depreciation 2020	Effect on profit of 10% depreciation 2019	Effect on profit of 10% appreciation 2020	Effect on profit of 10% appreciation 2019
United States Dollar	US\$m	US\$m	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
	16.59	30.12	1 356.55	505.17	(135.65)	(50.52)	135.65	50.52
South African Rand	ZARm	ZARm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
	2.62	36.54	14.54	43.40	(1.45)	(4.34)	1.45	4.34
Great British Pound	GBPm	GBPm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
	0.28	-	31.06	-	(3.11)	-	3.11	-
Euro	EURm	EURm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
	1.48	0.79	148.77	14.79	(14.88)	(1.48)	14.88	1.48
Botswana Pula	BWPm	BWPm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm	ZWLm
	0.66	1.08	4.96	1.17	(0.50)	(0.12)	0.50	0.12

24.4 Compliance risk

Compliance risk is the risk that the Society fails to comply with the letter and spirit of all statutes, supervisory requirements, and industry codes of conduct which apply to its business.

The Society seeks to bring the highest standards of compliance best practice in all areas of its operations. The Society has an independent compliance function that ensures compliance with all regulatory requirements under the oversight of the Board Risk and Compliance and the Board Audit Committees and the Board.

Compliance environment

Compliance risk is managed through a Board-approved Compliance Programme. There are policies such as; the Anti Money Laundering (AML), Counter Terrorist Financing (CTF), and Sanctions Screening Programme (SSP) as well as internal policies and processes, which include legal, regulatory, and other technical requirements relevant to the business. The compliance function provides advice on regulatory and other issues pertaining to the Society. The compliance function independently monitors departments to ensure adherence to policies and procedures and other technical requirements.

24.5 Operational risks

Operational risk is the risk of a loss resulting from inadequate or failed internal processes, people, systems and external events. This includes legal risk but excludes reputational risk and strategic risk.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to the Management Executive Committee (EXCO) under the oversight of the Board Risk and Compliance Committee.

The Society has an operational risk policy that is supported by several supplementary and detailed risk policies covering information security risk, damage to physical assets, financial crime risk, model risk, human resources (people) risk, process risk and systems risk. The Society has a low appetite for operational risk. The risk preferences and appetite limits are set out in the Society's Risk Strategy and Appetite document. This is reviewed at least annually by the Board, upon recommendation by the Board Risk and Compliance Committee.

The Society has an independent Operational Risk Management Function (ORMF) that is responsible for the design, maintenance and ongoing development of the Operational Risk Framework. The Operational Risk Framework has methodologies and tools that are applied to identify and assess risks as well as provide information used in the determination of mitigating measures. These tools include:

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.5 Operational risks (continued)

- Risk and control self assessments (RCSA) that are conducted quarterly to proactively identify and actively mitigate risks. These self-assessments cover material risks assessment of the adequacy and effectiveness of controls designed to mitigate risks;
- Key risk indicators for monitoring operational risks which act as an early indicator of a potential increase in risk exposure and/or a potential breakdown of controls.
- Risk event data collection, reporting and escalation. Risk events are reported at least monthly to EXCO and quarterly to the board risk and compliance committee;
- Departmental risk meetings; and
- Periodic on-site risk reviews.

In addition to the onsite risk reviews, regular monitoring of activities is conducted by the Compliance and the Internal Audit departments. These departments provide an independent assurance that controls and systems are functioning efficiently and as intended. The controls maintained by the Society which are subjected to evaluation include;

- Reconciliation and monitoring of transactions;
- Appropriate segregation of duties, including the independent authorisation of transactions;
- Compliance with regulatory and other legal requirements;
- Documentation and record retention;
- Escalation and reporting of operational losses and risk events;
- Risk mitigation, including insurance where this is cost effective;
- Business continuity management and development of contingency plans;
- Training and professional development; and
- Ethical and business standards.

The Society applies the Standardised Approach for operational risk capital assessment.

24.6 Strategic risk

The CABS Managing Director is mandated to oversee implementation of the CABS Strategic, External and Business Risk Policy by the CABS Board Risk and Compliance Committee (BRCC). The Managing Director is supported by the EXCO to develop strategic and significant operational objectives, and related initiatives and coordinates its resources to enable the Society to deploy available capability and capacity to meet its strategic and operational objectives. EXCO assists the Managing Director to monitor the Society's progress in achieving its strategic and operational objectives and conducts risk assessments to identify material Strategic, External and Business risks when formulating and monitoring delivery of the strategy and business plans. Where EXCO believes that any such strategic and operational objectives will not be achieved, they recommend appropriate remedial actions, monitor and report to the Board. The Board plays an active role in overseeing strategy formulation and business planning in fulfilment of their fiduciary duties to the business and ensure that CABS operates within the Board-approved risk preferences and appetite limits set out in the CABS Risk Strategy and Appetite.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.7 Reputational risk

The Board has delegated responsibility for effective management of reputational risk to the Board Risk and Compliance Committee and to EXCO. Board-approved reputational risk management policies are in place. Line management has the primary responsibility for reputational risk identification and mitigation. Reputational risk management and monitoring is done in the following ways:

- Communication of information about the Society to the public or press releases is done in line with the provisions of the internal and external communications policies and with approval from EXCO. This facilitates building the Society's reputational capital (through positive information) and minimising the impact of adverse reputational risk events;
- All material events that have the potential to impact the Society's reputation are immediately escalated to the Head of Marketing, Managing Director, Head of Compliance and Head of Risk; and
- Any exposures to reputational risk are captured in the internal risk events log, with controls to mitigate the risk.

Risks and ratings

The RBZ conducts regular examinations of the banks and financial institutions it regulates. The latest onsite examination of the Society was in May 2018 and the overall assessment resulted in a rating of 2 (Satisfactory) on the CAMELS scale. The CAMELS rating evaluates financial institutions on capital adequacy, asset quality, management, earnings, liquidity, and sensitivity to market risk.

The CAMELS and Risk Assessment ratings are summarised below:

CAMELS Component	May 2018 Ratings
Capital	1 - Strong
Asset quality	3 - Fair
Management	3 - Fair
Earnings	1 - Strong
Liquidity	2 - Satisfactory
Sensitivity to market risk	2 - Satisfactory
Overall composite rating	2 - Satisfactory

Key

1. Strong	2. Satisfactory	3. Fair	4. Weak	5. Critical
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Summary of risk matrix from RBZ Onsite Inspection of May 2018

Type of risk	Level of Inherent risk	Adequacy of risk management systems	Overall Composite risk	Direction of overall composite risk
Credit	Moderate	Acceptable	Moderate	Increasing
Liquidity	Moderate	Acceptable	Moderate	Stable
Foreign exchange	Low	Acceptable	Low	Stable
Interest rate	Moderate	Acceptable	Moderate	Increasing
Strategic risk	Moderate	Acceptable	Moderate	Stable
Operational risk	High	Acceptable	High	Stable
Legal and compliance	Moderate	Acceptable	Moderate	Stable
Reputation	Moderate	Acceptable	Moderate	Stable
Overall	Moderate	Acceptable	Moderate	Stable

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

24 Risk management (continued)

24.7 Reputational risk (continued)

Interpretation of the risk matrix

Levels of inherent risk

Low	Reflects lower than average probability of an adverse impact on a banking institution's capital and earnings. Losses in a functional area with low inherent risk would have little negative impact on the institution's overall functional condition.
Moderate	Could reasonably be expected to result in a loss, which could be absorbed by a banking institution in the normal course of business.
High	Reflects a higher than average probability of potential loss. High inherent risk could reasonably be expected to result in a significant and harmful loss to the banking institution.

Adequacy of risk management systems

Weak	Risk management systems are inadequate or inappropriate given the size, complexity and risk profile of the banking institution. Institution's risk management systems are lacking in important ways and therefore a cause of more than normal supervisory attention. The internal control systems will be lacking in important aspects, particularly as indicated by continued exceptions or by the failure to adhere to written policies and procedures.
Acceptable	Management of risk is largely effective but lacking to some modest degree. While the institution might be having some minor risk management weaknesses, those have to be recognised and are being addressed. Management information systems are generally adequate.
Strong	Management effectively identifies and controls all types of risk areas posed by the relevant functional areas or per inherent risk. The Board and senior management are active participants in managing risk and ensure appropriate policies and limits are in place. The policies comprehensively define the banking institution's risk tolerance. Responsibilities and accountabilities are effectively communicated.

Overall composite risk

Low	This would be assigned to low risk areas. Moderate risk areas may be assigned to a low composite risk where internal controls and risk management systems are strong and effectively mitigate much risk.
Moderate	Risk management systems appropriately mitigate inherent risk. For a given low risk area, significant weaknesses in the risk management systems may result in a moderate composite risk assessment. On the other hand, a strong risk management system may reduce the risk so that any potential financial loss from the activity would have only a moderate negative impact on the financial condition of the organisation.
High	Risk management systems do not significantly mitigate the high level of risk, thus, the activity could potentially result in a financial loss that would have a significant impact on the banking institution's overall condition.

Direction of overall composite risk

Increasing	Based on the current information, risk is expected to increase in the next twelve months.
Decreasing	Based on the current information, risk is expected to decrease in the next twelve months.
Stable	Based on the current information, risk is expected to be stable in the next twelve months.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

25 Capital management

The RBZ sets and monitors capital requirements for the Society through quarterly BSD1 returns. In implementing current capital requirements, the RBZ requires the Society to maintain a minimum capital requirement of US\$30m equivalent by 31 December 2021. As at 31 December 2020, the Society was compliant with respect to the minimum capital requirement.

The Society's regulatory capital is analysed into two tiers:

- Tier 1 Capital which includes ordinary paid up capital, share premium, retained earnings and general reserves after deducting goodwill, intangible assets and exposure to insiders and connected counterparties.
- Tier 2 Capital which include revaluation reserves and subordinated debt.

The Society's policy is to maintain a strong capital base so as to maintain depositor confidence and sustain future developments of the business. The Society's regulatory position as at 31 December 2020 was as follows:

	31 December 2020 ZWLm	31 December 2019 ZWLm
CAPITAL ADEQUACY		
Tier 1 Capital		
Ordinary class "A" share capital	35.00	35.00
Retained earnings	2 926.56	302.06
Exposures to insiders and connected parties	(10.39)	(4.10)
Share-based payments reserve		
Less Tier 1 allocated to market risk	(181.13)	(8.29)
Less Tier 1 allocated for operational risk	(137.57)	(22.91)
Total Tier 1 Capital	2 632.47	301.76
Tier 2 Capital		
Revaluation reserve (Limited by Tier 1)	2 358.35	290.40
General provisions	199.26	32.17
Other	7.27	10.39
Total Tier 2 Capital	2 564.88	332.96
Tier 3 Capital		
Allocation of capital for market risk	181.13	8.29
Allocation of capital for operational risk	137.57	22.91
Total Tier 3 Capital	318.70	31.20
Deductions from total capital		
Shareholding in subsidiary company	(18.54)	-
Equity investments in non subsidiary companies	(111.77)	-
Total from total capital	(130.31)	-
Total regulatory capital	5 385.74	665.92
Total risk weighted assets	15 938.33	2 573.22
Capital adequacy ratio	33.79%	25.88%
Regulatory minimum capital adequacy ratio	12.00%	12.00%

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

26 External credit rating

The Society is assessed by the Global Credit Rating Company (GCR), a credit rating agency accredited by the Reserve Bank of Zimbabwe. Below are the ratings by the GCR for the Society for the past 3 years:

Rating class	Rating scale	Ratings	Rating outlook	Expiry date
Long-term	National	A+	Stable	Aug-2020
Long-term	National	A+	Stable	Aug-2019
Long-term	National	A+	Positive	Aug-2018

27 Custodial services

The Society provides custodial trust services to individuals and institutions by holding assets on behalf of customers. As at 31 December 2020, assets under custody amounted to ZWL70 111.70m (31 December 2019: ZWL31 903.93m) and fee income amounting to ZWL50.02m on an inflation adjusted basis (31 December 2019: ZWL53.62m) had been received in return for these services. Assets held for related parties as at 31 December 2020 amounted to ZWL37 942.92m (31 December 2019 ZWL26 808.82m) and fee income received from related parties as at 31 December 2020 amounted to ZWL29.71m (31 December 2019 ZWL38.48m).

28 Going concern

The Society managed to maintain a strong liquidity and capital position throughout the financial year ended 31 December 2020.

The Society's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions without incurring unacceptable losses or risking damage to the Society's reputation. The daily liquidity position of the Society is managed by the treasury department in liaison with the relevant departments.

Impact of Covid-19

Covid-19 has generated significant instability and high volatility in global capital markets. Covid-19 was declared a pandemic by the WHO on 11 March 2020 and has significantly shifted business and economic activity during the year under review.

The virus continues to spread globally, with governments continuing to adopt restrictive measures to reduce the spread of the virus, resulting in a reduction of economic activities in both the global and domestic financial markets. The Society has considered the future impact Covid-19 might have on the business as a going concern.

Restrictive measures such as lockdowns and the exclusive operation of essential businesses aimed at reducing the number of Covid-19 infections have the potential to negatively affect the operations of the Society. The following actions were taken to minimise the negative impact of the measures on the Society's operations:

- A significant number of staff were enabled to work remotely from home to facilitate safe social distancing and continued service delivery.
- Branches have remained open to cater for banking activities that otherwise would not be done online such as cash deposits and remittances collection.
- Digital channels remain available through point of sale machines for card transactions, mobile banking services on both the mobile app and *227#, as well as internet banking.

The Directors have assessed the ability of the Society to continue operating as a going concern and are satisfied it has the resources to continue in business for the foreseeable future. The Directors have engaged themselves to continuously assess the Society's ability to continue as a going concern and to determine the continued appropriateness of the going concern assumption that has been used in preparation of the separate financial statements. Therefore, the preparation of these separate financial statements on a going concern basis is still appropriate.

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

For the year ended 31 December 2020

29 Subsequent events

Litigation against the Society

Sometime in 2018, a CABS customer approached the High Court seeking an order for the payment of US\$0.14m in cash or into the customer's nominated nostro foreign currency account (FCA). In the alternative, the customer also sought a declaration setting aside the Exchange Control Directive Number RT 120/2018 which was issued by the Reserve Bank of Zimbabwe (RBZ) and an order directing RBZ and the Minister of Finance and Economic Development to pay the claimed amount.

The Exchange Control Directive RT 120/2018

This directive instructed banks to separate US\$ balances from RTGS balances and bond notes and required the opening of RTGS FCAs for local electronic money transfers and bond note transactions and the nostro FCA for actual foreign currency transactions. The Society's customer was challenging this separation and argued that they wanted to be paid in US\$ as their initial deposits were made in US\$ prior to the introduction of bond notes and other forms of local currency.

The High Court Judgement

On 14 May 2020, the High Court ruled in favour of the Society's customer and ordered the Society to pay US\$0.14m together with interest thereon at the rate of 5% per annum calculated from 17 October 2018 to the date of payment in full. The High Court also declared that Exchange Control Directive Number RT 120/2018 was unconstitutional and therefore invalid. The Society, the RBZ and the Minister of Finance and Economic Development were ordered to pay costs of suit jointly and severally.

Appeal to the Supreme Court

The Society, the Reserve Bank of Zimbabwe and the Ministry of Finance and Economic Development filed an appeal against the High Court judgement in the Supreme Court. The appeal was heard in October 2020 and judgment was reserved.

The Supreme Court Judgement

On 17 March 2021, the Supreme Court issued a judgment on the appeal in favour of CABS, RBZ and Ministry of Finance and Economic Development. It allowed the appeal to succeed with costs, set aside the High Court judgment and replaced it with an order dismissing the High Court application with costs.